

City Council Retreat 2022 Agenda

Monday, February 21, 2022

8:30 – 9:00	Breakfast
9:00 – 9:05	Call to Order/Adoption of the Agenda (Mayor Ham)
9:05 – 10:00	Economic Development (Mark Pope, WCDA President; Berry Gray, WC Planning Director; Kenny Talton, CoG Planning Director)
10:00 – 10:30	Public Utilities Presentation (Bert Sherman, Interim Public Utilities Director; Bobby Croom, Engineering Director)
10:30 – 12:00	Water Treatment Plant and Water Reclamation Facility Tour (Bert Sherman, Interim Public Utilities Director)
12:00 – 1:00	Lunch
1:00 – 1:30	Road Construction Update (Jennifer Collins, NCDOT)
1:30 – 2:30	Department Head FY 22-23 Budget Items (GFD, GPD, PW, P&R, IT)
2:30 – 2:45	Break
2:45 – 3:15	CDBG-CV Funding Options (Felecia Williams, CR&D Director)
3:15 – 3:30	United Way of Wayne County (Sherry Archibald, Executive Director)
3:30 – 3:45	SB-473 (Ron Lawrence, City Attorney)
3:45 – 4:15	Economic Development Assessment (NC Dept. of Commerce)
4:15 – 4:30	Retreat Discussion/Decisions (Mayor Ham)

City Council Retreat 2022 Agenda

Tuesday, February 22, 2022

8:30 – 9:00	Breakfast
9:00 – 9:05	Call to Order (Mayor Ham)
9:05 – 9:30	City Council Redistricting (Planning/Poyner Spruill)
9:30 – 9:45	Mid-Year Finance Update (Catherine Gwynn, Finance Director)
9:45 – 10:00	Financial Performance (Ted Cole, Davenport)
10:00 – 10:45	Strategic Plan Discussion (Octavius Murphy, Asst. to the City Manager)
10:45 – 11:00	Break
11:00 – 11:30	Councilmember Items (Mayor Ham) • Juneteenth Holiday Discussion (Bernadette Dove, HR Director) • New Items
11:30 – 11:45	FY21-22 Budget ARPA SLFRF Guidance (City Manager)
11:45 – 12:00	FY22-23 Budget Guidance (Tim Salmon, City Manager)
12:00 – 12:30	Retreat Discussion/Decisions (Mayor Ham)
12:30 – 1:00	Closed Session

City Council Retreat 2022

Purpose: To address issues effecting the Growth of Goldsboro, Services to our Citizens and Improvement of their Quality of Life.

What impacts these issues?

Growth of Goldsboro:

- Major growth in counties to our west – Wake, Harnett, Johnston (Johnston fastest growing in NC).
- Increased residential construction in west and northwest areas of Goldsboro/Wayne County.
- New industry growth since 2015 and still more to come.
- How do we prepare and support this anticipated Growth?

Infrastructure:

- Utilities - Look seriously at development of a clear plan to prioritize and fund the needed repairs and expansion of our water and sewer capabilities to serve current and future requirements.
- Roads/streets – Repair/ Upgrades/New Construction.

Other:

- Revenue to the City (Property/Sales Taxes, Utility Rates/Other).
- High Standards of Services to our Citizens.
- Affordable Housing.
- Jobs.



Greene, Lenoir, Wayne Counties and the Global TransPark

MISSION STATEMENT

General Overview

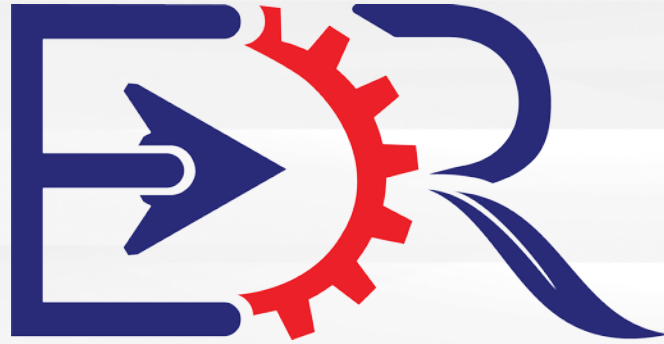
The NC Global TransPark Economic Development Region (NCGTPEDR) was established to create a regional approach to economic development, bringing entities in partnership to attract and retain business in Eastern NC. NCGTPEDR provides economic development services through contractual relationships with Lenoir, Wayne, Greene counties, and the Global TransPark.



ECONOMIC DEVELOPMENT REGION

Greene, Lenoir, Wayne Counties and the Global TransPark

15^{TOTAL}



ANNOUNCEMENTS in

LATE 2020

through

EARLY 2022

Total New
Jobs:

1,996

Capital
Investment:

\$262M

3 GLOBAL TRANSPARK ANNOUNCEMENTS

Total New
Jobs:

320

Capital
Investment:
\$13M

- Draken International
\$2.5M investment
30 new jobs – 11/21/20
- FRC East
\$2.5M investment
90 new jobs – 3/30/21
- FlyExclusive
\$8M investment
200 new jobs – 9/1/21

2 GREENE COUNTY ANNOUNCEMENTS

Total New
Jobs:

87

Capital
Investment:
\$6.6M

- BEES
\$1.2M investment
17 new jobs – 4/18/21
- Precision Graphics
\$5.4M investment
70 new jobs – 11/16/21



ECONOMIC DEVELOPMENT REGION

Greene, Lenoir, Wayne Counties and the Global TransPark

5 LENOIR COUNTY ANNOUNCEMENTS

Total New
Jobs:

943

Capital
Investment:
\$181M

- Crown Equipment

\$13M investment, 130 new jobs – 2/18/21

- West Pharmaceuticals

\$51M investment, 93 new jobs – 2/18/21

- Grupporeco

\$28M investment, 110 new jobs – 8/25/21

- MasterBrand Cabinets

\$14M investment, 540 new jobs – 11/22/21

- West Pharmaceuticals

\$75M investment, 70 new jobs – 2/1/2022



ECONOMIC DEVELOPMENT REGION

Greene, Lenoir, Wayne Counties and the Global TransPark

5 WAYNE COUNTY ANNOUNCEMENTS

Total New
Jobs:

646

Capital
Investment:
\$61.4M

- **Sanctuary Systems**
\$5M investment, 118 new jobs – 12/10/20
- **AP Emissions**
\$400,000 investment, 96 new jobs – 4/7/21
- **Pamlico Air**
\$5M investment, 249 new jobs – 10/6/21
- **Hosokawa**
\$5.5M investment, 16 new jobs – 11/17/21
- **Mt. Olive Pickle Company Inc.**
\$45.5M investment, 167 new jobs – 2/10/22



ECONOMIC DEVELOPMENT REGION

Greene, Lenoir, Wayne Counties and the Global TransPark



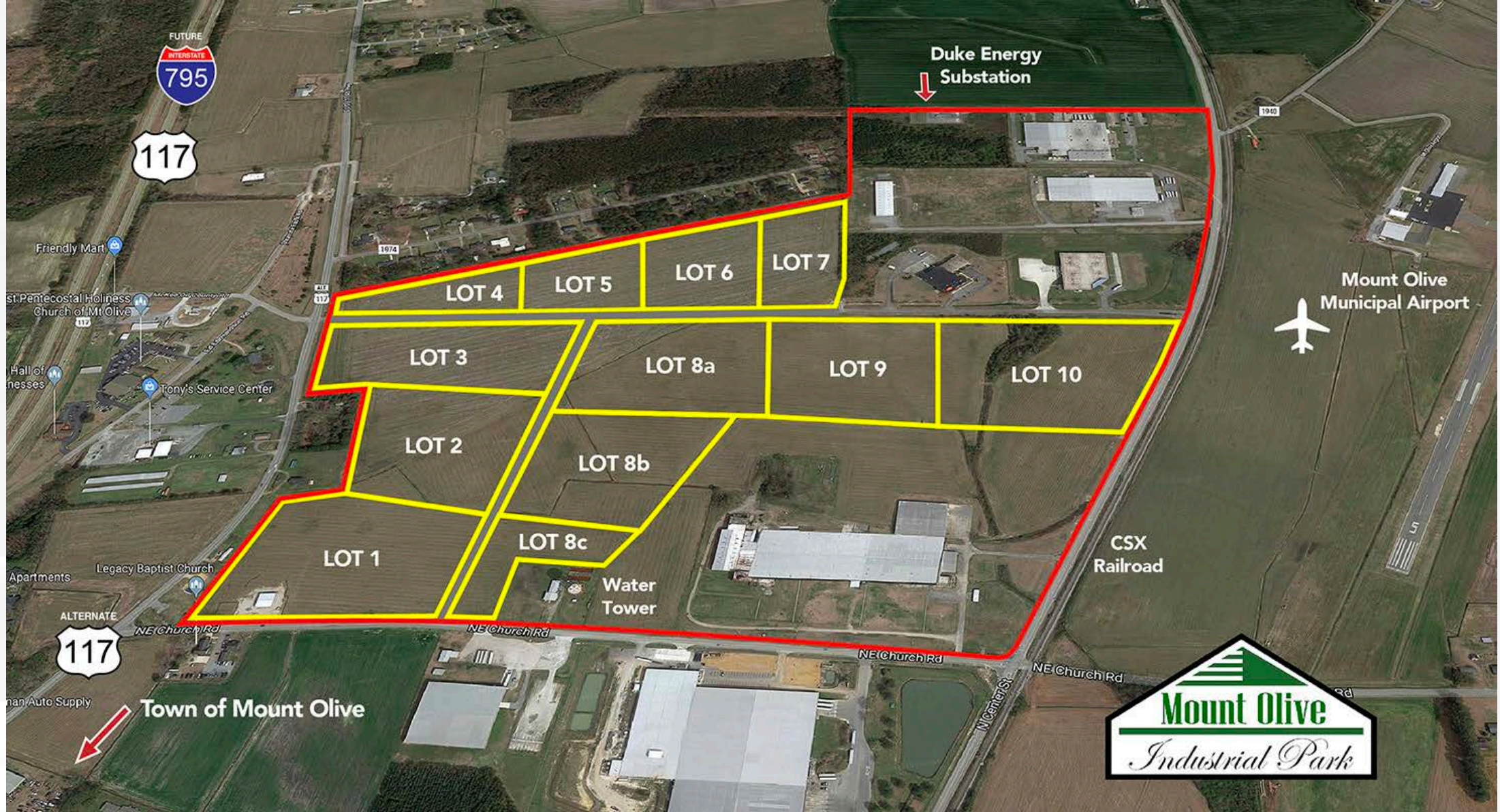
ECONOMIC DEVELOPMENT REGION

Greene, Lenoir, Wayne Counties and the Global TransPark



ECONOMIC DEVELOPMENT REGION

Greene, Lenoir, Wayne Counties and the Global TransPark



ECONOMIC DEVELOPMENT REGION

Greene, Lenoir, Wayne Counties and the Global TransPark



Greene, Lenoir, Wayne Counties and the Global TransPark

2780 Jetport Road, Kinston, NC 28504

www.ncgtpedr.com



15 TOTAL REGION ANNOUNCEMENTS

Total New
Jobs:

1,996

Capital
Investment:
\$262M

- Draken International, (GTP)
\$2.5M investment, 30 new jobs – 11/21/20
- Sanctuary Systems, (Wayne County)
\$5M investment, 118 new jobs – 12/10/20
- Crown Equipment, (Lenoir County)
\$13M investment, 130 new jobs – 2/18/21
- West Pharmaceuticals, (Lenoir County/GTP)
\$51M investment, 93 new jobs – 2/18/21
- FRC East, (GTP)
\$2.5M investment, 90 new jobs – 3/30/21
- AP Emissions, (Wayne County)
\$400,000 investment, 96 new jobs – 4/7/21
- BEES, (Greene County)
\$1.2M investment, 17 new jobs – 4/18/21
- Grupporeco, (Lenoir County)
\$28M investment, 110 new jobs – 8/25/21
- FlyExclusive, (GTP)
\$8M investment, 200 new jobs – 9/1/21
- Pamlico Air, (Wayne County)
\$5M investment, 249 new jobs – 10/6/21
- Precision Graphics, (Greene County)
\$5.4M investment, 70 new jobs – 11/16/21
- Hosokawa, (Wayne County)
\$5.5M investment, 16 new jobs – 11/17/21
- MasterBrand Cabinets, (Lenoir County)
\$14M investment, 540 new jobs – 11/22/21
- West Pharmaceuticals, (Lenoir County)
\$75M investment, 70 new jobs – 2/1/2022
- Mt. Olive Pickle Company Inc., (Wayne County)
\$45.5M investment, 167 new jobs – 2/10/22

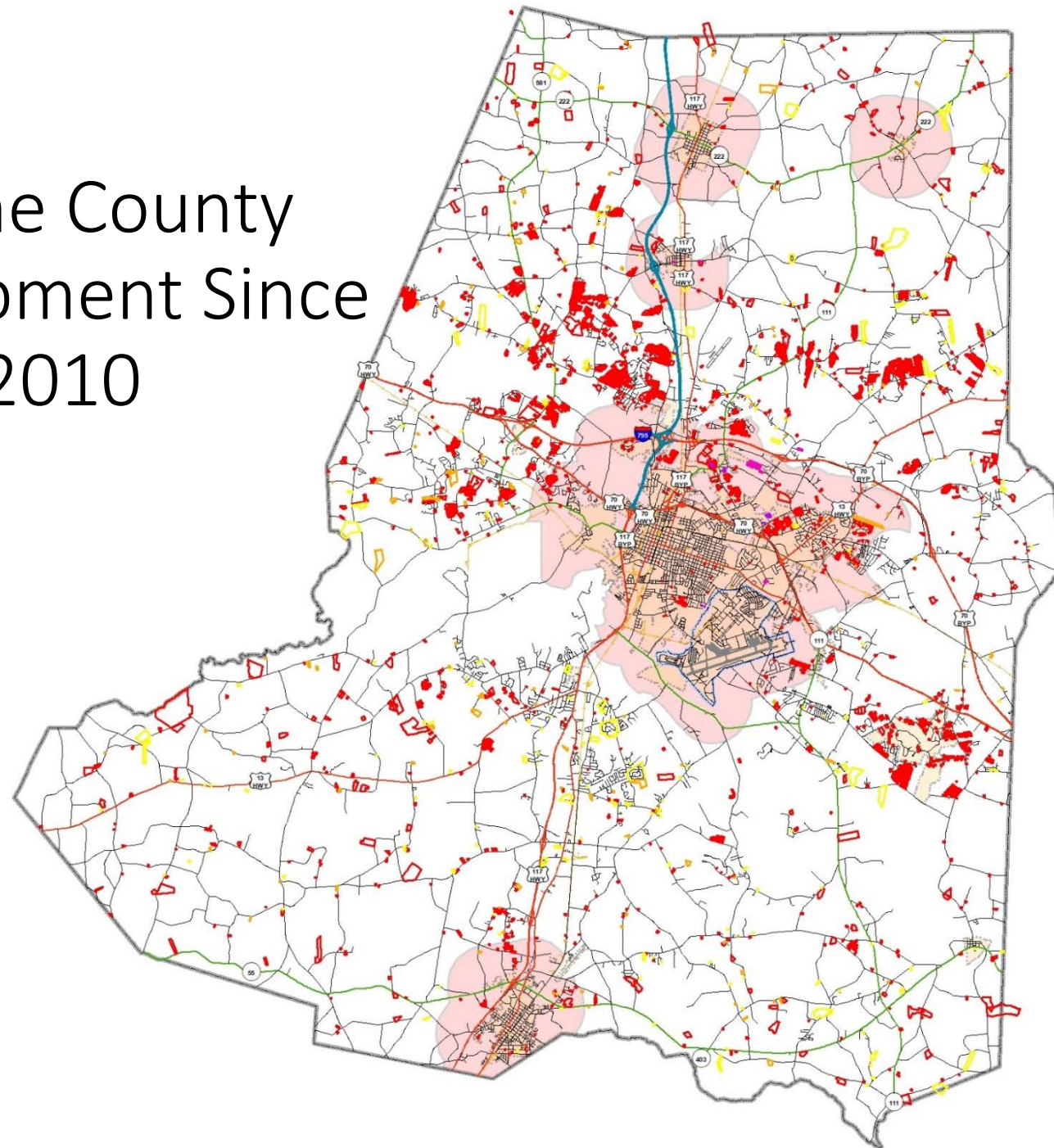


ECONOMIC DEVELOPMENT REGION

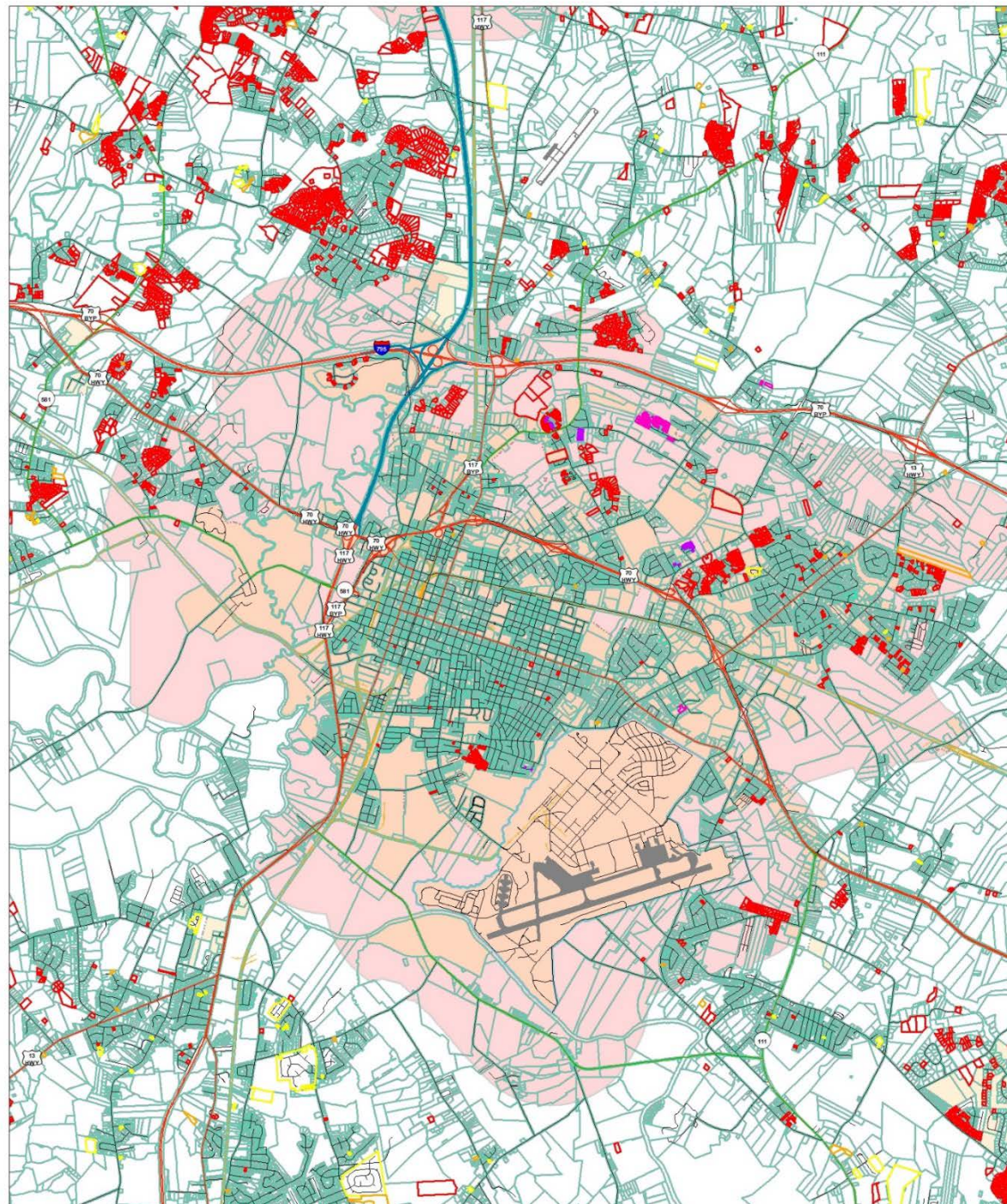
Greene, Lenoir, Wayne Counties and the Global TransPark

Wayne County Development Trends

Wayne County Development Since 2010



Wayne County Developmen t Since 2010



Census 2020

- Wayne County Population
 - 117,333; loss of 5,290
- Goldsboro
 - 33,657; loss of 2,780
- Mount Olive
 - 4,198; loss of 391
- Fremont
 - 1,196; loss of 59
- Seven Springs
 - 55; loss of 110
- Pikeville
 - 712; increase of 34
- Eureka
 - 214; increase of 17
- **3,289 decrease for municipalities and 2,001 for unincorporated areas.**
- **1st time since 1790 that Wayne County as a whole lost population.**

Census 2020

- 2010 to 2020 - Census shows 400 less housing units in Wayne County.
- 2010 to 2020 – 2,400 units were constructed.
 - Does not include mobile/manufactured housing.
- Estimated loss of 2,800 housing units.
- NC Census Count Question Resolution.
 - incorrect boundary
 - units counted in wrong location
 - units not counted at all

GOLDSBORO LAND-USE DEVELOPMENT TRENDS

CITY PLANNING

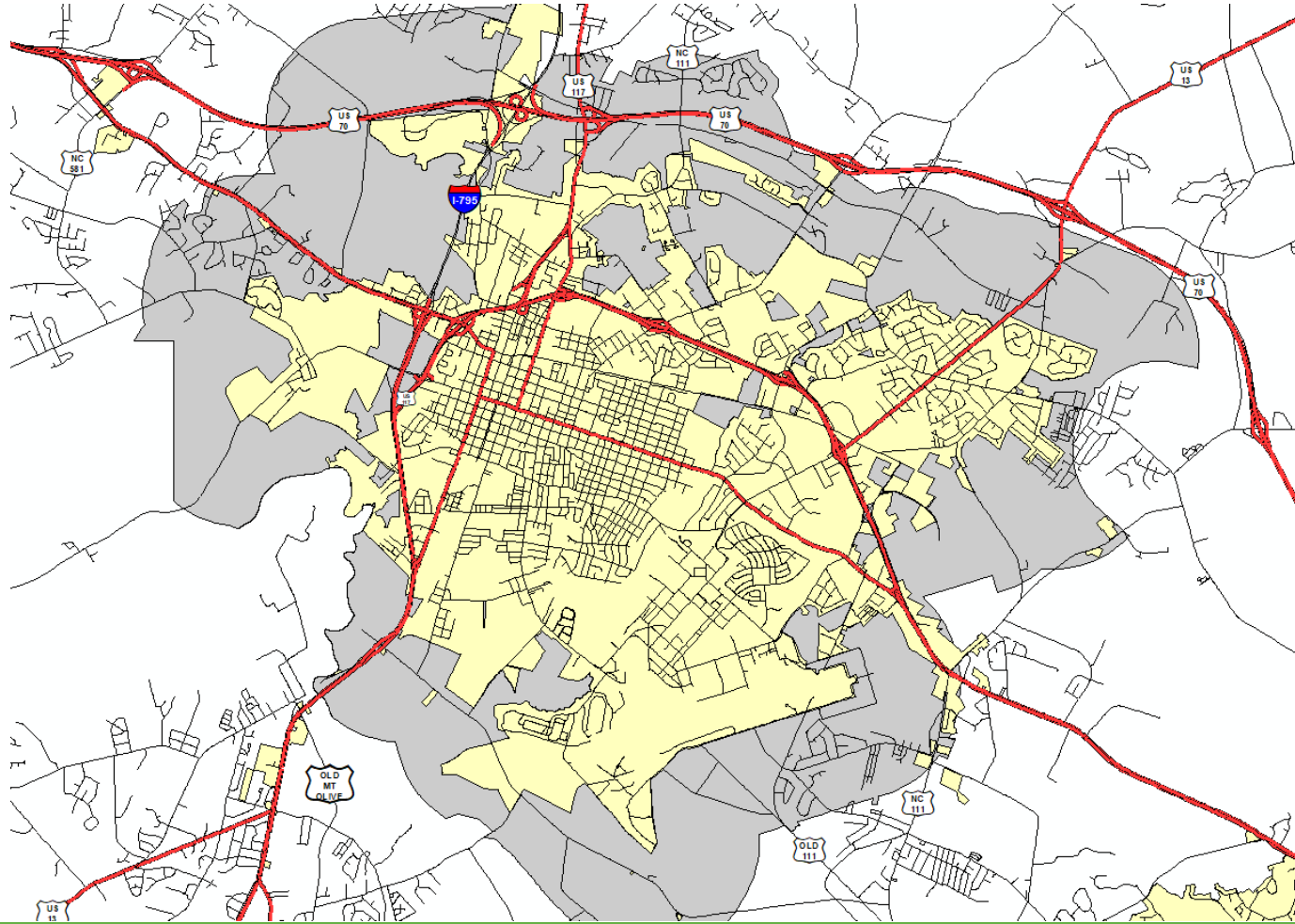
FEBRUARY 21, 2022



BE MORE DO MORE SEYMOUR

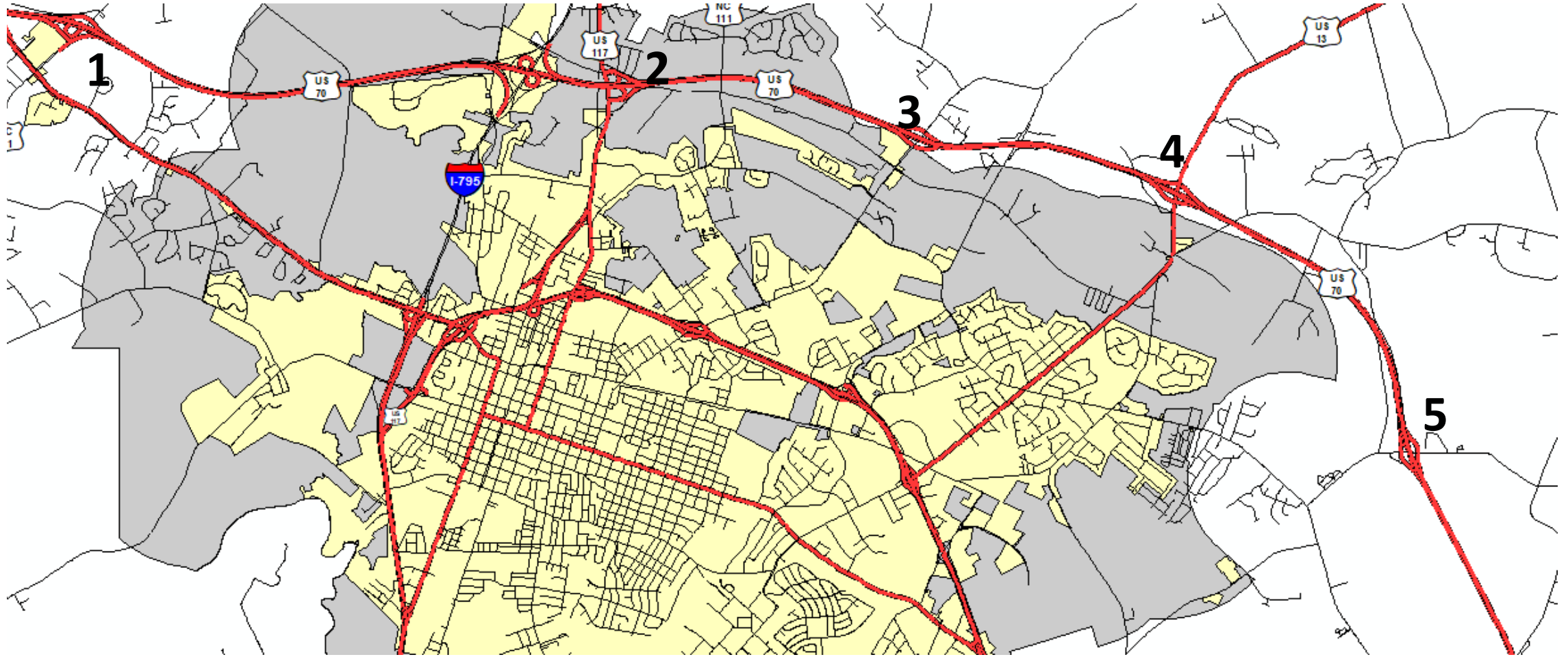
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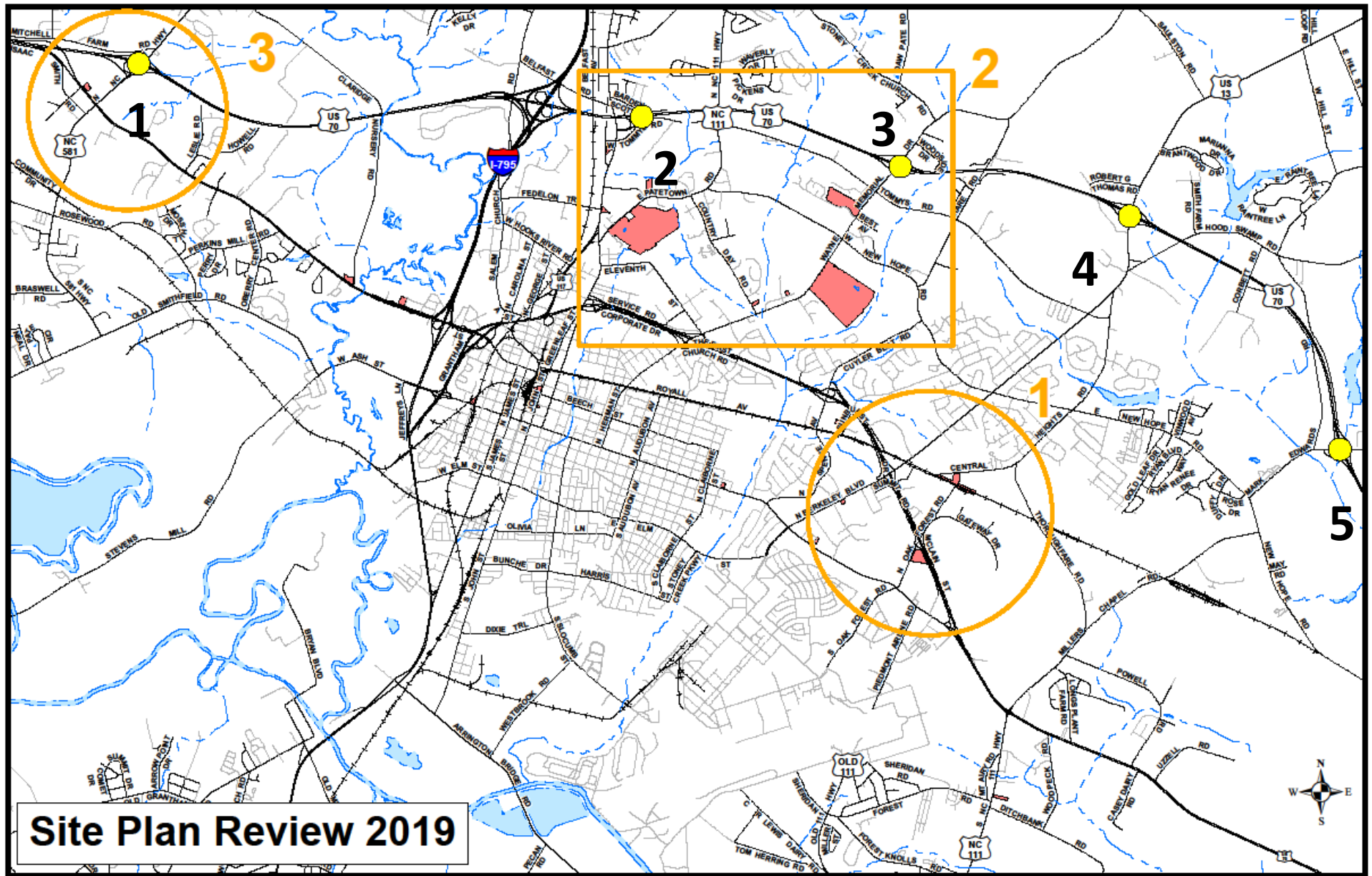
City of Goldsboro City Limits and ETJ

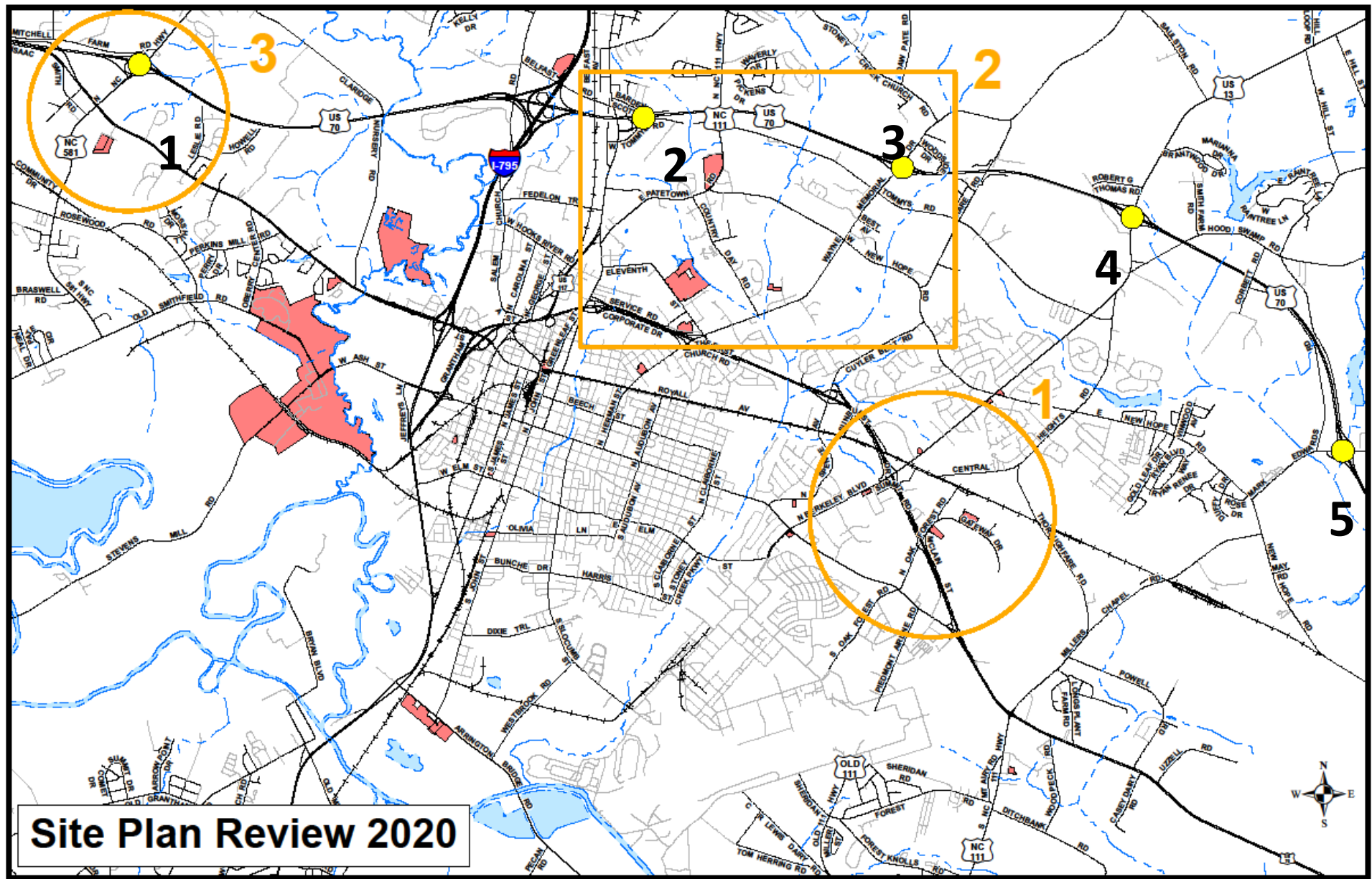


New Hwy 70 Interchanges:

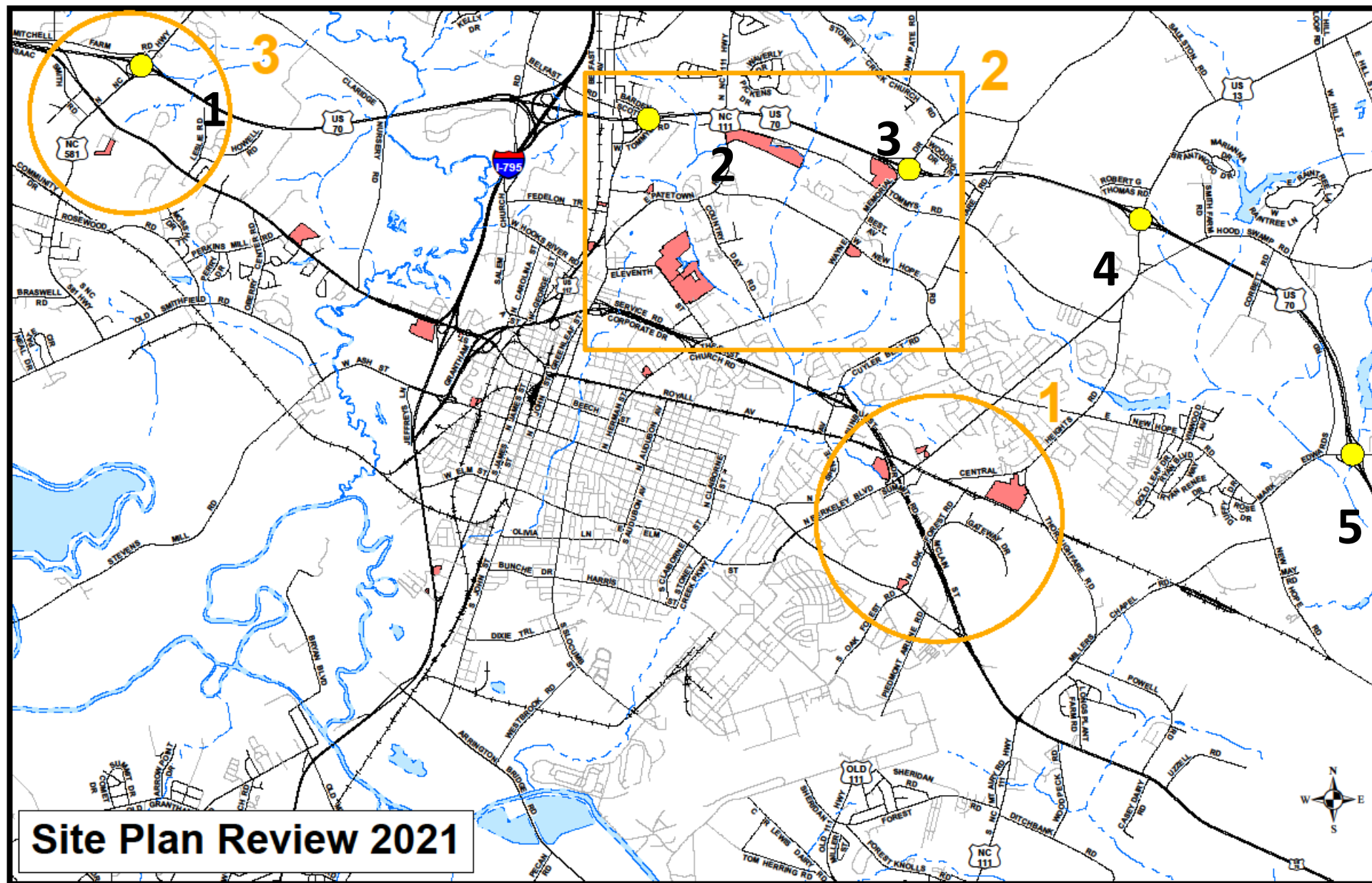
(1) 70/581 (2) 70/117William (3) 70/Wayne Memorial (4) 70/13N (5) 70/Parkstown







Site Plan Review 2020



PLAN NUMBER	APPLICATION DATE	Name	DESCRIPTION
SITE-02-19-008927	2/11/2019	Dilmar Oil Company	Site-1-19 605 N John Street
SITE-03-19-008987	3/22/2019	AAA Mini Storage Modification	SITE-2-19 AAA Mini Storage Modification
SITE-04-19-009018	4/11/2019	ECPC Medical Office	SITE-3-19 ECPC Medical Office
SITE-04-19-009023	4/15/2019	Penske Truck	SITE-4-19 Penske Truck
SITE-04-19-009024	4/15/2019	Rashed LLC	SITE-5-19 Rashed LLC
SITE-04-19-009027	4/16/2019	Affordable Suites	SITE-6-19 Affordable Suites
SITE-04-19-009036	4/22/2019	Joyful Play Childcare & Preschool	SITE-7-19 Joyful Play Childcare & Preschool SEE Z-11-19
SITE-04-19-009057	4/29/2019	Wayne Community College	SITE-8-19 Wayne Community College
SITE-05-19-009104	5/31/2019	Riccobene Parking	SITE-9-19 Riccobene Parking
SITE-06-19-009116	6/10/2019	Pride Carwash	SITE-10-19 Pride Carwash
SITE-07-19-009164	7/11/2019	Luis one stop Automoblie Rapair & Service	SEE CU-11-19
SITE-07-19-009169	7/15/2019	Bread of Heaven Life Center	SITE-12-19 Bread of Heaven Life Center (416 N John St.)
SITE-07-19-009189	7/19/2019	Carolina Motel	SITE-14-19 Carolina Motel
SITE-07-19-009203	7/25/2019	Alex Economy MHP	SITE-13-19 Alex Economy MHP
SITE-07-19-009203	7/25/2019	Alex Economy MHP	SITE-13-19 Alex Economy MHP
SITE-09-19-009257	9/16/2019	Jernigan Furniture Addition	Site-15-19 Jernigan Furniture Addition
SITE-09-19-009261	9/17/2019	Circle K	SITE-16-19 Circle K
SITE-09-19-009274	9/27/2019	WilcoHess/McDonalds	SITE-17-19 WilcoHess/McDonalds
SITE-10-19-009301	10/17/2019	Team Chevrolet of Goldsboro	SITE-18-19 Team Chevrolet of Goldsboro - 3300 US 70 E
SITE-11-19-009330	11/4/2019	Car Wash US 70 HWY W	Site-19-19 Car Wash US 70 W
SITE-11-19-009332	11/4/2019	Renu Life	SITE-20-19 Renu Life
SITE-12-19-009419	12/27/2019	Goldsboro Business Park	Site-22-19 Lot 6 Goldsboro Business Park

PLAN NUMBER	APPLICATION DATE	Name	DESCRIPTION
SITE-01-20-009452	1/15/2020	D&J Gravel	D&J Gravel Off-Premise Sign
SITE-02-20-009476	2/10/2020	Chick-fil-A Drive Thru	Site-1-20 Chick-fil-A Drive Thru
SITE-02-20-009477	2/11/2020	Fellowship Baptist Church Addition	SITE-2-20 Fellowship Baptist Church Addition
SITE-02-20-009493	2/19/2020	Randy Gray Gift Shop & CBD Sales	Site-3-20 Randy Gray Gift Shop & CBD Sales
SITE-03-20-009513	3/9/2020	Wall Recycling	Site-4-20 Wall Recycling
SITE-04-20-009563	4/15/2020	Allen Grading	Site-5-20 Allen Grading
SITE-04-20-009564	4/16/2020	Eastern Regional Pain Specialists	Site-6-20 Eastern Regional Pain Specialists
SITE-05-20-009600	5/5/2020	Ace Hardware + Flex Space	Ace Hardware + Flex Space
SITE-05-20-009611	5/12/2020	Wayne Christian School - STEM Building	Site-8-20 Wayne Christian School - STEM Building
SITE-05-20-009620	5/15/2020	William Raymond Gym	Site-9-20 William Raymond Gym
SITE-05-20-009647	5/29/2020	Jackson Builders Storage Building	Site-10-20 Jackson Builders Storage Building
SITE-06-20-009652	6/2/2020	Robert Paul	Site-11-20 Robert Paul
SITE-06-20-009672	6/10/2020	Auto Owners Life Insurance Company	Site-12-20 Auto Owners Life Insurance Company
SITE-06-20-009676	6/15/2020	Pelican Snowballs	Site-13-20 Pelican Snowballs
SITE-07-20-009702	7/7/2020	Immunotek Plasma Center	Site-14-20 Immunotek Plasma Center
SITE-07-20-009704	7/9/2020	Saint James Church Expansion	Site-15-20 St. James Church Expansion
SITE-07-20-009705	7/9/2020	Hamilton Funeral Home	Site-16-20 Randolph McMillan (Hamilton Funeral Home)
SITE-08-20-009754	8/12/2020	Precision Tune	Site-17-20 Precision Tune 302 N Spence
SITE-08-20-009764	8/17/2020	Take 5 Automotive	Site-18-20 Take 5 Automotive
SITE-08-20-009767	8/17/2020	LP Tank Addition	Site-19-20 Wooten Development - LP Tank Addition
SITE-08-20-009779	8/25/2020	Discount Tire	Site-20-20 Discount Tire
SITE-09-20-009816	9/21/2020	Jones Sawmill	CU-6-20 Jones Sawmill (Formerly Site-21-20)
SITE-09-20-009831	9/24/2020	Chestley Tayor	Site-22-20 Chestley Tayor
SITE-10-20-009846	10/5/2020	NCDA Research Station Office	Site-23-20 NCDA Research Station Office - Cherry Research Farm Office
SITE-10-20-009862	10/14/2020	Truck Stop	Site-24-20 Truck Stop
SITE-10-20-009867	10/15/2020	Three J's	Site-25-20 Three J's Eleventh St
SITE-10-20-009885	10/28/2020	Magnolia Grove Phase 1	Site-26-20 Magnolia Grove Phase 1
SITE-11-20-009892	11/2/2020	Adair Gardens	Site-27-20 Adair Gardens
SITE-11-20-009893	11/2/2020	Villas at Adair Place	Site-28-20 Villas at Adair Place
SITE-11-20-009903	11/6/2020	Wayne Oil	SEE Z-10-20 Wayne Oil
SITE-11-20-009923	11/17/2020	Deacon Jones KIA Remodel	Site-31-20 SEE Z-11-20 Approval
SITE-11-20-009925	11/17/2020	Fuentes Bakery	Site-30-20 Twins Bakery
SITE-11-20-009934	11/25/2020	Three J's	Site-32-20 Three J's N Oak Forest Rd

PLAN NUMBER	APPLICATION DATE	Name	DESCRIPTION
SITE-01-21-010032	1/28/2021	Pirates Cove Carwash	Site-1-21 Pirates Cove Carwash
SITE-02-21-010041	2/1/2021	Duplex Aprtments	Site-2-21 Rose Street
SITE-02-21-010043	2/1/2021	Super Cast	Site-3-21 Super Cast
SITE-02-21-010073	2/22/2021	Wayne Co. Farm Bureau	Site-4-21 Wayne Co. Farm Bureau
SITE-03-21-010109	3/15/2021	ARC3 Gases Building Addition & Parking	SITE-5-21 ARC3 Gases Building Addition & Parking
SITE-04-21-010145	4/6/2021	Piedmont Natural Gas	SITE-06-21 Piedmont Natural Gas
SITE-04-21-010157	4/12/2021	Faith Freewill Baptist	Site-07-21 Faith Freewill Baptist
SITE-04-21-010158	4/12/2021	Baker Pipe	Site-08-21 Baker Pipe
SITE-06-21-010264	6/14/2021	King's Automotive Group	Site-9-21 King's Automotive Group/Tonya King. Fee waived for site plan- BOA Fee
SITE-07-21-010319	7/7/2021	Target drive up expansio	Target drive up expansion : Site-10-21
SITE-07-21-010327	7/16/2021	Keller Way	Site-12-21 Keller Way
SITE-07-21-010336	7/21/2021	Jackson Builders WFCS Charter School	Site-11-21 Jackson Builders WFCS Charter School
SITE-08-21-010358	8/3/2021	Neuse Hospitality LLC	Site-13-21 Neuse Hospitality LLC
SITE-08-21-010374	8/11/2021	Tiffany Gardens Phase 1	Site-14-21 Tiffany Gardens Phase 1
SITE-08-21-010376	8/11/2021	US Hwy 117 Bypass Warehouse Storage	Site-15-21 2115 US Hwy 117 Bypass Warehouse Storage
SITE-08-21-010384	8/18/2021	Applebee's Mid-Atlantic	Site-16-21 Applebee's Mid-Atlantic
SITE-09-21-010420	9/10/2021	BB&T	Site-17-21 BB&T
SITE-09-21-010424	9/14/2021	Mini Storage Industry Court	Site-18-21 Mini Storage 117 Industry Court
SITE-09-21-010442	9/21/2021	Goldsboro Asphalt Plant	Site-19-21 Goldsboro Asphalt Plant
SITE-09-21-010448	9/24/2021	Homewood Suites	Site-20-21 Homewood Suites
SITE-09-21-010456	9/28/2021	CFA	Site-21-21 CFA
SITE-11-21-010517	11/2/2021	Gravel Yard Piedmont Natural Gas	Site-22-21 Gravel Yard Piedmont Natural Gas
SITE-12-21-010580	12/16/2021	Cell Tower Colocation	Site-23-21 407 Vann St Cell Tower Colocation
SITE-12-21-010582	12/17/2021	Cell Tower Colocation	Site-22-21 812 T N James St
SITE-02-22-010637	2/1/2022	Magnolia Grove Phase II	SITE-1-22 Magnolia Grove Phase II

Goldsboro Land-Use Trends

- Commercial development activity has increased along 70 West.
- Strong indications that commercial development activity will increase along the new Hwy70 corridor, specifically at 70/581, 70/117N and 70/Wayne Memorial Dr.
- Increase in new single-family and multi-family developments (i.e. Magnolia Grove, Adair Place, Tiffany Gardens).
- Strong indications that multi-family developments will increase to meet current housing demands for the area.
- Strong indications that existing and new industrial business parks will see an increase in development activity

GOLDSBORO LAND-USE DEVELOPMENT TRENDS

CITY PLANNING

FEBRUARY 21, 2022



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Public Utilities Projects

Bert Sherman, WRF Superintendent/Public Utilities Interim Director

February 21st and 22nd, 2022



FY21-22/22-23 CIP(ARPA Funds)

• WTP Automatic Transfer Switch	\$100,000
• NRPS Automatic Transfer Switch	\$160,000
• Westbrook Generator	\$500,000
• New Hope PS Bar Screen	\$200,000
• Pecan PS Bar Screen	\$225,000
• Aerator Rehabilitation	\$122,000
• Bulk Chemical Tank	\$ 45,000
• WTP Effluent Flow Meters	\$132,000
• Concrete for Flood Barriers	\$100,000
• CITI Replace and Program Obsolete Radios	\$300,000
• WTP Relocation Feasibility Study*	\$600,000
• Clearwell #2 Repair, Seal and Paint	\$130,000
Total	\$2,614,000

Other Major Capital Projects

Water Plant

***\$600,000**

New Water Treatment Feasibility Study

70+ years old



**To locate New
Plant out of the
Flood Plain**

**FY2028 is slated
for construction of
the new Water
Plant**

Built in the 1950s



Water Plant Crack Structures

Repair of Structural Cracks at the WTP

An engineering contract in the amount of \$26,000 to evaluate the severity of the cracking and recommend remediation with estimated costs is pending Council approval.



**2021 WRF's
Permitted and
Actual Flows are at
89% of Capacity**

Water Reclamation Facility (WRF)

14.2 MGD Capacity

**\$65,000,000 Est.
for additional
Basin**



**Average Daily
Flow for 2021
11.38 MGD**

Water Tank Painting and Maintenance

\$490,000



Annual Neuse River Dredging

\$200,000



\$240,000

Water Reclamation Facility FY23

Rebuild WRF Filter #2

Filters have been stressed due to high flows from major rain events and flooding due to 2 major hurricanes. System is out lived its life expectancy.(in-service in 1994 - 28 years old.) Strongly recommend to retro fit system with a modern and more efficient system. Approximately \$3,000,000 to retro fit all for filters.

Replace Sand Filter Media in One Sand Filter



Water Reclamation Facility

\$800,000

Replace WRF Belt Filter Press #1

Life expectancy of a belt filter press is 20-years. Recent repairs have increased such as motors, bearings, belts, and a roller. These are indicators of aging equipment.



Water Reclamation Facility

\$1,700,000 Est.

Retro fit WRF UV System

This project was slated for FY2020. System in service since 2000.



**It would cost \$1,700.00 per day to
disinfect the Effluent with
chemicals. (\$621,000.00 per year)**



Compost Facility

\$405,000.00

- Rehabilitate Agitator #1
- Bull Dozer
- Close in Bay 8 for storage
- Mower Replacement



Stantec Rate Study December 2021

	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28	FY 29	FY 30	FY 31
Total Operating Expenses	\$14.32	\$15.26	\$15.75	\$16.29	\$16.75	\$17.22	\$17.70	\$18.21	\$18.73	\$19.26
Capital Expenses										
Cash Funded Capital	\$5.85	\$3.72	\$1.83	\$0.82	\$1.19	\$1.45	\$1.24	\$1.31	\$2.52	\$3.31
Existing Debt Service	\$3.75	\$3.44	\$3.47	\$3.29	\$3.08	\$3.04	\$3.00	\$2.94	\$2.89	\$2.28
Projected New Debt Service	\$0.00	\$0.56	\$1.83	\$4.89	\$5.34	\$6.01	\$10.23	\$12.46	\$12.61	\$13.42
Total Capital Expenses	\$9.60	\$7.72	\$7.13	\$9.00	\$9.61	\$10.49	\$14.47	\$16.71	\$18.03	\$19.00
Total Expenses	\$23.92	\$22.98	\$22.88	\$25.29	\$26.36	\$27.71	\$32.17	\$34.92	\$36.76	\$38.26
Revenues at Current Rates	\$17.39	\$17.39	\$17.39	\$17.39	\$17.39	\$17.39	\$17.39	\$17.39	\$17.39	\$17.39

Capital Improvement Projects (Edited From Stantec Rate Study)

Type of Project (\$ Million)*	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	Total
Engineering	\$4.79	\$11.58	\$1.34	\$3.37	\$7.21	\$0.11	\$3.14	\$ 0.88	\$32.42
Water Treatment Plant	1.29	2.54	5.39	0.35	0.31	95.00	0.22	0.87	105.1
Water Reclamation Facility	2.74	3.58	65.00	0.19	0.19	0.19	0.69	1.09	73.67
Compost Facility	0.40	0.50	0.60	0.20	0.37	0.20	0.41	0.62	3.30
Vehicles & Equipment	0.40	0.40	0.40	0.40	0.40	0.40	0.40	0.40	3.60
Total	\$9.62	\$18.60	\$72.73	\$4.50	\$8.48	\$95.90	\$4.86	\$2.97	\$218

**Projects shown in current dollars, financial model assumes 3% annual inflation in capital costs beginning in 2022*

- CIP totals \$218 million (2023 – 2030)
- Projects are primarily funded with debt

Other Water Distribution and Wastewater Collection Projects

Project	Cost	
Water System Asset Inventory and Assessment (AIA)	\$ 150,000	
Wastewater System Asset Inventory and Assessment (AIA)	\$ 150,000	
Water/Wastewater Merger/Regionalization Feasibility (MRF)	\$ 100,000	
2017 Water System Improvements (NHR HPZ)	\$ 6,000,000	
2019 Water System Improvements (2" Galvanized Water Lines)	\$ 3,100,000	
Little/Big Cherry Pump Station Combination	\$ 3,000,000	To Be Included with Mount Olive Pickle Project
Phase III Sanitary Sewer Rehabilitation	\$ 5,200,000	

Total **\$ 17,700,000**

5-Year Revenue Sufficiency Full Capital Plan - Forecast Increases (Edited From Stantec Study)

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Operating Expenses	\$14,315,496	\$15,260,126	\$15,752,078	\$16,292,299	\$16,749,248
Existing and Future Debt Service	3,753,541	4,083,041	5,414,139	8,309,640	8,562,774
Cash Funded Capital	5,849,967	2,063,770	1,618,771	597,008	951,445
Total Revenue Requirements	23,919,004	21,406,937	22,784,988	25,198,947	26,263,467
Rate Increases	20%	15%	15%	12%	10%
Revenues with Rate Increases	\$21,456,950	\$24,675,493	\$28,376,817	\$31,782,035	\$34,960,238
ARPA Funds	2,558,994	-	-	-	-
Annual (Shortfall) / Surplus	(\$98,140)	\$3,268,556	\$5,591,829	\$6,583,088	\$8,696,771
Residential Customer Bill	\$81.19	\$93.37	\$107.38	\$120.26	\$132.28

Regional average current bill is approximately \$83

Projected Operating and Capital Expenditures - Extracted from Stantec Rate Study (\$ Millions)

	FY 23	FY24	FY25	FY26	FY27	FY28	FY29	FY30	FY31
Total Operating Expenses	\$15.26	\$15.75	\$16.29	\$16.75	\$17.22	\$17.70	\$18.21	\$18.73	\$19.26
Existing Capital Expenses - Debt Service	\$3.44	\$3.47	\$3.29	\$3.08	\$3.04	\$3.00	\$2.94	\$2.89	\$2.28
Total Expenses	\$18.70	\$19.22	\$19.58	\$19.83	\$20.26	\$20.70	\$21.15	\$21.62	\$21.54
Revenues at Current Rates	\$17.39	\$17.39	\$17.39	\$17.39	\$17.39	\$17.39	\$17.39	\$17.39	\$17.39
Available for Fund Balance	(\$1.31)	(\$1.83)	(\$2.19)	(\$2.44)	(\$2.87)	(\$3.31)	(\$3.76)	(\$4.23)	(\$4.15)
Cumulative Shortfall	(\$1.31)	(\$3.14)	(\$5.33)	(\$7.77)	(\$10.64)	(\$13.95)	(\$17.71)	(\$21.94)	(\$26.09)

Questions?

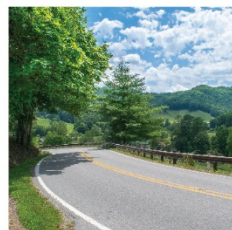
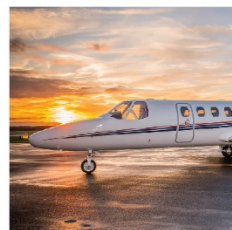


BE MORE DO MORE SEYMOUR

Public Utilities



NORTH CAROLINA Department of Transportation



City of Goldsboro Council Retreat Transportation Update

Jennifer Collins, NCDOT
Division 4 Corridor Development Engineer

February 21, 2022

Division 4 –Wayne County - Project Updates

- **William Street – Currently Under Construction**
 - o Phase 1 is expected to be completed in early spring. The start of phase 2 will be a major traffic shift.
 - o 50% complete per funding
- **US 13 Hood Swamp Realignment**
 - o Part of the upcoming US 13 widening project. This will just go ahead and realign that intersection, ahead of the project.
 - o Estimated letting in 04/22 for the small project.
- **Wayne Memorial Bulb Outs**
 - o Accommodate U-turns at Lockhaven Drive and Country Day Road
 - o Waiting on ROW agreements to be signed so we can move utilities.
 - o Estimated letting in 04/22
- **Central Height Realignment**
 - o On schedule to let in November.
- **Pavement Rehab on US 117 from US 70 to Duplin County**

Wayne County Projects

U-2714 – Widen and Improve US 117 (N. Williams St.)

Contract Amount: \$15,300,000

Awarded: March 2020

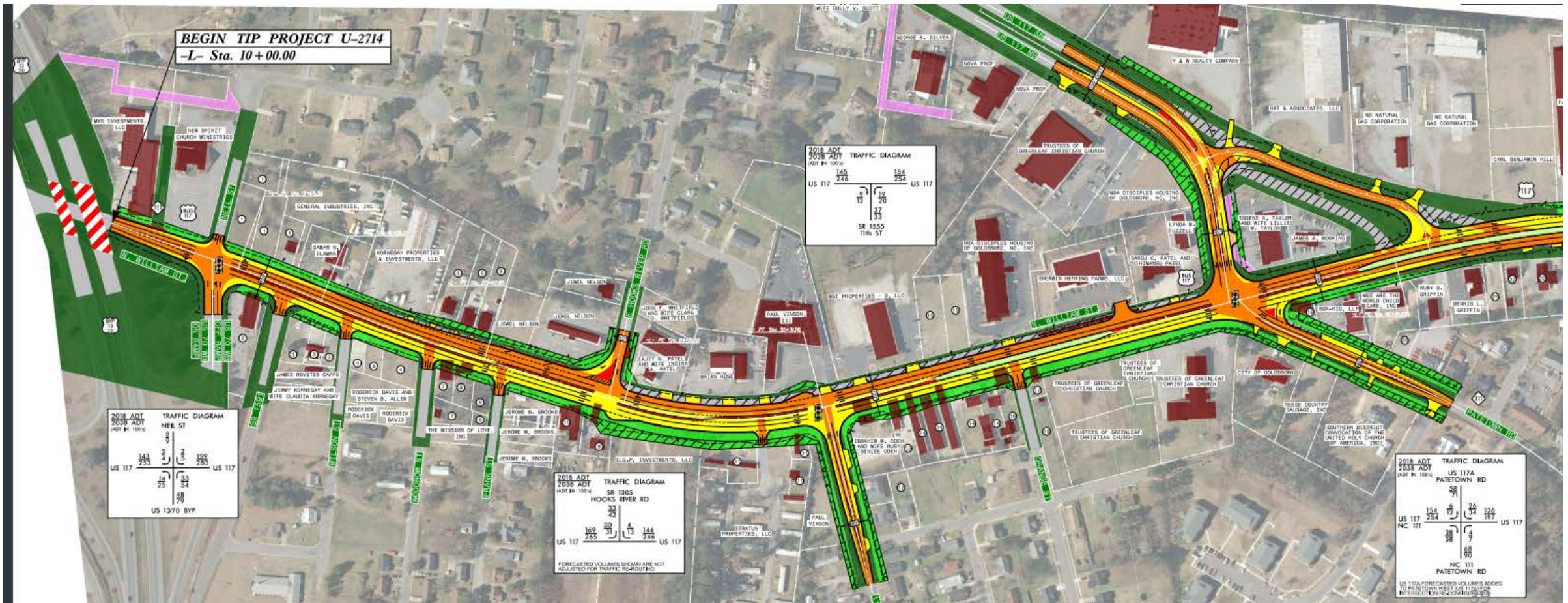
Contractor: J. Smith Civil, LLC

Status: 50% complete

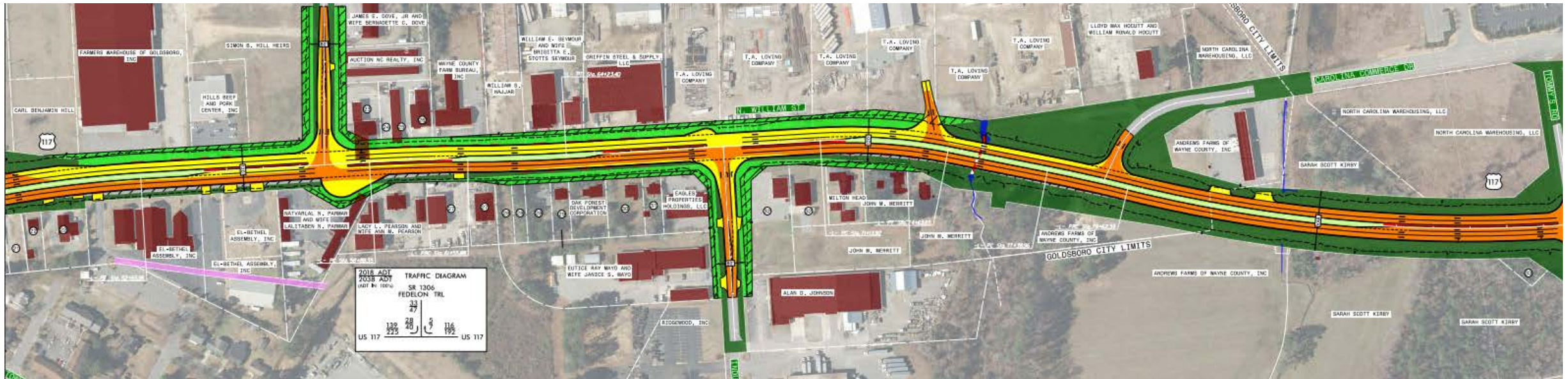
Construction started October 5, 2020



U-2714 – Widen and Improve US 117 (N. Williams St.)



U-2714 – Widen and Improve US 117 (N. Williams St.)



2024-2033 STIP Development Update

P6.0 Funding Availability Before IIJA - Committed Projects Only

Statewide Mobility

Available Funding	Programming Status
\$8.7B	\$4.70B Over

Regional Impact

Region	Available Funding	Programming Status
A (D1 & D4)	\$542.0M	\$325.8M Over
B (D2 & D3)	\$787.1M	\$525.9M Over
C (D5 & D6)	\$1.44B	\$627.6M Over
D (D7 & D9)	\$1.08B	\$635.9M Over
E (D8 & D10)	\$1.35B	\$1.05B Over
F (D11 & D12)	\$721.7M	\$578.5M Over
G (D13 & D14)	\$560.8M	\$1.07B Over

REG Total: \$4.81B Over

Division Needs

Division	Available Funding	Programming Status
1	\$466M	\$188.2M Over
2	\$466M	\$266.9M Over
3	\$466M	\$33.9M Over
4	\$466M	\$88.6M Under
5	\$466M	\$281.0M Over
6	\$466M	\$71.8M Over
7	\$466M	\$42.1M Over
8	\$466M	\$177.1M Over
9	\$466M	\$65.5M Over
10	\$466M	\$146.7M Over
11	\$466M	\$94.5M Over
12	\$466M	\$253.2M Over
13	\$466M	\$368.9M Over
14	\$466M	\$181.6M Over

DIV Total: \$2.18B Over

Available funding based on 2024-2033 timeframe

As of October 19, 2021. Available Funding reflects accounting for 3% inflation. Programming Status Amounts are compared to 100% of budget.

P6.0 Funding Availability After IIJA – Committed Projects Only

Statewide Mobility

Available Funding	Programming Status
\$10.6B	\$3.36B Over

Regional Impact

Region	Available Funding	Programming Status
A (D1 & D4)	\$647.5M	\$383.2M Over
B (D2 & D3)	\$919.2M	\$428.6M Over
C (D5 & D6)	\$1.78B	\$297.1M Over
D (D7 & D9)	\$1.33B	\$596.7M Over
E (D8 & D10)	\$1.67B	\$756.5M Over
F (D11 & D12)	\$881.0M	\$455.7M Over
G (D13 & D14)	\$676.1M	\$982.2M Over

REG Total: \$3.9B Over

Division Needs

Division	Available Funding	Programming Status
1	\$569.7M	\$129.5M Over
2	\$569.7M	\$190.3M Over
3	\$569.7M	\$18.7M Under
4	\$569.7M	\$223.2M Under
5	\$569.7M	\$172.4M Over
6	\$569.7M	\$87.4M Under
7	\$569.7M	\$65.4M Under
8	\$569.7M	\$85.3M Over
9	\$569.7M	\$31.6M Under
10	\$569.7M	\$68.8M Over
11	\$569.7M	\$102.4M Under
12	\$569.7M	\$234.0M Over
13	\$569.7M	\$325.7M Over
14	\$569.7M	\$88.2M Over

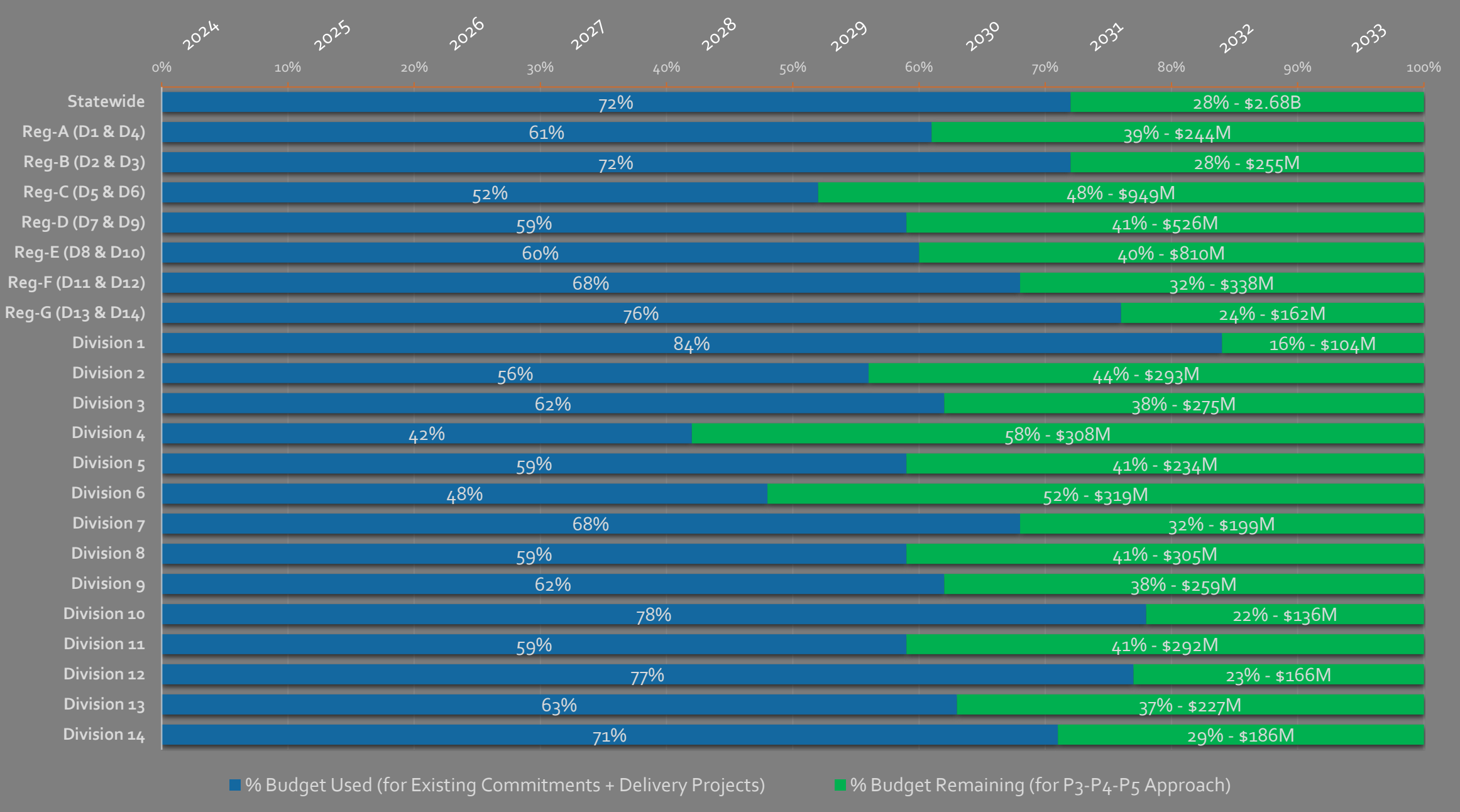
DIV Total: \$765.5M Over

Available funding based on 2024-2033 timeframe

As of January 25, 2022. Available Funding reflects accounting for 3% inflation. Programming Status Amounts are compared to 100% of budget.

Budget expended by Delivery Projects

(as of 1/25/2022, project totals include those Let in FY21-23)



Project Selection Method



Workgroup Recommendation

- Use “Programming P3-P4-P5” Approach with Flexibility
 - Use highest scores from each cycle until each STI category budget is filled
 - Start with projects committed P3.0 → Sort projects by highest score (descending order)
 - Program projects until available funding runs out
 - If funding remains available, repeat process for projects committed in P4.0, then P5.0
- Flexibility opportunities for funded projects (swaps)

Flexibility Option

NCDOT will allow flexibility once Preliminary Draft 2024-2033 STIP is programmed

- Project schedules can be swapped
- Projects that aren't selected for funding can be swapped with projects selected for funding
- Schedules of projects swapped in may be different than schedules of projects swapped out

Parameters:

1. All swaps must be agreed to by NCDOT and all affected MPO/RPO(s) in which the project is located
2. Cost of project(s) swapped in must be less than 110% of cost of project(s) being swapped out
3. Swaps should generally occur within same STI funding category
4. Swaps between modes allowed as long as normalization percentages are still met
5. Justification for any swaps must be documented, which will be made public

Project Prioritization Status

Where to draw the line on projects subject to reprioritization?

Options discussed:

A. Scenario 2 projects exempt from reprioritization

**B. 5-year line: ROW and/or CON dates by FY2028 or sooner – Workgroup
Recommendation**

C. 6-year line: ROW and/or CON dates by FY2029 or sooner

D. Combination of Option-A/B or Option-A/C

E. Percentage of funding exempt from reprioritization

Status of Goldsboro MPO Projects within the 2024 – 2033 STIP development

- **Delivery Status:**

- U-3609B – US 13 from New Hope to Saulston Road – Let Date 7/16/24 – Const. Cost \$45,989,000
- U-3609BA – US 13 at Hood Swamp Road – Let Date 7/26/22 – Const. Cost \$1,350,000
- U-4753 – Wayne Memorial Drive from New Hope Road to US 70 Bypass – Let Date 3/18/2025 – Const. Cost \$12,439,000
- U-5724 – Central Heights Road Realignment – Let Date 11/15/2022 – Const. Cost \$14,400,000
- U-5994 – Wayne Memorial Drive Bulb-outs – Let Date 4/26/2022 – Const. Cost \$450,000
- EB-5707 – Stoney Creek Greenway – 10' wide asphalt greenway – Let 4/2022 – Const. Cost \$188,000
- EB-5850 – Sidewalk on East Side of Berkeley Blvd from Ash Street to Elm Street – Let Date 2025 – Const. Cost \$116,000

Wayne County Projects

U-3609B – Widen & Improve US 13 (Berkeley Blvd.)

Description: Widen to 4 lanes with raised median from New Hope Rd. to Saulston Rd.

Construction Est.: \$45,989,000

Status: Right of Way acquisition underway.

Let Date: July 2024



Wayne County Projects

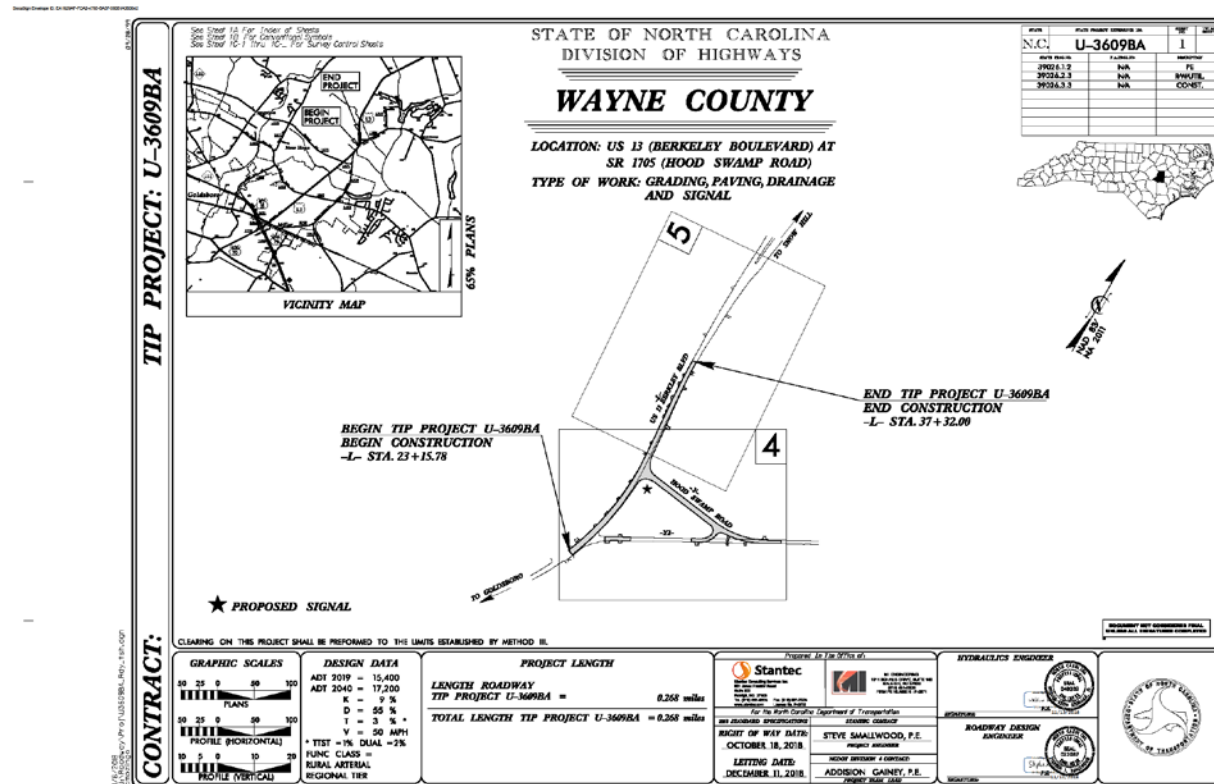
U-3609BA – US 13 at SR 1705 (Hood Swamp Rd)

Description: Realign Intersection

Construction Est.: \$1,350,000

Status: Right of Way and Utilities Complete

Let Date: April 2022



Wayne County Projects

U-4753 – Widen Wayne Memorial Dr.

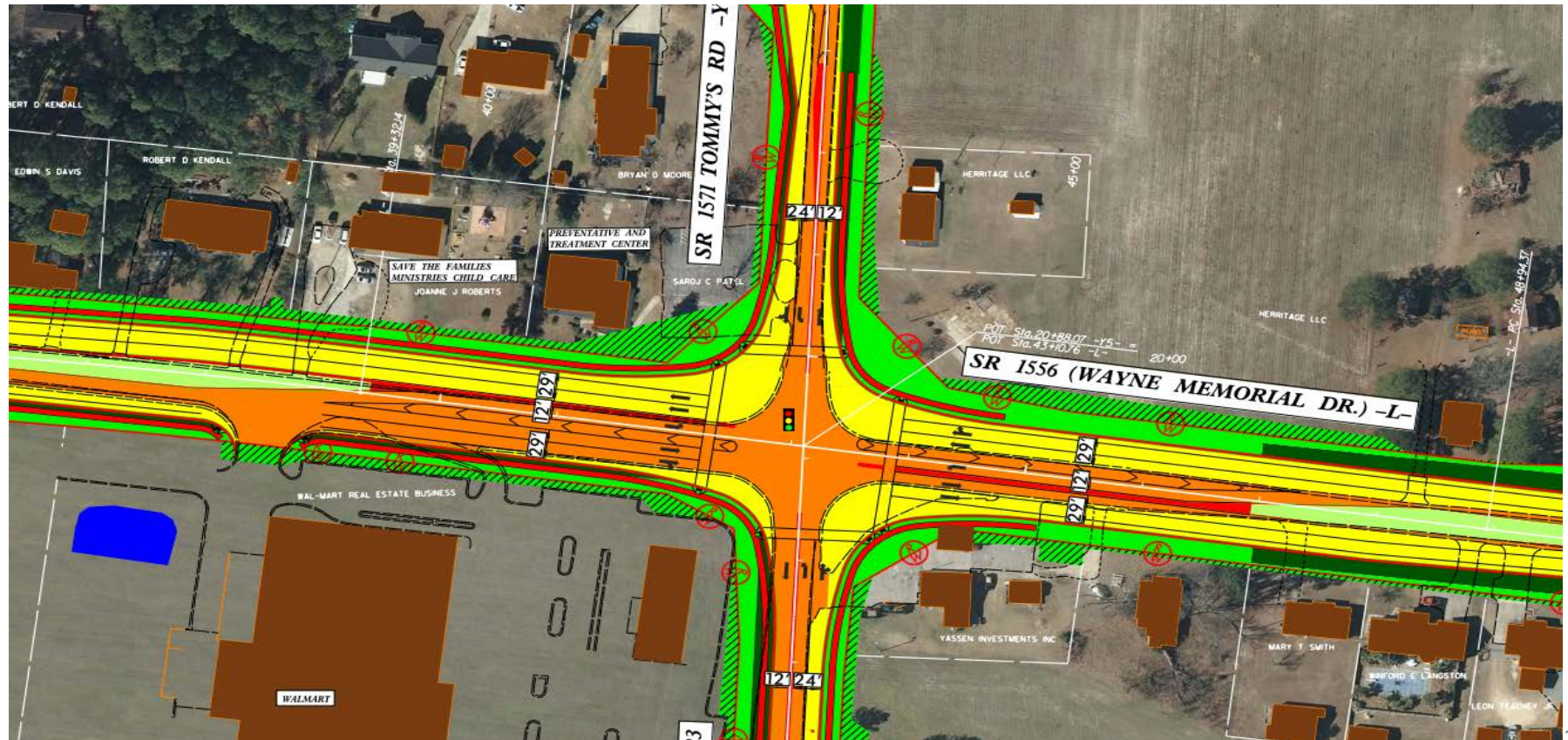
Description: Widen to 4 lanes with raised median from New Hope Rd. to US 70 Bypass

Construction Est.: \$12,439,000

Let Date: March 2025

Status: Right of Way Acquisition on hold.

Goal: To reduce traffic backups & add bike lanes & sidewalks



Wayne County Projects

U-5724 - Align Central Heights Rd. with Royal Ave. & Construct Fallin Blvd.

Construction Est.:
\$14,400,000

Let Date:
November 2022

Status:
Right of Way acquisition
substantially complete.
Utility relocations
underway.



Status of Goldsboro MPO Projects within the 2024 – 2033 STIP development

- **Projects Competing – Statewide Tier (28% - \$2.68B):**

- R-5829A – US 70 from US 70 Bypass (Wayne Co.) to Edwards Road/North Pearl St. (Johnston Co.)
- R-5829B – US 70 from Edwards Road to Pondfield Road (Johnston Co.)
- R-2553C – US 70 (Future I-42) Kinston Bypass, NC 148 (Harvey Parkway) to US 70 East of NC 58 (Lenoir Co.)

Future I-42

US 70 corridor between I-40
in Raleigh to Morehead City





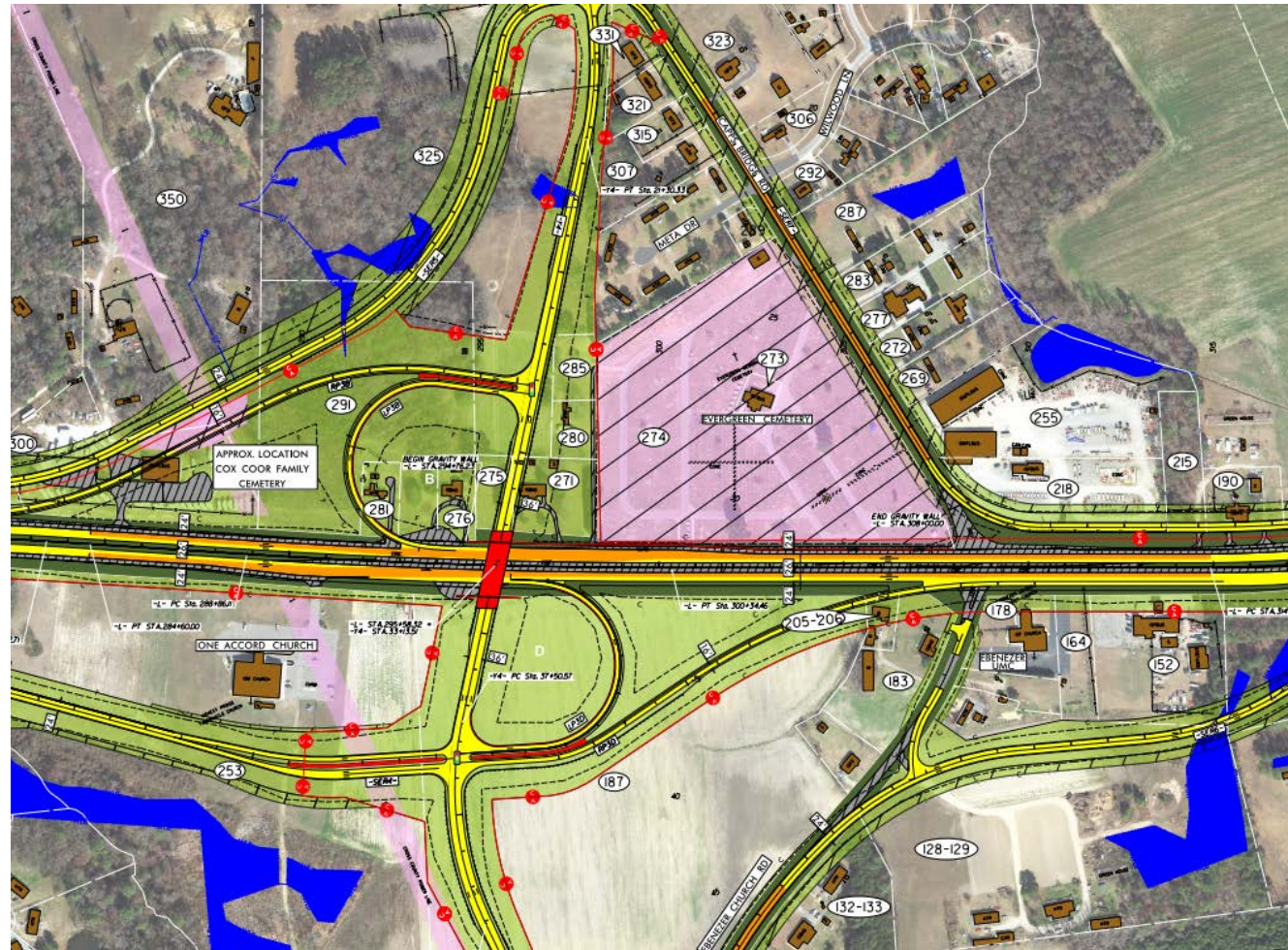
**TIP: R-5829A,
R-5829B**

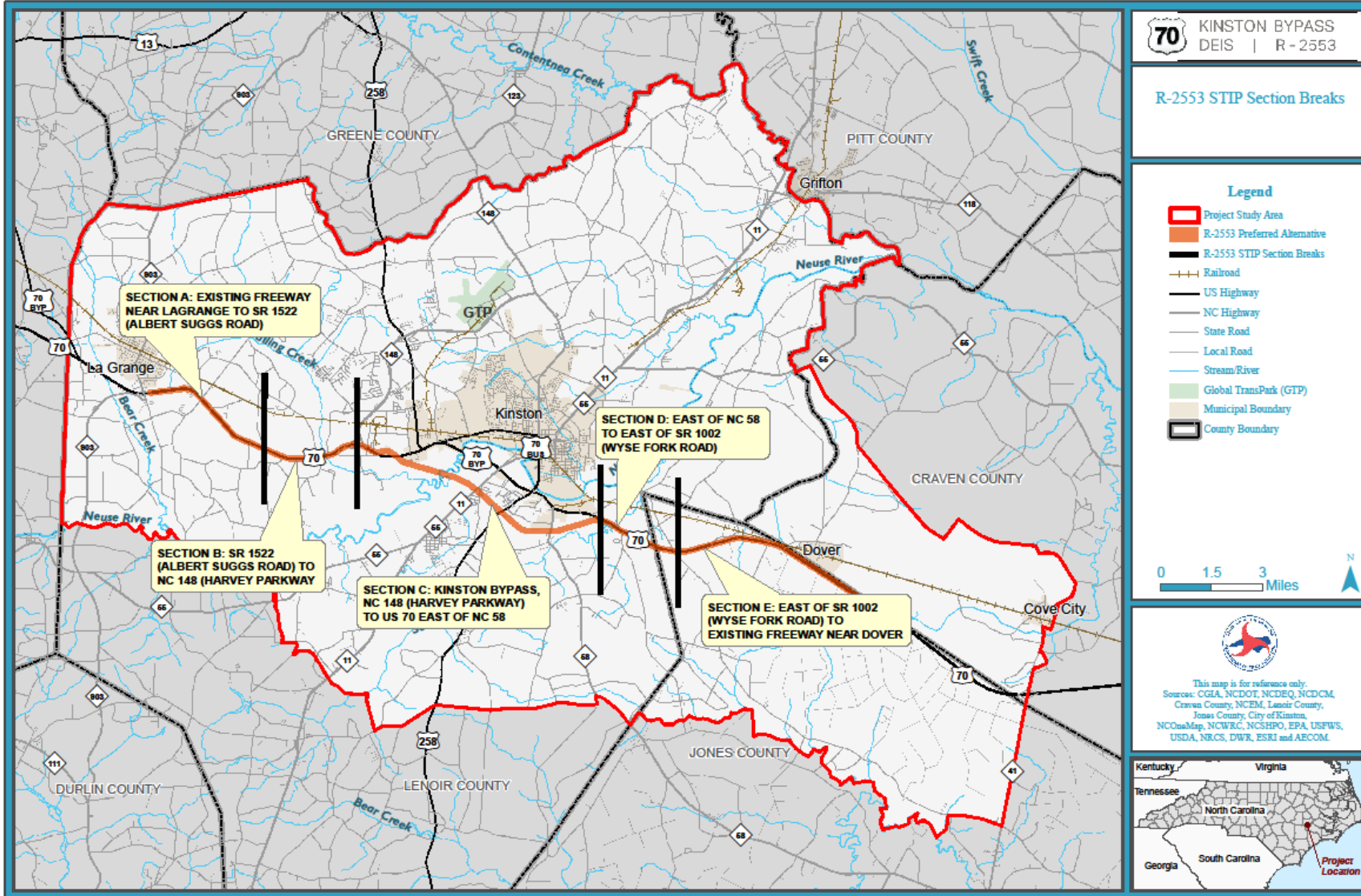
**US 70 upgrade to
future I-42 in
Princeton in
Johnston Co. and
Wayne Co.**

**Construction:
R-5829A – FY 2027
R-5829B – FY 2029**

R-5829A – US 70 Upgrades from Princeton to Goldsboro Bypass

Let: FY 2027
Estimate: \$150 M





TIP: R-2553

US 70 upgrade to future I-42 in Lenoir County.

Construction:
R-2553B – Beyond Years (R/W 2029)
R-2553C – Beyond Years (R/W 2026)

Status of Goldsboro MPO Projects within the 2024 – 2033 STIP development

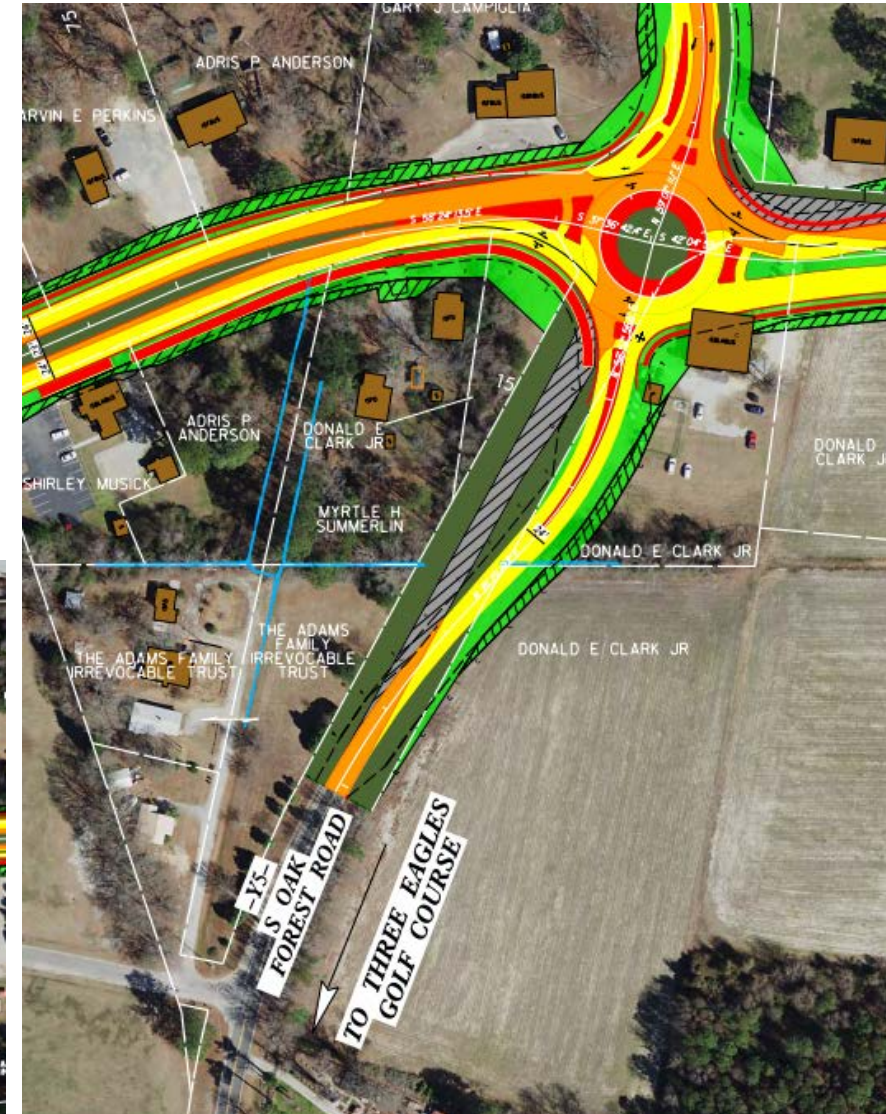
- Projects Competing – Regional Impact (39% - \$244M) – Region A (Div. 1 & 4):
 - U-4407 – Ash Street Extension from Berkeley Blvd to US 70 – suggest scope reduction – top project
 - Subject to Reprioritization or swaps:
 - U-6110 – US 70 at N. Oak Forest Road Intersection Improvements
 - U-3125C – Future I-795 from Country Club Road to S. Landfill Road
 - U-3125D – Future I-795 from S. Landfill Road to Genoa Road

Wayne County Projects

U-4407 – Widen Ash St. from Berkeley Boulevard to US 70

Description: Widen to 4 lanes & Install Roundabouts
Construction Est.: \$31,700,000

Status: Design on hold; Right of Way Acquisitions to begin in 2027. Let date not yet determined.



Status of Goldsboro MPO Projects within the 2024 – 2033 STIP development

- Projects Competing – Division Needs (58% \$308M) – Division 4:
 - R-5853 – US 13 from Saulston Road to Rodell Barrow Road (Green and Wayne Co.) Add turn lanes – top project
 - AV-5811 – Wayne Co. Jetport – Extend Runway to 5500 feet
- Subject to Reprioritization:
 - None – have \$ remaining to program projects from non-committed projects or swaps
 - Use the P3, P4, P5 approach to pick up non-committed project to fill out Division bucket (*use P5 score to prioritize*)
 - If cascade projects down from Regional (or even Statewide) down to Division Needs level to fund – done through swaps

Status Goldsboro MPO Projects within the 2024 – 2033 STIP development

- **Non-Committed Projects (Highway):**
 - U-3125B, E, & F – Future I-795 Sections
 - U-6204 – Improve Wayne Memorial Drive from Country Day Road to New Hope Road
 - U-6205 – Widen Wayne Memorial Drive from US 70 Bypass to Saulston Road – *reduce scope*
 - U-6206 – Modernize Miller's Chapel Road from US 70 to Thoroughfare Road
 - U-6207 – Modernize NC 581 (Bill Lane Blvd) from Arrington Bridge Road to NC 111
- Subject to Reprioritization or program with remaining Division \$ based on P5.0 score

Next Steps

Begin developing Preliminary Draft 2024-2033 STIP

Develop messaging

Partner education spring 2022

Public involvement

STIP coordination meetings with MPOs & RPOs mid 2022

Interstate Expansion into Eastern NC

Future I-42

US 70 corridor between I-40
in Raleigh to Morehead City



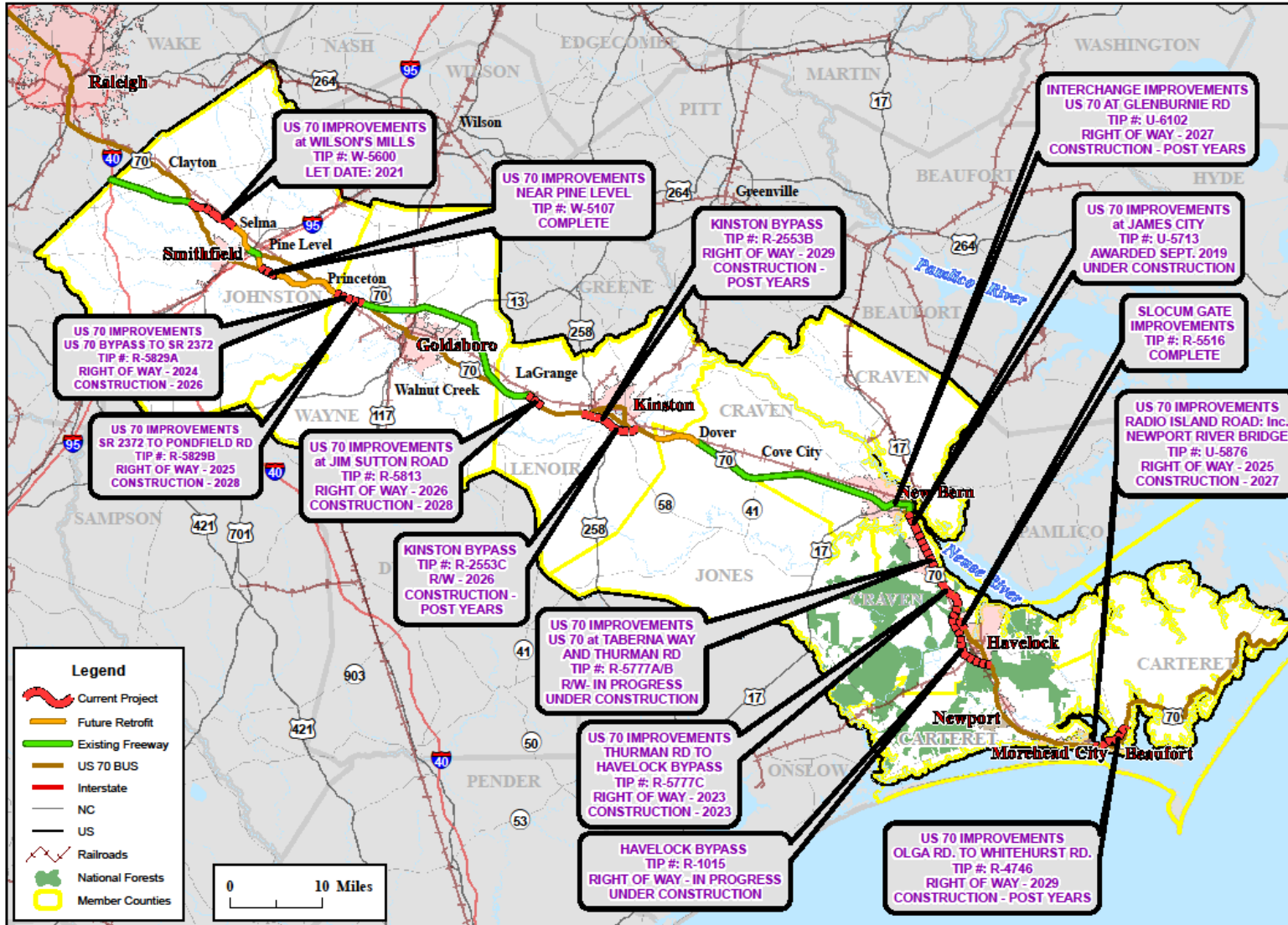
Future I-587

US 264 corridor from the US 64/264 split in
Zebulon to Wilson to Greenville

Future I-87

US 64/17 corridor from Raleigh to Rocky Mount
to Williamston to Edenton to Elizabeth City to
Virginia State Line





By: J.TORTORELLA



NORTH CAROLINA DEPARTMENT
OF TRANSPORTATION
DIVISION OF HIGHWAYS
PROJECT DEVELOPMENT AND
PROJECT MANAGEMENT UNIT

US 70 CORRIDOR
NC DOT PROJECT LOCATIONS
WAKE, JOHNSTON, WAYNE, LENOIR,
JONES, CRAVEN, CARTERET COUNTIES



Date:
December 2021

Figure
1





TIP: W-5600

US 70 upgrade to future I-42 near Wilson's Mills in Johnston Co.

Construction: March 2021



US 70 at Wilsons Mills Road – Ramp D



US 70 at Wilsons Mills Road – New Alignment





US 70 b/t Swift Creek Rd. & Wilsons Mills Rd.



US 70 East of Wilsons Mills Road 67



US 70 at Swift Creek Road



US 70 at Swift Creek Road – Quadrant C





FS-1604A – US 70 Johnston Co.

**Feasibility Study for US 70
upgrade to I-42, from
SR 1003 (Buffalo Road)
near Selma to SR 2372
(Edwards Road) in
Princeton**



**TIP: R-5829A,
R-5829B**

**US 70 upgrade to
future I-42 in
Princeton in
Johnston Co. and
Wayne Co.**

**Construction:
R-5829A – FY 2027
R-5829B – FY 2029**

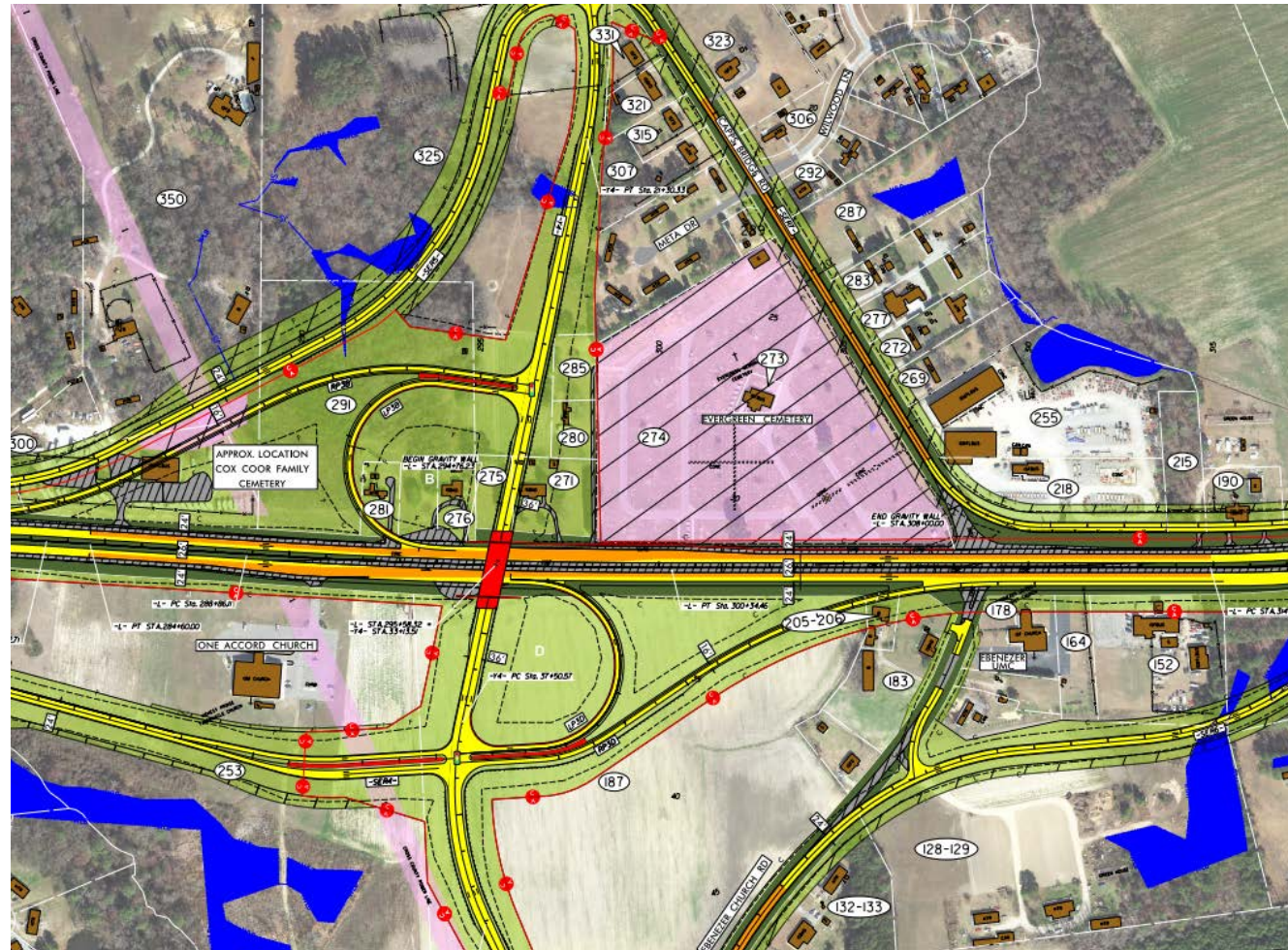
Wayne County Future Interstate I-42

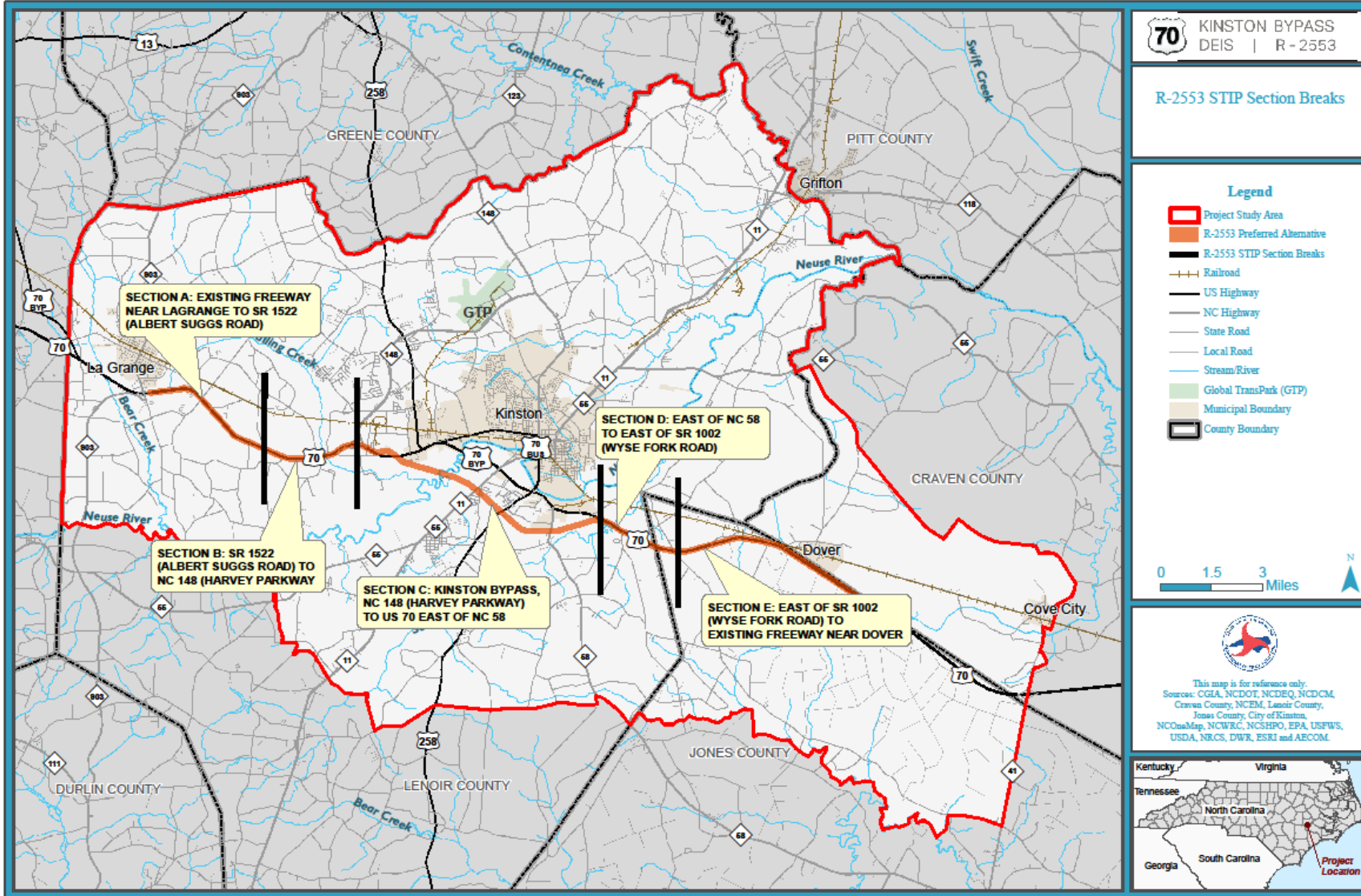
R-5829A – US 70 Upgrades from Princeton to Goldsboro Bypass

Capps Bridge Rd. &
Ebenezer Church Rd.
Interchange

Let: FY 2027

Estimate: \$150 M





TIP: R-2553

US 70 upgrade to future I-42 in Lenoir County.

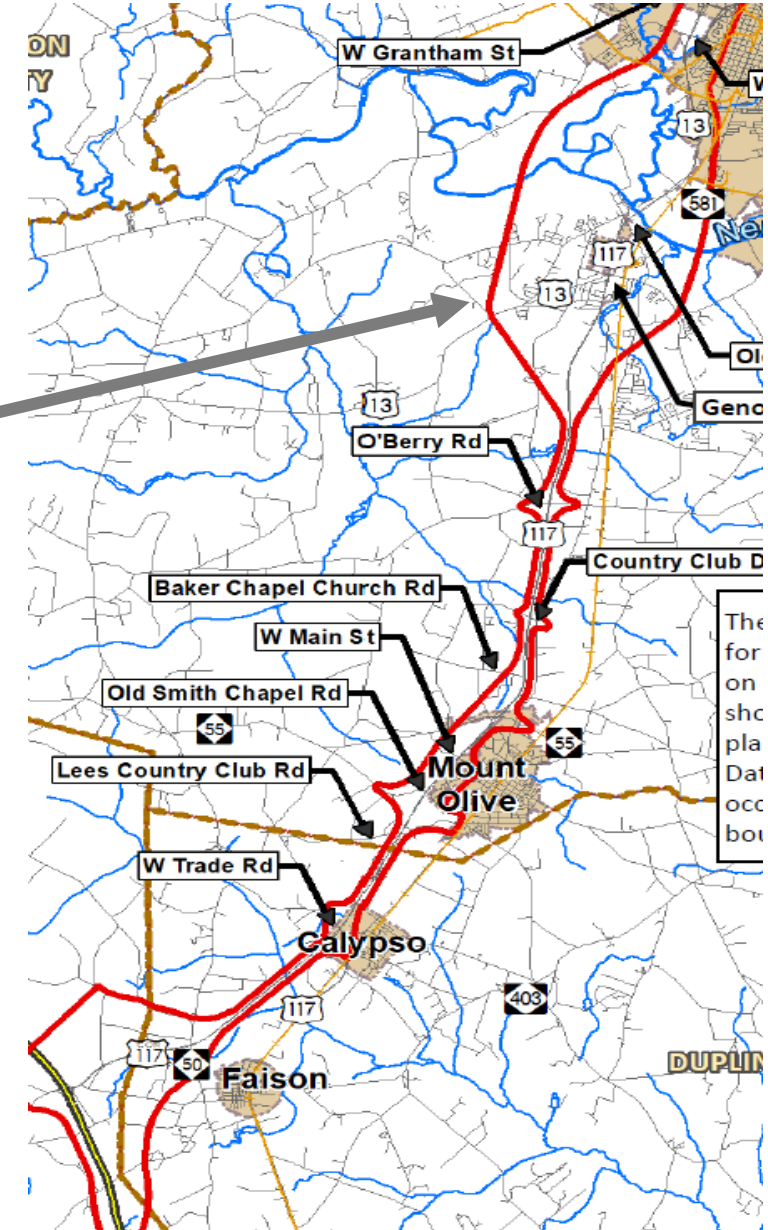
Construction:
R-2553B – Beyond Years (R/W 2029)
R-2553C – Beyond Years (R/W 2026)

Wayne County Future Interstate I-795

U-3125 – US 117 Upgrade to I-795 from US 70 to I-40

Study Area for Future I-795

- Planning and environmental study of corridor currently on hold
- Construction to be done in segments based on funding
- No sections currently funded for construction



Wayne County Projects

B-4838 Replace bridge adjacent to Franklin Bakery; construct sidewalks

Construction Est.: \$7,500,000

Let Date: January 2023

Status: Right-of-way plans finalized, and acquisition has begun



Wayne County Projects

Additional Programs

- Low Impact Bridge Replacements
- Resurfacing
 - 5 current contracts
 - \$9.2M
 - 132 miles of roadway improvements
- Safety Projects, both state and federally funded
- Locally Administered Projects including sidewalks/greenways

Questions?

Thank you for the invitation!

State of the Department

FY21-22

Tim Salmon
City Manager



Ron Stempien
Fire Chief

*To provide prompt, skillful and cost-effective
protection to life, property and the environment.*

State of the Department



- TOTAL ASSIGNED PERSONNEL - 84 FTE's – 3 PTE's
 - 75 OPERATIONS
 - 9 STAFF/ ADMINISTRATION
 - 3 PTE (1 Inspections, 1 Support Services, 1 Training)
- 5 STATIONS
 - 6 APPARATUS (4-ENGINES, 1 QUINT, 1 TOWER)
 - 3 RESERVE APPARATUS (2 ENGINES, 1 LADDER)



2021 Response Data



<u>TOTAL CALLS –</u>	<u>2781</u>
Structure Fires –	55
EMS –	1069
Vehicle Accidents –	422
Other* –	1,235

*include False alarms, water rescue, service call, cooking fires, vehicle fires, Haz-Mat, etc.

Fire Department Concerns

- STAFFING
- SALARIES
- APPARATUS



Concerns - Staffing



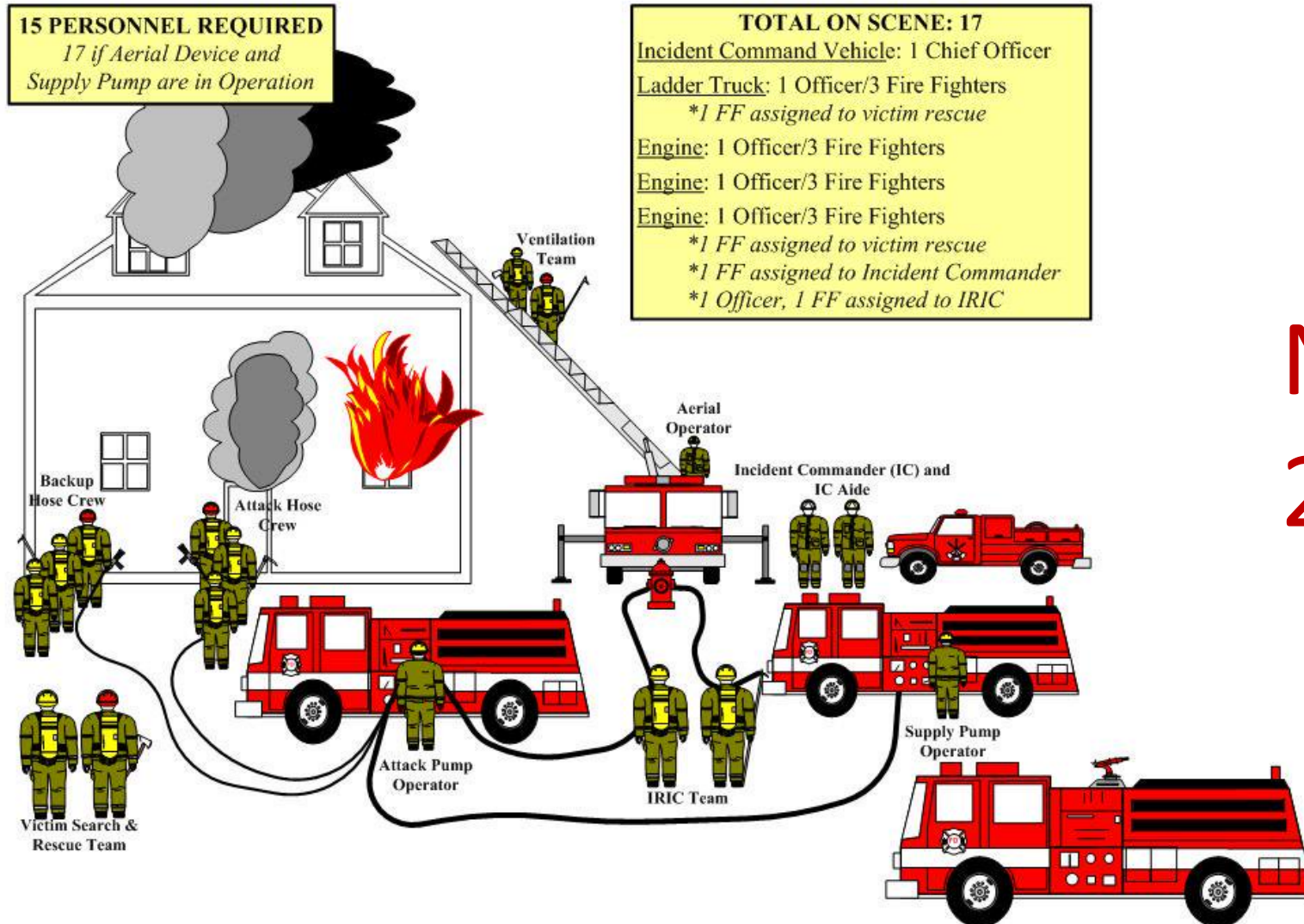
- **SHORTAGE**

- LOST 9 EMPLOYEES SINCE DECEMBER 2021
- 11 LINE PERSONNEL POSITIONS VACANT (3 Frozen Positions)
 - 3 LINE PERSONNEL RESIGNING FEB. 26TH.
- MORE EXPECTED IN THE FUTURE AS NEIGHBORING DEPARTMENTS HIRING
- 2 PART-TIME VACANCIES
- 1 ADMINISTRATIVE VACANCY

- **MINIMUM STAFFING**

- NFPA 1710 – 2020 STANDARD
 - LOW HAZARD - MINIMUM STAFFING 16 / 17 W/AERIAL (SINGLE FAMILY)
 - MEDIUM HAZARD – MINIMUM STAFFING 28 (3 STORY APARTMENTS)
 - HIGH HAZARD – MINIMUM STAFFING 43 (HIGH RISE OVER 75')

Concerns – Staffing (cont.)



NFPA 1710
2020 Edition

Concerns - Salaries



- SALARIES ARE STAGNANT (Employees at the same salary years later)
- EMPLOYEES LEAVING FOR BETTER PAY / REGULAR RAISES
- NO INCENTIVE PAY FOR DEGREES
- A PAY PLAN IS IMPERATIVE TO KEEP EMPLOYEES
 - COLA
 - MERIT

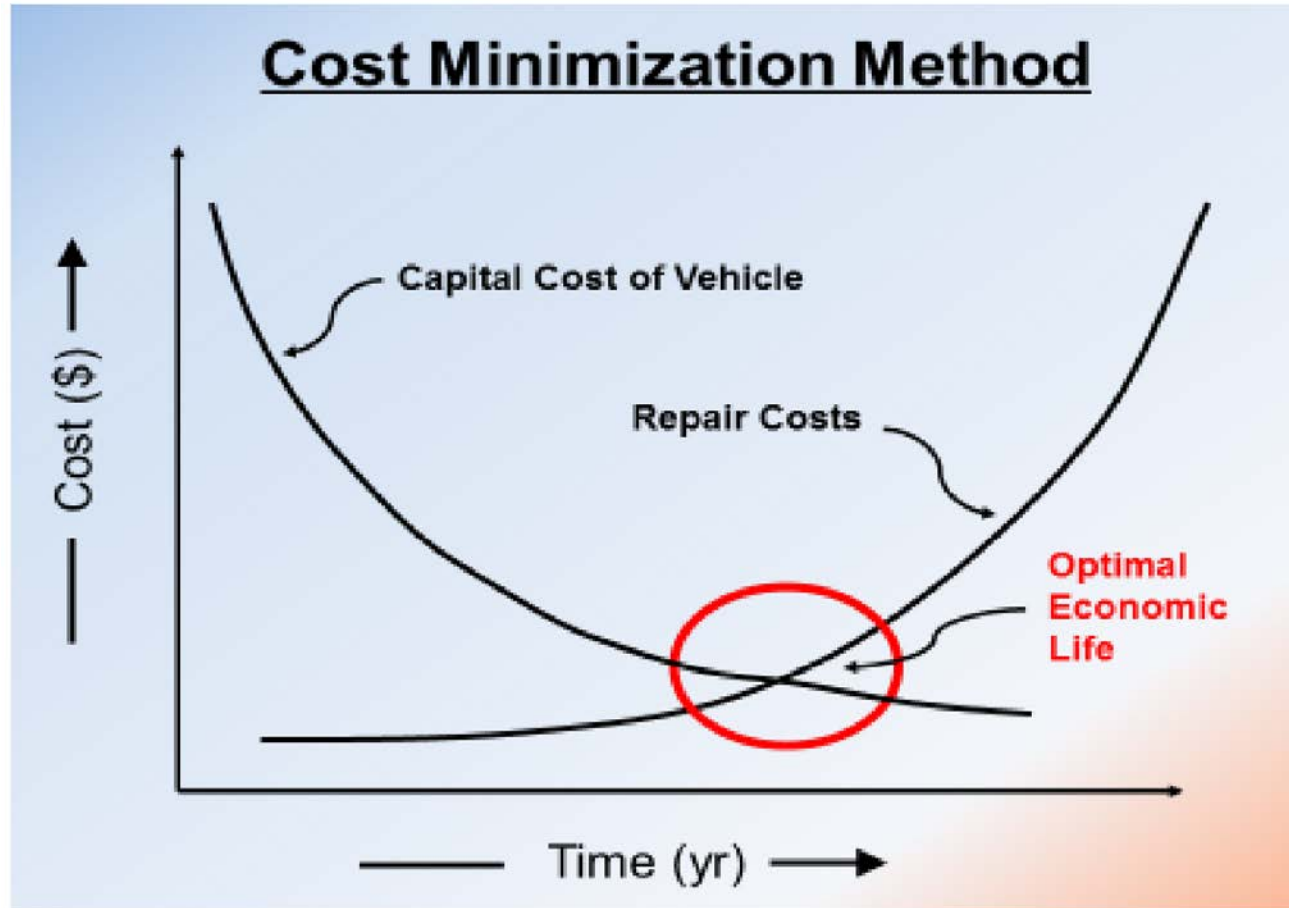
Concerns - Apparatus



APPARATUS	YEAR	AGE	MILEAGE	HRS	M/HRS
ENGINE 1	2015	7	44332	4337	151,795
ENGINE 2	2000	22	146026	16550	579,250
ENGINE 3	2010	12	90842	8247	288,645
ENGINE 4	2010	12	82061	7831	274,085
ENGINE 5	2006	16	126282	10747	376,145
ENGINE 7	1991	31	166038	15386	538,510
ENGINE 8	1998	24		14094	493,290
TOWER 1	2018	4	27353	639	19,170
LADDER 1	2001	21	14065	11976	419,160



Concerns - Apparatus (cont.)



The chart illustrates the annual costs of a vehicle, where the intersection of the capital cost curve with the repair cost curve identifies the point in time where the annual cost of owning the vehicle is lowest (U Curve theory).

Concerns – Apparatus (cont.)



Life-cycling aids in:

- Minimizing overall fleet cost
- Maximizing vehicle availability
- Providing fleet users with safe and reliable tools to perform their jobs.



Source: APWA Vehicle Replacement Guide

Capital Improvement Plan



- Imperative for the health of the department
- Plan has been previously presented
- CIP will allow for replacement of all equipment
 - Facilities
 - Apparatus
 - Administrative Response Vehicles
 - Air Packs
 - Hose
 - Radios



Capital Improvement Plan (cont.)



- INSTALLMENT OF CAPITAL IMPROVEMENT PLAN
 - REPLACEMENT OF E-2 - 75' QUINT (IMMEDIATE)
 - REPLACEMENT OF ADMIN RESPONSE VEHICLE (IMMEDIATE)
 - REPLACEMENT OF ENGINE 7 (1 YEAR)
 - REPLACEMENT OF FIRE STATION 3 (2-3 YEARS OR SOONER)





THANK YOU!

GOLDSBORO POLICE DEPARTMENT



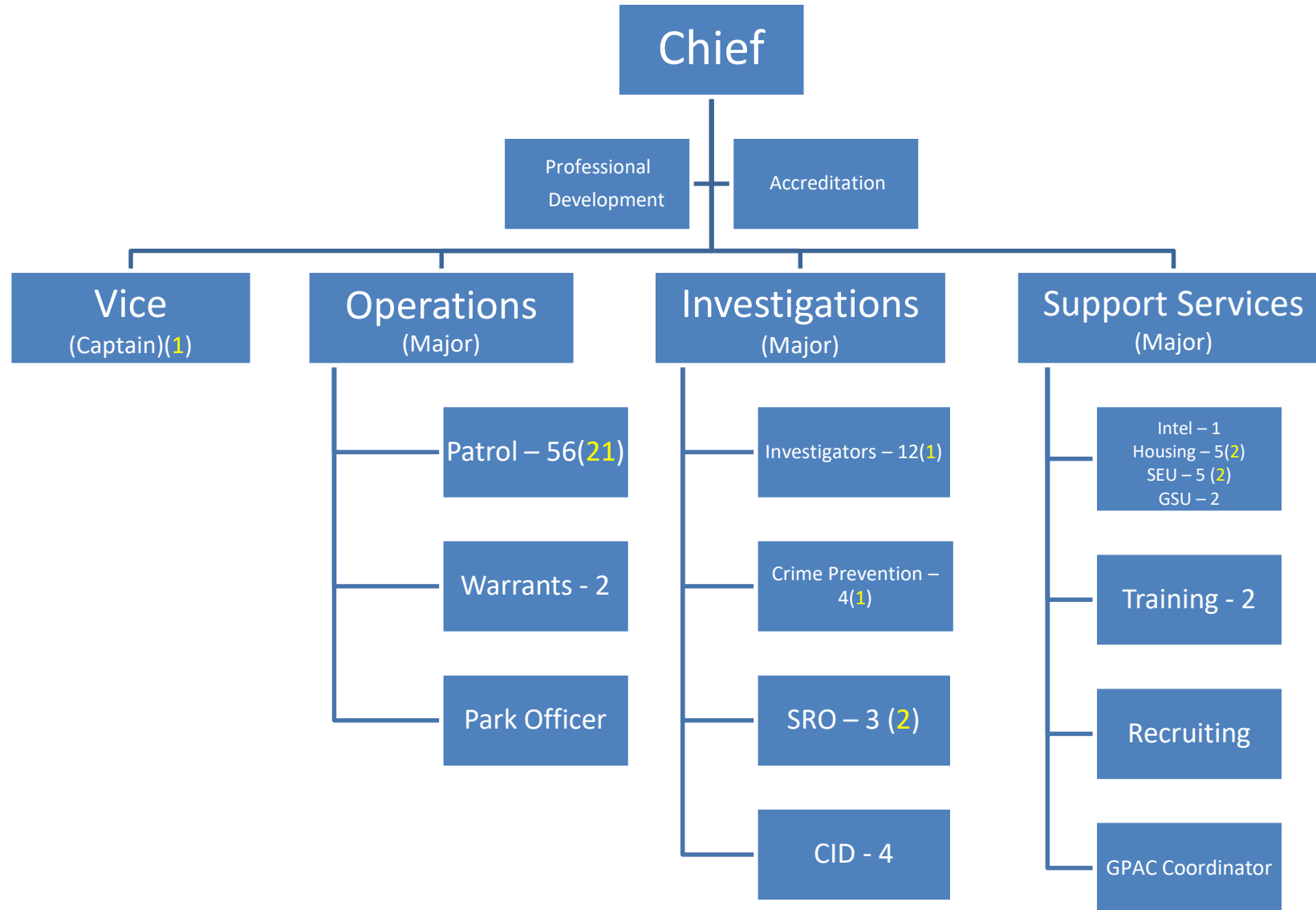
www.goldsboronc.gov

SENIORITY LIST

108 Sworn Personnel

<u>Years of Service</u>	<u>Number of Officers/Percentage</u>
• Over 20 years	15 – 13%
• Over 10 but less than 20 years	28 – 25%
• Over 5 but less than 10 years	16 – 14%
• Less than 5 years	19 – 17%
• Vacant	<u>30 – 27%</u>
	108

As of February 21, 2022

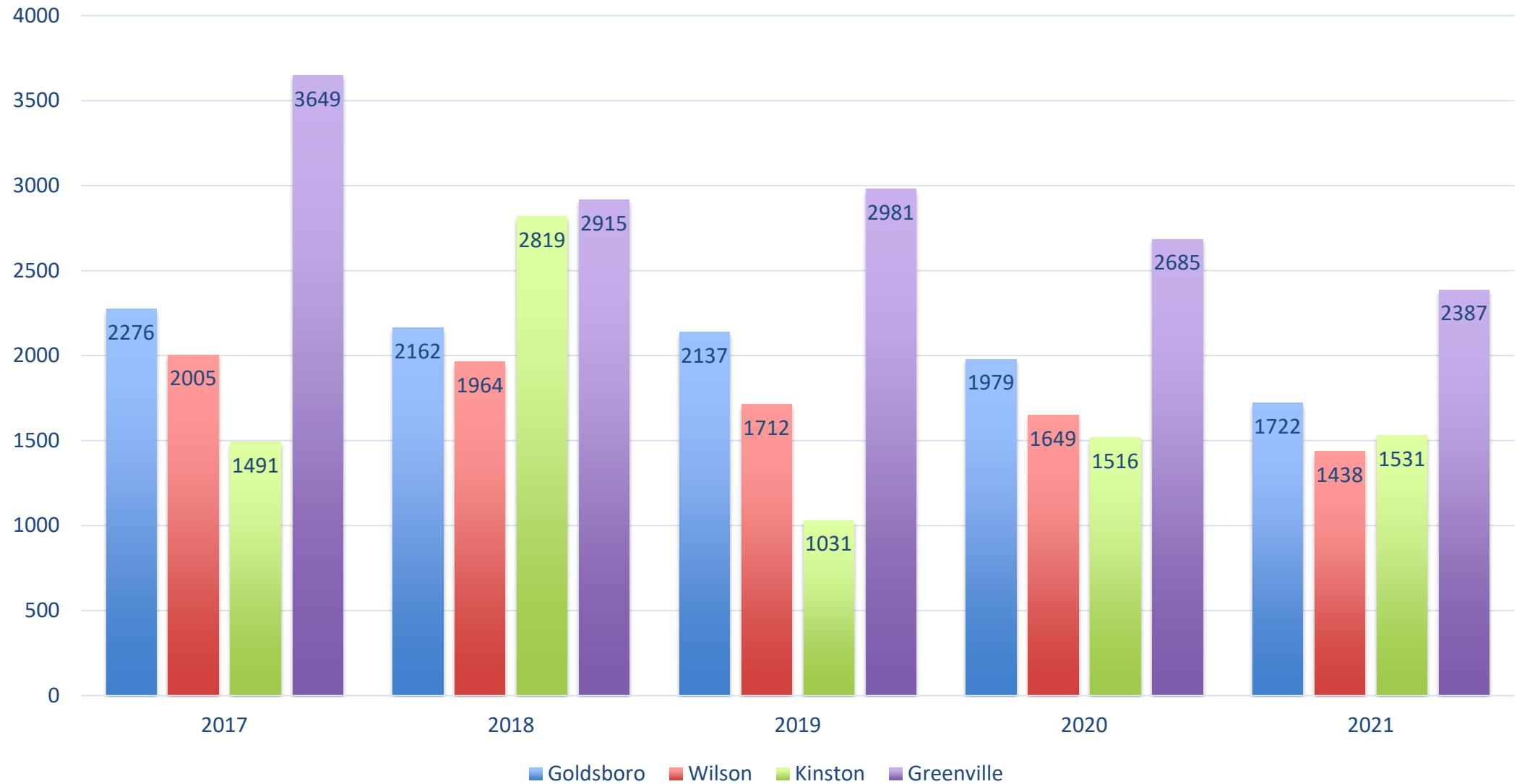


CRIME STATS

Part I Crimes

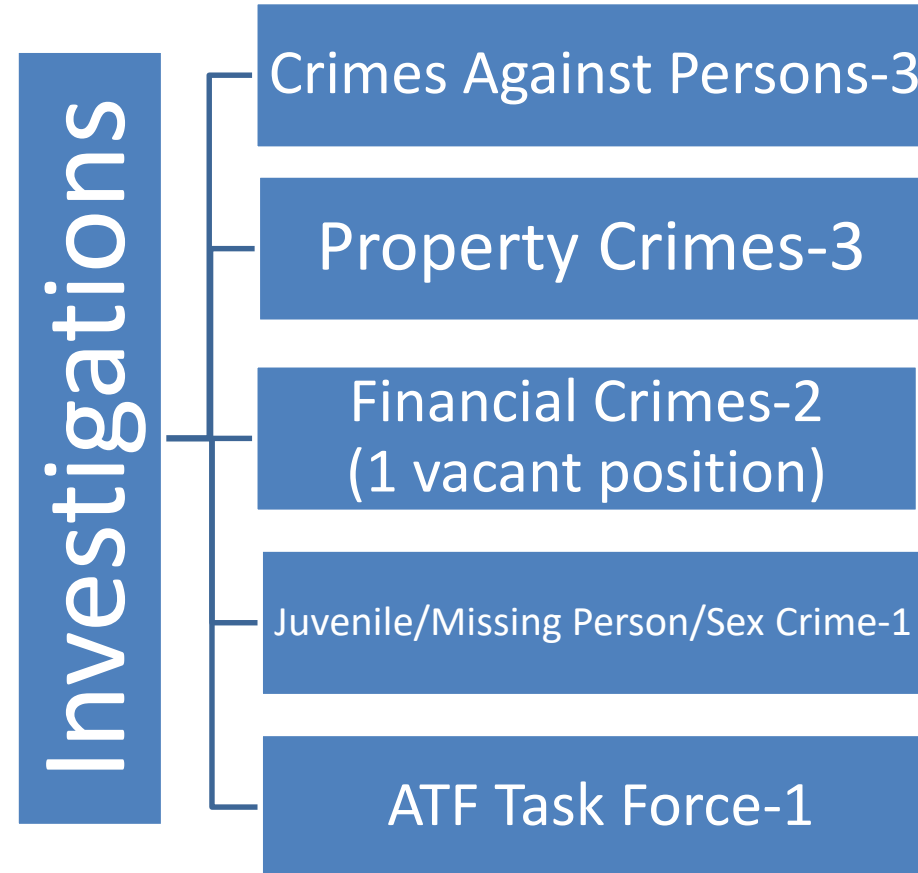
OFFENSES	2017	2018	2019	2020	2021	% of Change
Homicide	11	3	2	2	7	250%
Rape	1	10	9	13	12	-8%
Robbery	81	59	51	46	40	-13%
Agg Assault	213	143	131	198	164	-17%
Burglary	376	397	355	338	256	-24%
Larceny	1526	1447	1495	1291	1144	-11%
Vehicle Theft	65	93	93	88	97	+10%
Arson	3	10	1	3	2	-33%
TOTAL	2276	2162	2137	1979	1722	-13%

Part I Crime Comparison



Criminal Investigations Division

Investigator Assignments



Case Load Assignments

- ❖ 156 Cases assigned to 3 Persons Crimes Investigators
 - ❖ 188 Cases assigned to 3 Property Crime Investigators
 - ❖ 106 Cases assigned to 2 Financial Crime Investigators
 - ❖ 35 Cases assigned to 1 Juvenile/Missing Person/Sex Crimes Investigator
 - ❖ 43 DSS cases assigned to (6) investigators
 - ❖ 1 Case assigned to ATF TFO
- ✓ A total of 486 Felony cases were assigned to 10 Investigators in 2021 (Average of 48.6 cases per Investigator)
- 11.72 % **decrease** from 2020

TRAINING

Training Hours

Officers of the Goldsboro Police Department received 8,854 hours of training in 2021. This training included 24 hours of training mandated by the NC Criminal Justice Education and Training Standards Commission for each sworn officer, along with other specialized training courses to enhance officer's skills and knowledge as they continue to effectively serve the citizens of Goldsboro:

- * Long-Term Effects of Childhood Adversity
- * Rescue Task Force, (Follow on to Rapid Deployment)
- * The Signs Within: Suicide Prevention and Awareness
- * Communication Strategies When Encountering Persons Who are Deaf or Hard of Hearing

14 % increase in Training Hours compared to 2020

POLICE VEHICLE INVENTORY

PATROL VEHICLES

60 TOTAL VEHICLES

Model Year

- 2008 - 2
- 2009 - 1
- 2010 - 1
- 2013 - 9
- 2014 - 6
- 2015 - 1
- 2016 - 19
- 2018 - 9
- 2019 - 4
- 2020 - 7
- 2022 - 1

Average Age of Admin Vehicles is 6.2 yrs

ADMIN VEHICLES

39 TOTAL VEHICLES

Model Year

- 2001 - 2
- 2002 - 1
- 2005 - 1
- 2006 - 2
- 2007 - 2
- 2009 - 3
- 2010 - 5
- 2013 - 1
- 2014 - 2
- 2016 - 6
- 2018 - 2
- 2019 - 9
- 2020 - 2
- 2022 - 1

Average Age of Admin Vehicles is 9.5 yrs

PATROL VEHICLES

Mileage

- 39 Vehicles have under 80,000 miles.
- 6 Vehicles have 80,001 to 100,000 miles.
- 5 Vehicles have 100,001 to 120,000 miles.
- 10 Vehicles have over 120,000 miles.

NOTE:

- The service life of a take-home car is approximately 8-10 years
- Service-life is based on 80,000 to 100,000 miles and the average cost to maintain the vehicle
- The decision to deadline a car is based on model-year, mileage, parts availability, maintenance cost and overall safety of the car
- Take home cars are averaging 11,000 miles per year.

FY '22-'23 Patrol/Admin Vehicle Request



2022 Dodge Durango



2022 Dodge Charger
Patrol & Admin



2022 Chevy Tahoe
PPV-Patrol

ACCREDITATION

Accreditation

- CALEA (Commission on Accreditation for Law Enforcement Agencies)
 - November 2020 – Received our Advanced Law Enforcement Accreditation Award
 - November 2021 – Successfully completed our Year 1 review of CALEA Accreditation files
 - Currently six months into our second year of a 4-year accreditation cycle and collecting proofs of continued compliance
- Completing Annual Reporting:
 - Calendar year evaluations and analyses
 - Revisions and updates to General Orders
 - Updating our Strategic Plan and Recruitment Plan for FY 2022-2023
- Anticipate enrollment in the North Carolina Law Enforcement Accreditation program (NCLEA) in the spring/summer of 2022
- Hosted the February business meeting for the North Carolina Law Enforcement Accreditation Network (NCLEAN), professional organization for the entire state



Questions

Comments

Public Works FY 22-23 Budget Items

Richard E. A. Fletcher III, Public Works Director

February 24, 2022



Three Key Budget Items

- Funds for Operations
 - Materials and supplies for daily operations
 - Basic funds are typically available
- Funds for Personnel
 - Key positions are in place and funded
- Funds for Equipment
 - Have been and will continue to be our biggest challenge
 - Facing new challenges beyond funding

Public Works Equipment & Vehicle CIP Overview

- Illustrate Ongoing Concerns with the Age and Reliability of Equipment
 - Impacts our level and quality of service we provide to our customers
 - Effects moral and employee retention
 - Increases maintenance costs
- Only Considered PW Heavy Equipment (113) & Vehicles (33)
 - Included Equipment for all funding sources - GF, SW & UF
 - Compared numbers from 2021CIP presentation
 - Invested \$677K from GF and \$35K from SW Fund

Average Age of Equipment

- Industry Standard for Useful Life of Most Equipment is 10 Years
- Public Works Department Overall – 146 Total (GF, UF & SW)
 - Average age department wide – 11.7 years **12.2 Years**
 - Percentage over 15 years old – 38.5% (56) **35% (51)**
 - Percentage over 10 years old – 55% (80) **53% (77)**
- Equipment Purchased Only w/General Fund – 106 Total
 - Average age – 13.3 years **13.9 Years**
 - Percentage over 15 years old – 49% (48) **45% (44)**
 - Percentage over 10 years old – 67% (66) **63% (62)**

Solid Waste Division

- Have the Most and Overall Oldest Equipment – 59 Total
 - Average age - 16 years **14.8 Years**
 - Percentage over 20 years old – 39% (23) **32% (19)**
 - Percentage over 15 years old – 56% (33) **51% (30)**
 - Percentage over 10 years old – 73% (43) **68% (40)**
- Most Heavily Used
 - Rigid Schedule – must run routes every day!
 - 14,000 customers – serviced multiple times daily

Solid Waste CIP – First 5-Years

Priority	Equip/Vehicle Name	Age (Yrs)	Department	Fiscal Year				
				2021-22	2022-23	2023-24	2024-25	2025-26
1	Transfer Trailer (E433)	35	Solid Waste	\$100,000	Purchased			
2	Transfer Trailer (E653)	28	Solid Waste	\$100,000	Purchased			
3	Transfer Trailer (E717)	25	Solid Waste	\$100,000	Purchased			
4	Rear Loader (G689)	26	Solid Waste	\$200,000	Purchased			
5	Pickup Truck (P715)	25	Solid Waste	\$35,000				
6	Leaf Trailer (E594)	30	Solid Waste	\$20,000				
1	Transfer Trailer (E880)	22	Solid Waste		\$100,000			
2	Rear Loader (G686)	25	Solid Waste		\$200,000			
3	Rear Loader (G788)	23	Solid Waste		\$200,000			
4	Leaf Truck (T830)	23	Solid Waste		\$60,000			
5	Open Body Dump Truck (T700)	25	Solid Waste		\$90,000			
6	Leaf Machine (E629)	29	Solid Waste		\$20,000			
1	1-Arm Garbage Truck (W1268)	8	Solid Waste			\$310,000		
2	Front End Loader (W1348)	12	Solid Waste			\$350,000		
3	Pickup Truck (P1120)	12	Solid Waste			\$35,000		
1	1-Arm Garbage Truck (W1269)	8	Solid Waste				\$310,000	
2	Leaf Truck (T1051)	16	Solid Waste				\$60,000	
3	Leaf Machine (E947)	19	Solid Waste				\$20,000	
4	Leaf Trailer (E598)	30	Solid Waste				\$20,000	
5	Limb Loader (T1149)	12	Solid Waste				\$150,000	
6	Open Body Dump Truck (T827)	23	Solid Waste				\$90,000	
1	1-Arm Garbage Truck (W1270)	8	Solid Waste					\$310,000
2	Leaf Truck (T1092)	15	Solid Waste					\$60,000
3	Open Body Dump Truck (T881)	21	Solid Waste					\$90,000
4	Leaf Trailer (E595)	30	Solid Waste					\$20,000
5	Leaf Machine (E1094)	15	Solid Waste					\$20,000
6	Pickup Truck (P1197)	10	Solid Waste					\$35,000
7	Pickup Truck (P1119)	12	Solid Waste					\$35,000
			TOTAL	\$555,000	\$670,000	\$695,000	\$650,000	\$570,000

Solid Waste CIP – Second 5-Years

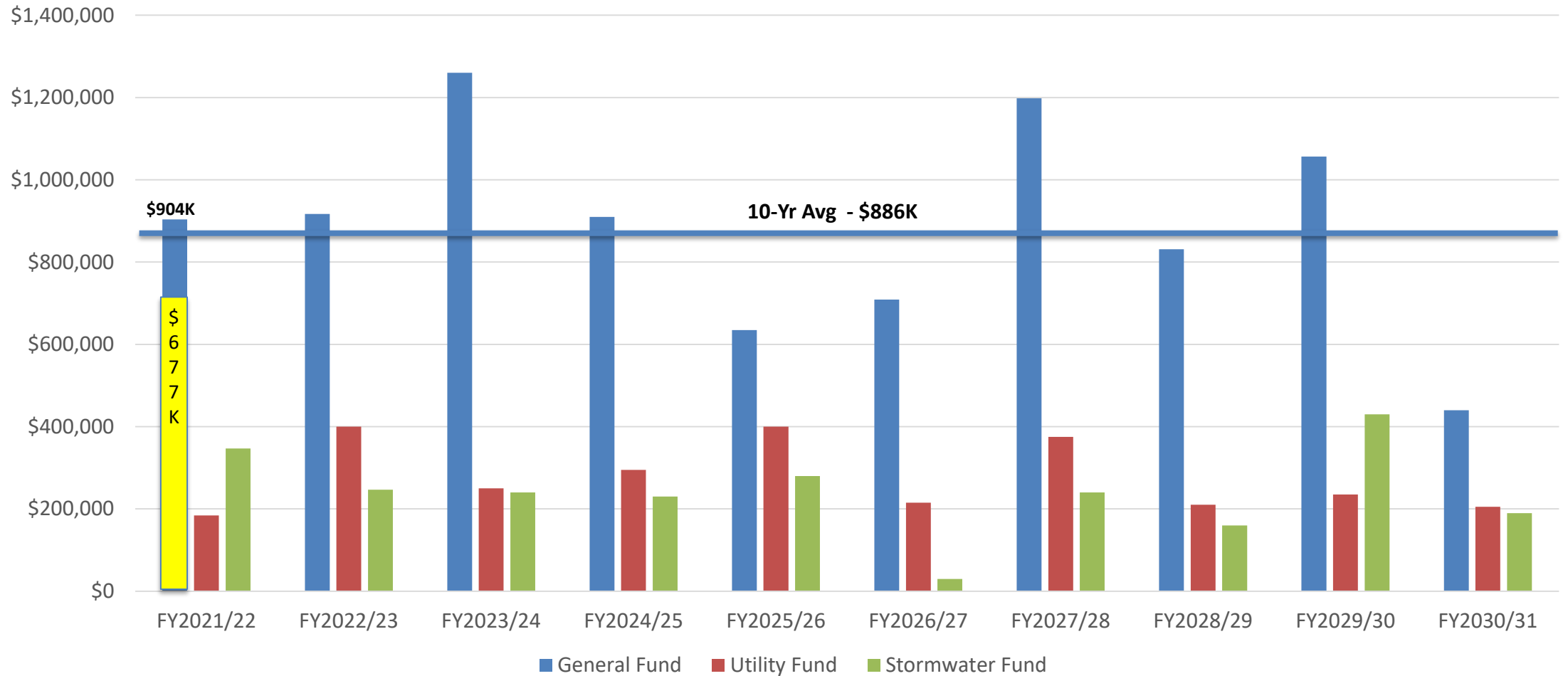
Priority	Equip/Vehicle Name	Age (Yrs)	Depart.	Fiscal Year				
				2026-27	2027-28	2028-29	2029-30	2030-31
1	1-Arm Garbage Truck (W1279)	7	Solid Waste	\$310,000				
2	Road Tractor (K1019)	17	Solid Waste	\$200,000				
3	Leaf Truck (T1176)	12	Solid Waste	\$60,000				
4	Leaf Machine (E1202)	10	Solid Waste	\$20,000				
5	Leaf Trailer (E599)	26	Solid Waste	\$20,000				
1	Rear Loader (G923)	21	Solid Waste		\$200,000			
2	Rear Loader (G1057)	16	Solid Waste		\$200,000			
3	Dumpmaster (W1293)	6	Solid Waste		\$350,000			
1	Limb Loader (T1357)	4	Solid Waste			\$210,000		
2	Rear Loader (G1173)	12	Solid Waste			\$200,000		
3	Leaf Truck (T1401)	3	Solid Waste			\$60,000		
4	Leaf Machine (E1238)	9	Solid Waste			\$20,000		
5	Leaf Trailer (E707)	30	Solid Waste			\$20,000		
1	Front End Loader (W1430) SJAFB	3	Solid Waste				\$350,000	
2	Rear Loader (G1432) SJAFB	2	Solid Waste				\$180,000	
3	Limb Loader / Roll-off (T1435) SJAFB	2	Solid Waste				\$150,000	
1	Rear Loader (G1200)	9	Solid Waste					\$200,000
2	Transfer Trailer (E977)	18	Solid Waste					\$100,000
3	Pickup Truck (P1405)	3	Solid Waste					\$35,000
TOTAL				\$610,000	\$750,000	\$510,000	\$680,000	\$335,000

Public Works FY22 Equipment Purchases (GF)

Equipment/Vehicle	Age	Department	Funding Source	2021-2022	2022-2023
Zero Turn Mower (E-1085)	15	B & G	GF	\$15,000	
Zero Turn Mower (E-1286)	7	B & G	GF	\$15,000	
Salt Spreader (E-1018)	16	Streets	GF	\$17,253	
Salt Spreader (E-1036)	17	Streets	GF	\$17,253	
Leaf Trailer (E594)	30	Solid Waste	GF	\$20,000	
2001 Dodge Ram 1500 (P-889)	21	Garage	GF	\$27,000	
1998 Jeep Cherokee (J-745)	24	B & G	GF	\$35,000	
F150 Dooley Extended Cab Truck (E-1098)	14	B & G	GF	\$35,000	
Pickup Truck (P715)	25	Solid Waste	GF	\$35,000	
Kubota Backhoe (E-1147)	12	Cemetery	GF	\$45,000	
Transfer Trailer (E433)	35	Solid Waste	GF	\$100,000	
Transfer Trailer (E653)	28	Solid Waste	GF	\$100,000	
Transfer Trailer (E717)	25	Solid Waste	GF	\$100,000	
10 Ton Dump Truck (D-1022)	16	Streets	GF	\$142,228	
Rear Loader (G689)	26	Solid Waste	GF	\$200,000	
Hustler Mower (E-1233)	9	Cemetery	GF		\$10,000
Zero Turn Mower (E-1274)	7	B & G	GF		\$15,000
Leaf Machine (E629)	29	Solid Waste	GF		\$20,000
F150 Single cab Pick up	12	B & G	GF		\$30,000
2013 Chevy Utility Pick-up truck (P-1227)	9	Streets	GF		\$50,000
Open Body Dump Truck (T700)	25	Solid Waste	GF		\$90,000
Transfer Trailer (E880)	22	Solid Waste	GF		\$100,000
10 Ton Dump Truck (D-1179)	12	Streets	GF		\$142,228
Rear Loader (G686)	26	Solid Waste	GF		\$200,000
Rear Loader (G788)	23	Solid Waste	GF		\$200,000
Leaf Truck (T830)	23	Solid Waste	GF		\$60,000
				\$903,734	\$917,228

\$677K

Public Works 10-Year CIP Projection



Considerations

- Reduce level of Service – Leaf & Limb, White goods, etc.
 - Reduce Costs/Overhead – invest savings into equipment
- Increase Rates – Currently \$22/Mth
 - Every \$1 equates to ~ \$160K
- Set up a Capital Reserve for Equipment Replacement
- Establish Solid Waste Enterprise Fund
 - Operate on fees collected

We Make Play Happen

GOLDSBORO PARKS AND RECREATION



GOLDSBORO
BE MORE DO MORE SEYMOUR

www.goldsboronc.gov

Mission

The mission of Goldsboro Parks and Recreation is to provide a variety of recreation and leisure activities for a diverse population. We maintain a system of parks, indoor facilities and open spaces for the enjoyment, safety, and well being of all citizens.

Parks & Recreation Personnel

- Parks and Recreation has 37 full-time authorized positions and 6 permanent part-time authorized positions
 - of the 37 FT positions, 4 are currently vacant
 - 5 of the 6 PPT positions are Custodians ..
- City Hall, City Hall Annex, Downtown Development, the HUB – all facilities we clean in addition to our P&R facilities



Parks & Recreation Operational Budget

- **FY19-20**
- **\$721,189**
- **FY20-21**
- **\$724,692**
- **FY21-22**
- **\$671,584**
- Capital projects are not included in the numbers above



T.C. Coley Community Center

- Operations and maintenance of facility given back to Parks and Recreation; annual budget did not increase
- HVAC yearly contract is **\$7,392**
- Utility bills are +/- **\$7,000** for the year
- Staffing costs to maintain inside facility and grounds are **\$3,660** for the year
- Additional costs are repair and/or replacement of HVAC units, replacing the roof, renovating the men's and women's restrooms, replenishing the playground mulch



Downtown Streetscape

- Responsible for the plantings on Center Street from Ash/Center to Elm/Center, including around art pieces
- Responsible for mowing area around the HUB and cleaning the restrooms
- Six (6) mowers for mowing grass in our parks and greenways, including front lawn of Herman Park Center and TC Coley Community Center
- One (1) new mower purchased during FY20-21



Herman Park Tennis Courts

- Herman Park Tennis Courts were resurfaced in 2013 – same year we first hosted the USTA NC Singles Adult League State Championships
- We've hosted this tournament, along with many others since 2013*
- USTA tournament has had an economic impact of over \$1M
- Tennis Courts need to be resurfaced again – we have delayed this maintenance since 2019
- Cost to resurface approximately \$115K – 10 tennis courts



Information Technology

Scott Williams, IT Director

February 21, 2022

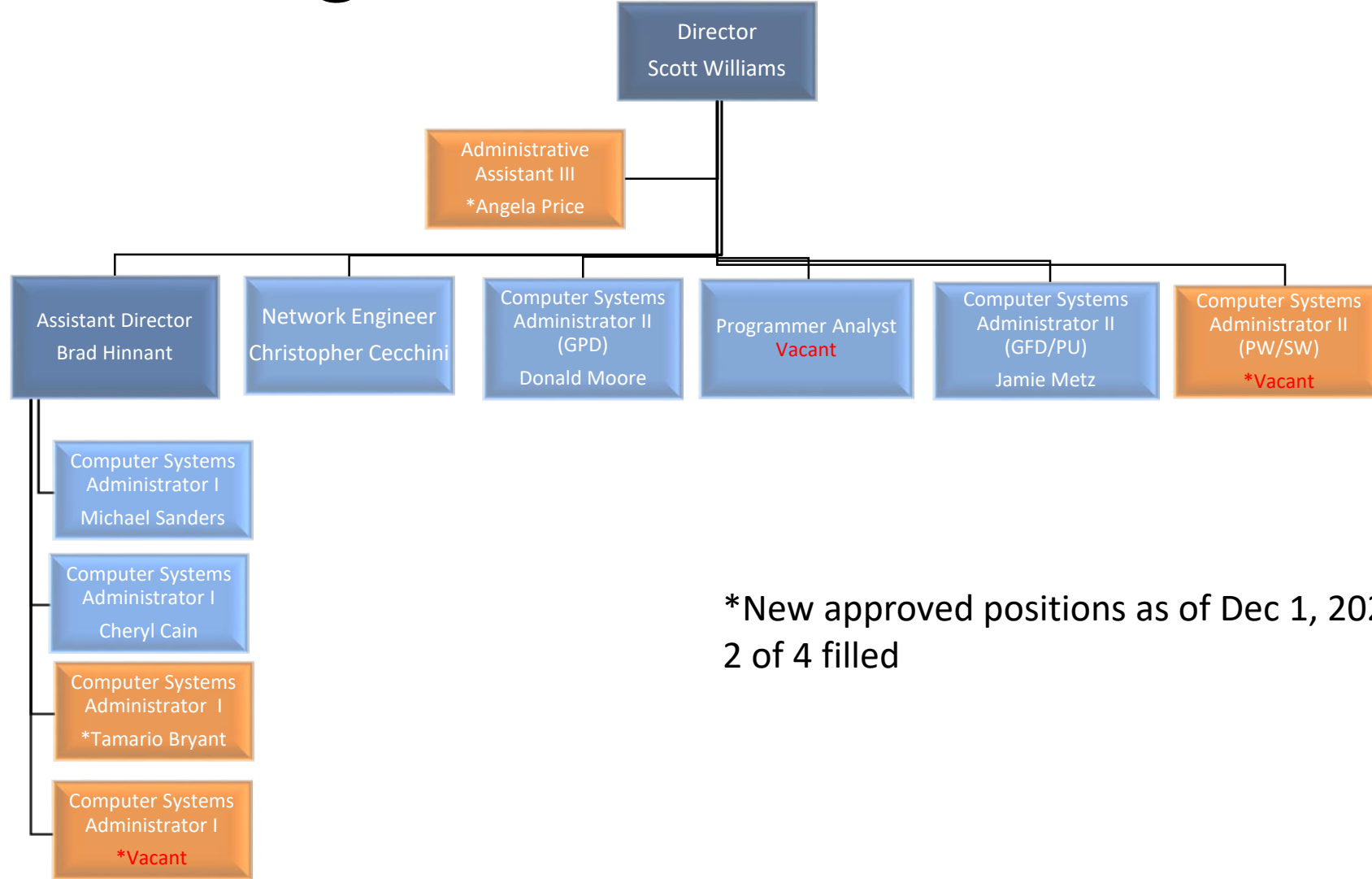


www.goldsboronc.gov

General Update

- We are tracking under budget for the current FY.
- We expect to ask for less operational funds in the coming FY.
- Staffing is still a concern. We have filled 2 of the 3 recent positions with interview next week for the third. Have 2 vacancies that are proving more difficult to fill.
- Staff Pay is a concern as we are having issues recruiting for our higher positions.
 - I believe the pay needs to be reviewed for Information Technology to ensure its competitive.
 - All positions need to be assessed and any changes made that are appropriate.
- Vehicles have been an issue for IT for several years. We are making improvements, but still need more vehicles.

Organizational Chart



*New approved positions as of Dec 1, 2021;
2 of 4 filled

Additional Staffing Needs

- Cyber Security & Server Administrator
- IT Project Manager
- Computer Systems Administrator
- Database Administrator
- Computer Systems Administrator I – Software
- Computer Systems Administrator I – General

Vehicle Needs

- FY23 Requested Vehicles
 - F-150
 - 2 SUVs
- Current Vehicles
 - 1997 Ford Van
 - 2021 Ford F-250
 - 2002 Chevy Malibu (Surplus due to failure)
 - FY22 Ford Transit Van (Replace Malibu) – Pending Availability

Capital Needs

IT Equipment usually purchased on 5 year terms:

- Current Needs for FY 22-23
 - Telephone System Upgrade for 22-23 \$200,000
 - Vehicles \$85,000
- Future Needs for FY 23-24
 - City Hall Chiller and Boiler Replacement \$250,000
 - Network Equipment Replacement Plan \$500,000
 - Public Safety Vehicle/Mobile Computer Replacement Plan \$600,000
- Future Needs for FY 24-25
 - None
- Future Needs for FY 25-26
 - PC Replacement Plan \$500,000
- Future Needs for FY 26-27
 - Server/Storage Replacement Plan \$450,000

Any Questions?

CDBG-CV Funding



Felecia Williams

Community Relations and Development Director



CDBG-CV funds must be used to..

- Prepare for...
- Prevent...
- Respond to...

**The
Coronavirus**
Also known as
PPR Tieback

Eligible Activities:

- Assistance to Businesses, including Special Economic Development Assistance
- Public Services (including emergency subsistence payments)
- Housing, including Rehabilitation and Reconstruction, Conversion, and Acquisition
- Buildings and Improvements, Including Public Facilities
- Planning, Capacity Building, and Technical Assistance
- **Per HUD regulations, we are required to expend 70% of CDBG-CV funds to benefit Low-to-moderate income individuals/households.**



Two rounds of CDBG-CV funding

- ❖ CDBG-CV Round 1: **\$206,554**, allocated October 7, 2020 with a date of use of funds being 9/10/2020. The funding agreement is set to end 9/10/2026.
- ❖ CDBG-CV Round 2: **\$220,749**, allocated August 24, 2021, with a date of use of funds being 9/10/2020. The funding agreement is set to end 9/10/2026.
- ❖ Total allocation: **\$427,303**
- ❖ How much has been spent to date: **\$40,542.54**



Agencies under contract per FY2020 Annual Action Plan

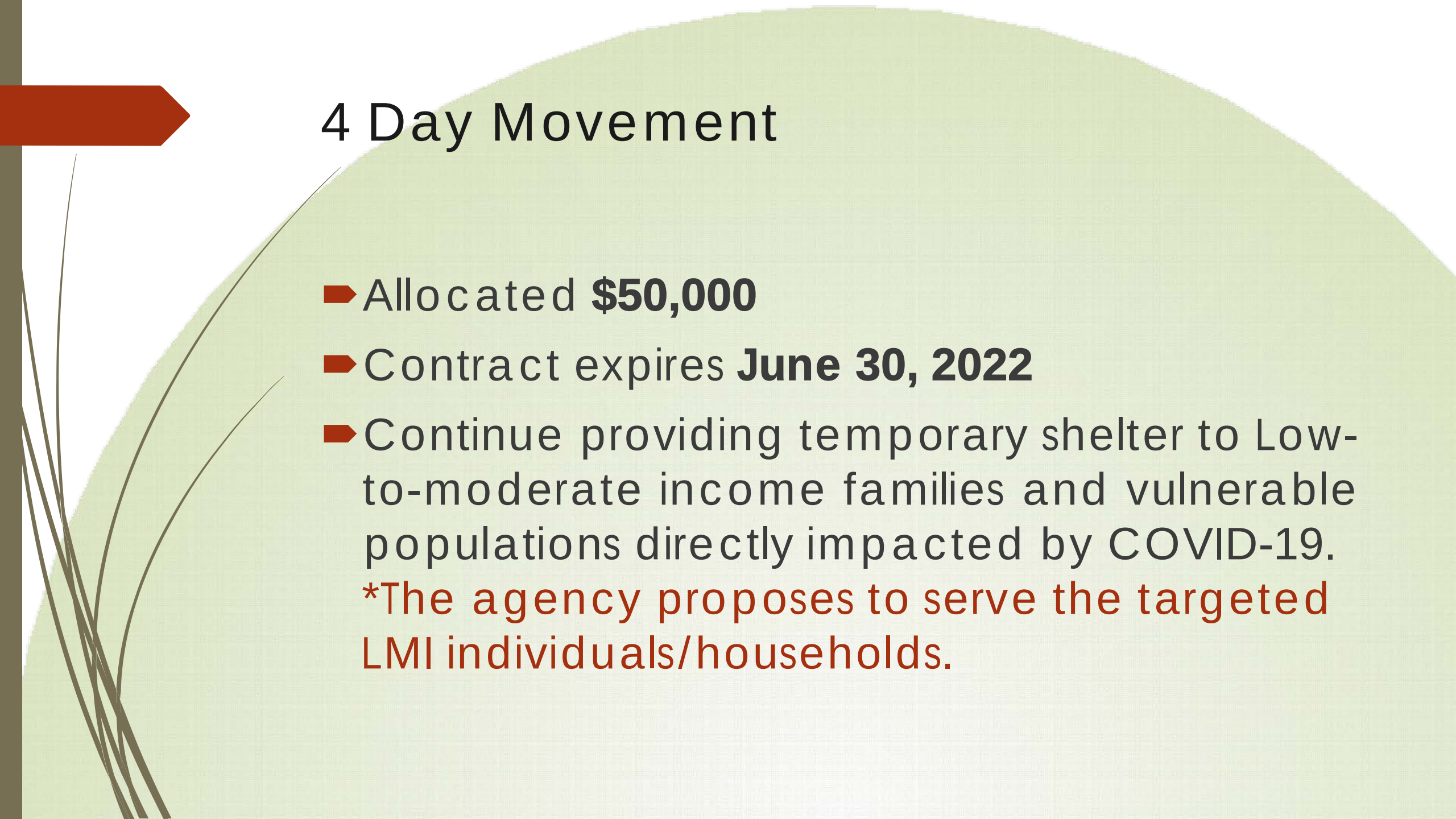
- ❖ 4 Day Movement (not proposed in 2020 AAP)
- ❖ WAGES
- ❖ The Salvation Army
- ❖ Partnership for Children of Wayne County
- ❖ YMCA

Total Committed: \$156,123



Breakdown of CDBG-CV spending..

- ❖ Per HUD's IDIS system, **\$31,056.36** has been drawn for Administration.
- ❖ Per records on file, **\$4,616.90** has been reimbursed to Wages.
- ❖ Per records on file, **\$4,869.28** has been reimbursed to The Salvation Army.
- ❖ Total expended: **\$40,542.54**



4 Day Movement

- Allocated **\$50,000**
- Contract expires **June 30, 2022**
- Continue providing temporary shelter to Low-to-moderate income families and vulnerable populations directly impacted by COVID-19.
*The agency proposes to serve the targeted LMI individuals/households.



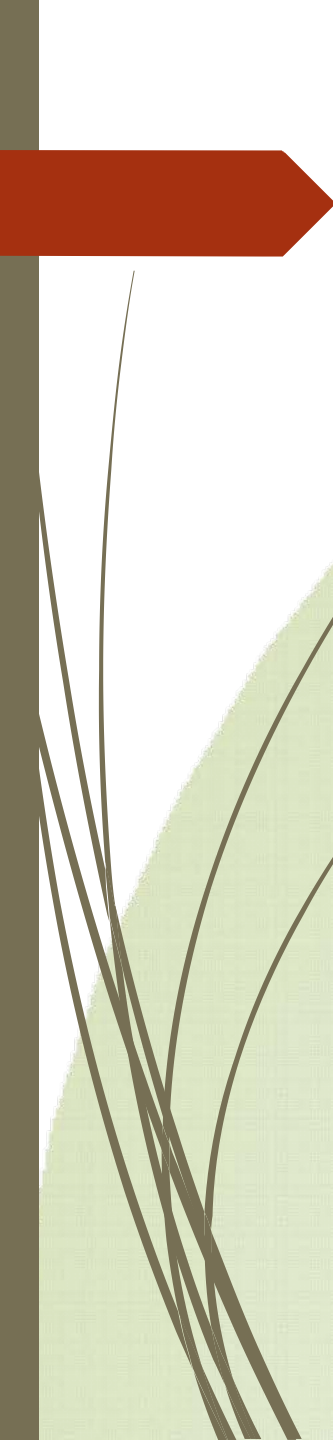
WAGES

- Allocated **\$41,123**
- Contract expires **June 30, 2022**
- Providing assistance to Low-to-moderate income senior citizens directly impacted by COVID-19, by delivering Meals on Wheels daily. ***The agency proposes to serve at least 500 meals to individuals/households.**



The Salvation Army

- Allocated **\$30,000**
- Contract expires **June 30, 2022**
- Providing assistance to Low-to-moderate income families directly impacted by COVID-19, including rent assistance, utilities assistance, assistance with clothing, and food. ***The agency proposes to serve at least 50 households/200 individuals.**



Partnership for Children of Wayne County

- Allocated **\$20,000**
- Contract expires **June 30, 2022**
- Providing additional playground equipment to childcare facilities within Low-to-moderate census tracts to promote outdoor play with the goal of preventing the spread of COVID-19. *The agency proposes to serve the targeted LMI areas.



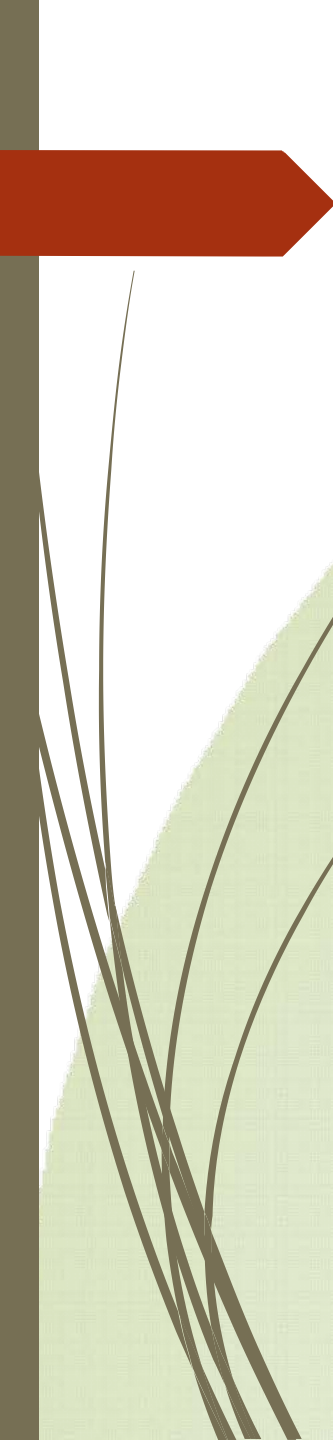
YMCA

- Allocated **\$15,000**
- Contract expires **June 30, 2022**
- Construction of a food bank at the Boys & Girls Club on Royall Avenue (located within a LMI census tract) to benefit Low-to-moderate income families directly impacted by COVID-19.
*The agency proposes to serve the targeted LMI area.



Funds Snapshot

- Balance left to fund agencies under contract:
\$146,636.82
- Balance left for Administration: **\$54,404.24**
- Total remaining balance of CDBG-CV:
\$201,041.06



Proposed Activities for FY22-23

- Broadband access to LMI residents: installing Wi-Fi on City-owned water towers that are located within LMI census tracts. 3 of 5 water towers are eligible.
*Approximate cost of project-**\$120,000-\$160,000**
- Remaining funds can go towards **\$907,913** of HOME-ARP for homelessness
- Recommendations and/or suggestions

United Way of
Wayne County



United Way of Wayne County

City of Goldsboro
Non-Profit Organization
Funding

CONNECTED
WE CAN

20 PROGRAMS
OVER 15,300 INDIVIDUALS
IMPACTED

387

Children received homework assistance or tutoring

410

Adults attended life skills classes

556

Children participated in small groups, classes, and activities on making choices about their health and personal relationships, the effects of risky and abusive behaviors, healthy habits, and physical activities

418

Individuals or families received support to recover from or prevent violence or abuse

4,003

Individuals received food, clothing, housing, necessities or monthly utility bill assistance

2021 IMPACT SNAPSHOT



the percentage of
Wayne County's
population that lives in
poverty

www.census.gov

UWWC PARTNERS & PROGRAMS

Every child develops and
succeeds academically,
socially, and emotionally

EDUCA TION

Aim for Success - Boys & Girls Club of Wayne County,
Girl Scouts - Community Troop - Girl Scouts Coastal
Pines Council, Teen Court - Communities Supporting
Schools, Tutor to the Top- Rones Chapel Community
Center, Triple P Parenting Program - Partnership for
Children - Wayne County, Adult and Family Literacy -
Literacy Connections, Boy Scouts Community Troops -
Boy Scouts Tuscarora Council

Ensuring that all citizens
achieve and maintain
financial stability

FINAN CIAL STABIL ITY

Bank on Wayne - Literacy Connections

HEALTH & WELLN ESS

Everyone has the knowledge,
resources, and opportunities
to live a healthy lifestyle

SMART Moves - Boys & Girls Club of Wayne County
Triple Play - Boys & Girls Club of Wayne County
Pregnancy, Birth & Beyond - Wayne Pregnancy Center

BASIC NEEDS

Ensure everyone's basic
needs are met with dignity

Emergency Assistance - Salvation Army, Emergency
Assistance Program - Society of St. Vincent de Paul,
Domestic Violence Victim Support Shelter - Wayne Uplift,
Meals on Wheels - WAGES, Armed Forces Emergency
Services - American Red Cross, Single Family Fire
Response - American Red Cross, Shelter for Men -
Salvation Army, Cry Freedom Missions - Wayne
Pregnancy Center, A Brush with Kindness - Habitat for
Humanity Goldsboro-Wayne

UWWC PARTNERS & PROGRAMS

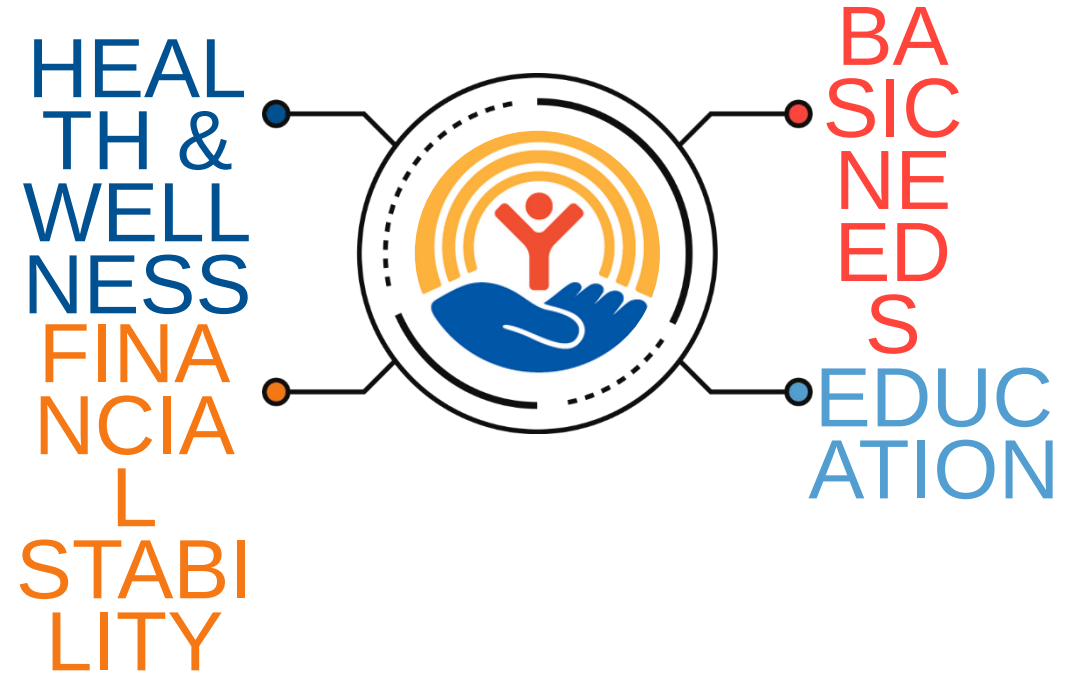
We look to the community as a whole to create lasting change.

By combining resources, every contribution helps make a BIG collective impact.

The Community Campaign process:



After the Board of Director's approval, funds are distributed for programs and grant funding to target the areas of need in Wayne County



2021 BOARD OF DIRECTORS AND STAFF



Donna Phillips
UWWC Board
Chair
Wayne County
Public Library



Bethany Perry, Vice Chair,
Campaign Committee
Chair



Lisa Musselman,
Board Treasurer
Crawford-
Henderson
Insurance



Greg
Shackelford
Past Chair
Southern Bank



Bernadette Carter-
Dove
City of Goldsboro



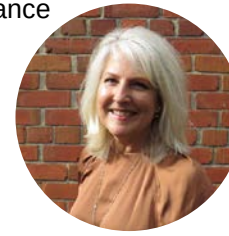
R. Walter Krentz
First Bank DBA
Select Bank



Dr. Dave Tayloe
Goldsboro
Pediatrics



David Perry
Goldsboro Builders
Supply



Liza Govan
Curtis Media Group



Craig Honeycutt
County of Wayne



Youlonda Wynn
Wayne County Public
Schools



Pamela Pearce
U.S. Cargo
Systems



Selena Worrell
Worrell Contracting



Ken Derksen
Wayne County Public
Schools

UNITED
WAY OF
WAYNE
COUNTY
STAFF

Sherry
Archibald
Pittsboro
Executive Director
Community Investment
& Engagement Director

Sheri
Pietrangelo
Office Manager

Dawn Amory
Finance Director
Savannah Barwick
Resource Development
Director

Thank 2021 COMMITTEE MEMBERS *you!*

GOVERNOR'S VOLUNTEER SERVICE AWARD COMMITTEE

Amber Tyler
Donna Phillips
Julie Metz
Kenneth Coley
Lynette Cox
Maria Higgins
Mark Colebrook
Paul Rutter
Scott Satterfield
Selena Worrell
Walter Krentz

EVENTS COMMITTEE

Walter Krentz
Ernest Fritz
Lisa Musselman
Pamela Pearce
Dr. David Tayloe
Liza Govan
Ken Statsick
Josh Whitfield
Bethany Perry
Ryan Roberts
Felicia Williams
Maegan Wilson
Kristen Pittman

COMMUNITY INVESTMENT COMMITTEE

Walter Krents, Chair
Julie Mets
Brian Taylor
Lynette Wilson
Dr. David Tayloe
Donna Phillips
Elizabeth Dove
Felecia Williams
Selena Worrell
Heather Gray
Illeah Hirschy
Yananda Ross
Bethany Perry
Amber Tyler
Lynette Cox
Maria Higgins
Mark Colebrook
Paul Rutter
Rachel Montesinos Jorro
Scott Satterfield
Kenneth Coley
Rick Moore
James Jones Jr.

FINANCE COMMITTEE

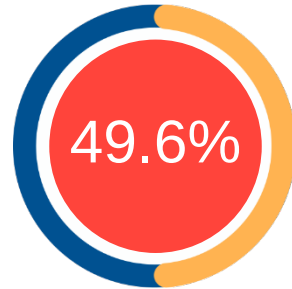
Lisa Musselman, Treasurer
Brian Taylor
Greg Shackleford
Walter Krentz
Bob Logan
David Perry
Lisa Musselman
Finance Manager
Dawn Amory

{ COMMITTEE MEMBERS
ARE THE BACKBONE AND HELP KEEP
OUR ORGANIZATION RUNNING }

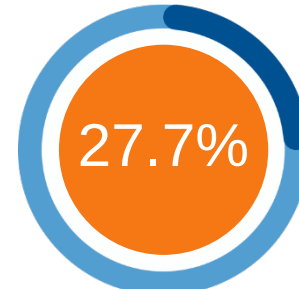
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NC211 | 2021 RESPONSE

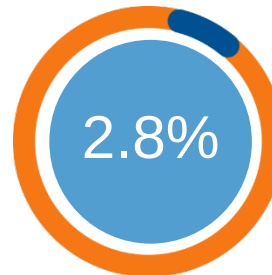
NC211 is an information and referral service provided by United Way of Wayne County. Families and individuals can dial 2-1-1 or 1-888-892-1162 to obtain free and confidential information on health and human services and resources within their community



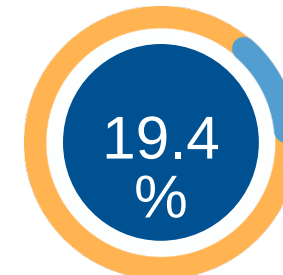
Housing & Shelter
assistance requests



Utilities, Employment &
Income assistance
requests



Healthcare & COVID-
19, Mental Health &
Addictions, & Food
assistance requests



Clothing & Household,
Child Care & Parenting,
Government & Legal,
Transportation Assistance
and all other top requests

Partnership Options



Option A- Community Campaign	Option B-City Support
City's NPO Funding supports Community Campaign.	City Council identifies focus areas to support local NPOs
Funds contribute to annual campaign for bigger impact to the four UW focus areas: Education, Health & Wellness, Financial Stability & Basic Needs	UWWC would enter an MOU with COG to follow similar process of Community funds with volunteer committee. Process would be conducted separate from Community fund, with consideration of ALL City identified focus areas
UWWC Process: NPOs apply for grants. Community Impact Committee will vet organizations/programs, conducts site visits and makes recommendations to UW Board of Directors for final approval. Annual reporting required.	Community Impact Committee makes recommendations to the Council for Approval. City of Goldsboro Finance department issues checks to NPO . 10% admin fee to UWWC.
	UWWC submits final report to Council
ALL of process & fiscal accountability is directed to UWWC with identified focus areas.	Process supported by UWWC/Fiscal accountability directed to City of Goldsboro. COG focus areas supported.



FY22 City Funded NPOs

- 1) Literacy Connections: \$11,000
- 2) Rebuilding Broken Places: \$15,500
- 3) HGDC Community Crisis Center: \$6,500
- 4) Boys & Girls Club: \$15,500
- 5) Arts Council: \$24,500
- 6) Wayne County Schools – PEG Distribution: \$27,400
- 7) WAGES: CDBG-CV funded (previously \$18,000)
- 8) WATCH: CDBG-CV funded (previously \$18,000)
- 9) Museum: \$15,500
- 10) Communities in Schools: \$15,500
- 11) Mental Health Association: \$12,000 (3 year agreement FY20-22)
- 12) Waynesboro Park: 0 (distributed to other NPOs)
- 13) Mephibosheth Project Inc (MPI): \$6,500
- 14) WISH: \$11,000
- 15) Three In One Family Center: 0

Total: \$160,900

COMMUNITY ECONOMIC DEVELOPMENT ASSESSMENT PLAN



NORTH CAROLINA
DEPARTMENT *of*
COMMERCE

AMY SUGGS

LEE PADRICK

COMMUNITY ECONOMIC DEVELOPMENT PLANNERS

SOUTHEAST PROSPERITY ZONE

NORTHEAST PROSPERITY ZONE



NORTH CAROLINA
**DEPARTMENT of
COMMERCE**

Community Economic Development Assessment Plan (CEDAP)

The CEDAP is a short-term, efficient assessment that will "jump-start" communities' economic development efforts by providing action items. These action items will help communities achieve tangible outputs and outcomes.

CEDAP Outcomes/Impact

The CEDAP adds value to a community's economic development efforts by developing consensus around the most important issues that should be addressed and by creating specific actions on how these should be addressed and by whom.

Examples of measurable impacts of such actions may include the following:

- Economic investment (public/private)
- Jobs created/retained
- New businesses recruited/started
- New (or expansion to existing) economic development programs or initiatives started

Deliverables

Final Report

Community Economic Snapshot

Results of activities conducted during the assessment meeting

- Asset Identification
- Economic Drivers
- SWOT analysis

Stakeholder Interviews

Economic Positioning Statement/Vision

Implementation Plan

Build upon the CEDAP to formulate and achieve additional goals in future years.



Work Group

Primary source of input regarding the preparation of the Assessment Commitment – 6 hours over 2 days

Reflective of the community & Diverse

For example, but not limited to: Economic Development, Faith Based Leaders, Small Business Leader, Chamber, City Infrastructure & Planning, Military, Elected Official, Education, Healthcare, Non-Profit Sector

Section 6: Pinetops Economic Development Assessment Implementation Plan FY21/22

Economic Positioning Statement: Pinetops NC is the heart of healthy, and sustainable small-town living, with abundant high-speed internet, and an active, inclusive community and downtown. Everyone has something to look forward to growing up in Pinetops, where you can grow your own opportunities and make life-long memories. As southern Edgecombe County's destination for rural entrepreneurship, Pinetops is centrally located near four major economic hubs and Interstates 95, 87 and US 264.

Strategic Goal #1: Healthy Town	Strategic Goal #2: Active Inclusive Town	Strategic Goal #3: Destination for Rural Entrepreneurship	Strategic Goal #4: Inclusive, Communicative Government
People and families looking for a place to live and work want to have choices - especially when it comes to matters of health. That includes food, health services, healthy activities and recreational opportunities.	Does Pinetops offer enough of what new residents are looking for? Fitness centers, restaurants, breweries, shops, festivals, events and places to gather are some of those amenities to attract younger people and their families.	With <i>abundant high-speed internet</i> available in all parts of town, this is an opportunity to develop Pinetops as an entrepreneurial destination and new business start-ups. It will require planning, creating partnerships, and town investment to create an encouraging environment of entrepreneurship.	A transparent, communicative and inclusive government is mandatory for a community to achieve economic success. During this Assessment process, we learned there are improvements government leaders can make to reach the economic positioning/vision for Pinetops.
Objective 1.1: Increase/Improve availability of medical services by 12/31/22	Objective 2.1: Organize a Downtown Advisory Committee or Economic Development Group based on the Main Street® model in 1st quarter FY22. (Partner: MSRPC)	Objective 3.1: Begin promoting town as an entrepreneurial destination by 12/31/22	Objective 4.1: Hire a new Town Administrator by 12/31/21.
Action 1.1.A: Inventory and assess all medical services available in Pinetops town limits	Action 2.1A: Develop bylaws (operating rules) for the committee	Action 3.1A: Perform a self-assessment about Pinetops' readiness as an entrepreneurial destination. https://www.nclm.org/cultivate	Action 4.1A: Use an independent agency to take applications and vet candidates, seek an experienced former town/city manager and provide them with managerial responsibilities.
Action 1.1.B: Identify gaps and determine services existing residents and future residents are looking for	Action 2.1B: Appoint Committee members and officers	Action 3.1B: Partner with appropriate agencies and groups (ECU Miller School of Entrepreneurship, Edgecombe CC Small Business Center) for guidance	Objective 4.2: Develop a communication plan and implement by 11/1/21 to inform residents and businesses of all populations about news, activities, events.

Questions?

AMY SUGGS

LEE PADRICK

Resolution 2022- 9

Resolution Requesting the Services of the
NC Main Street and Rural Planning
Center For the City of Goldsboro

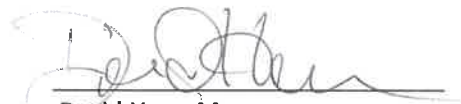
WHEREAS, the Goldsboro City Council wishes to participate in a two-day community economic development assessment; and

WHEREAS, the Goldsboro City Council would like assistance with this project from the NC Main Street and Rural Planning Center; and

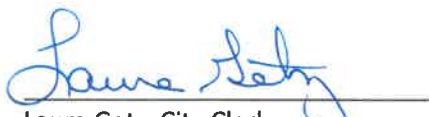
WHEREAS, the NC Main Street and Rural Planning Center and the City of Goldsboro have reached an agreement on the work to be performed;

NOW THEREFORE, BE IT RESOLVED that the City of Goldsboro hereby request the NC Main Street and Rural Planning Center to assist the City with a community economic development assessment, agree to reimburse the NC Main Street and Rural Center for the materials, mileage and meal allowance of the Rural Planning staff who assist the City on this project and are committed to the implementation of this project when the work is completed.

Duly adopted by the Goldsboro City Council on February 21, 2022.


David Ham, Mayor

Attested by:


Laura Getz, City Clerk

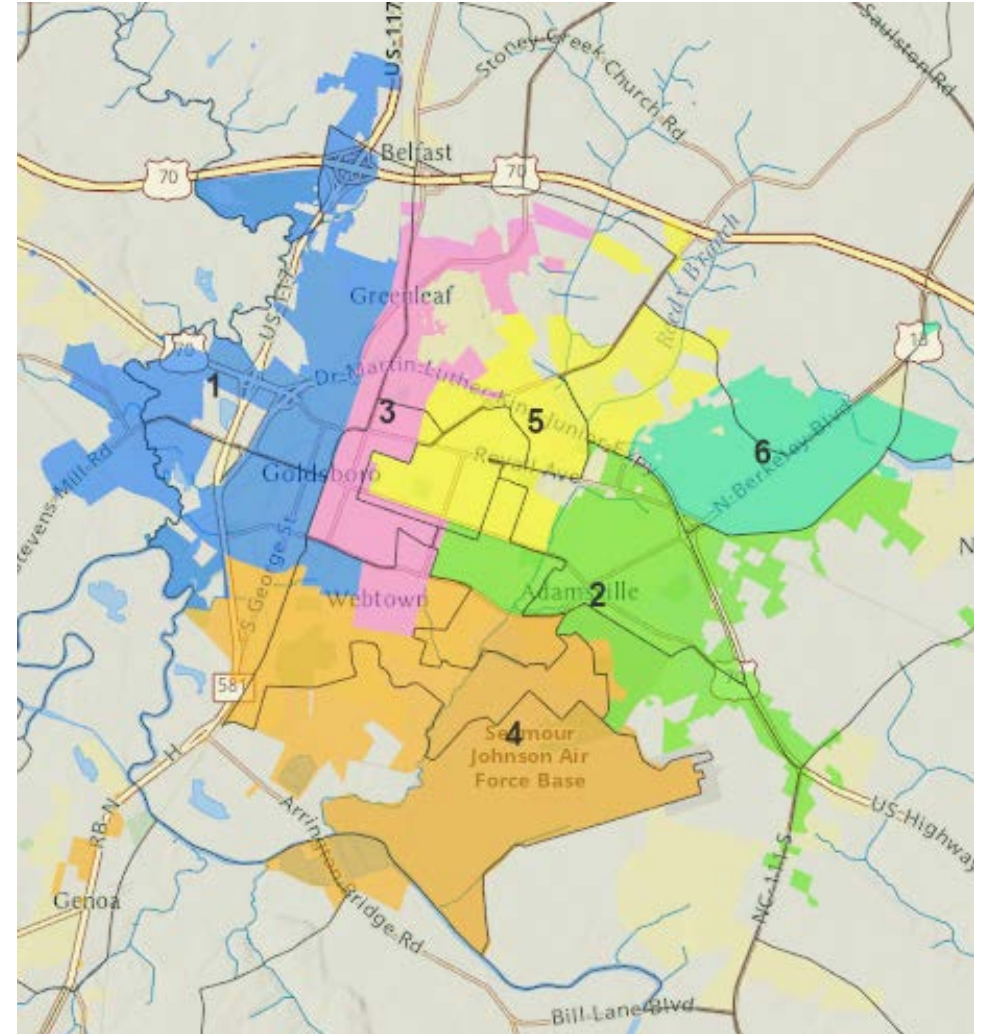


City of Goldsboro Guiding Principles For Redistricting

Marshall Hurley
Marshall Hurley, PLLC

Caroline Mackie & Tara Bright
Poyner Spruill LLP

Bill Gilkeson
Demographer



Local Redistricting Service
February 22, 2022



Guiding Principles/Criteria for Redistricting Plans

- Instructions to demographer
- Required guiding principles
- Optional guiding principles
 - What is important to Goldsboro and its residents?
 - What should we know about Goldsboro?
- Contract: 2-3 alternative plans from LRS consultants
 - Allows some flexibility in selecting criteria



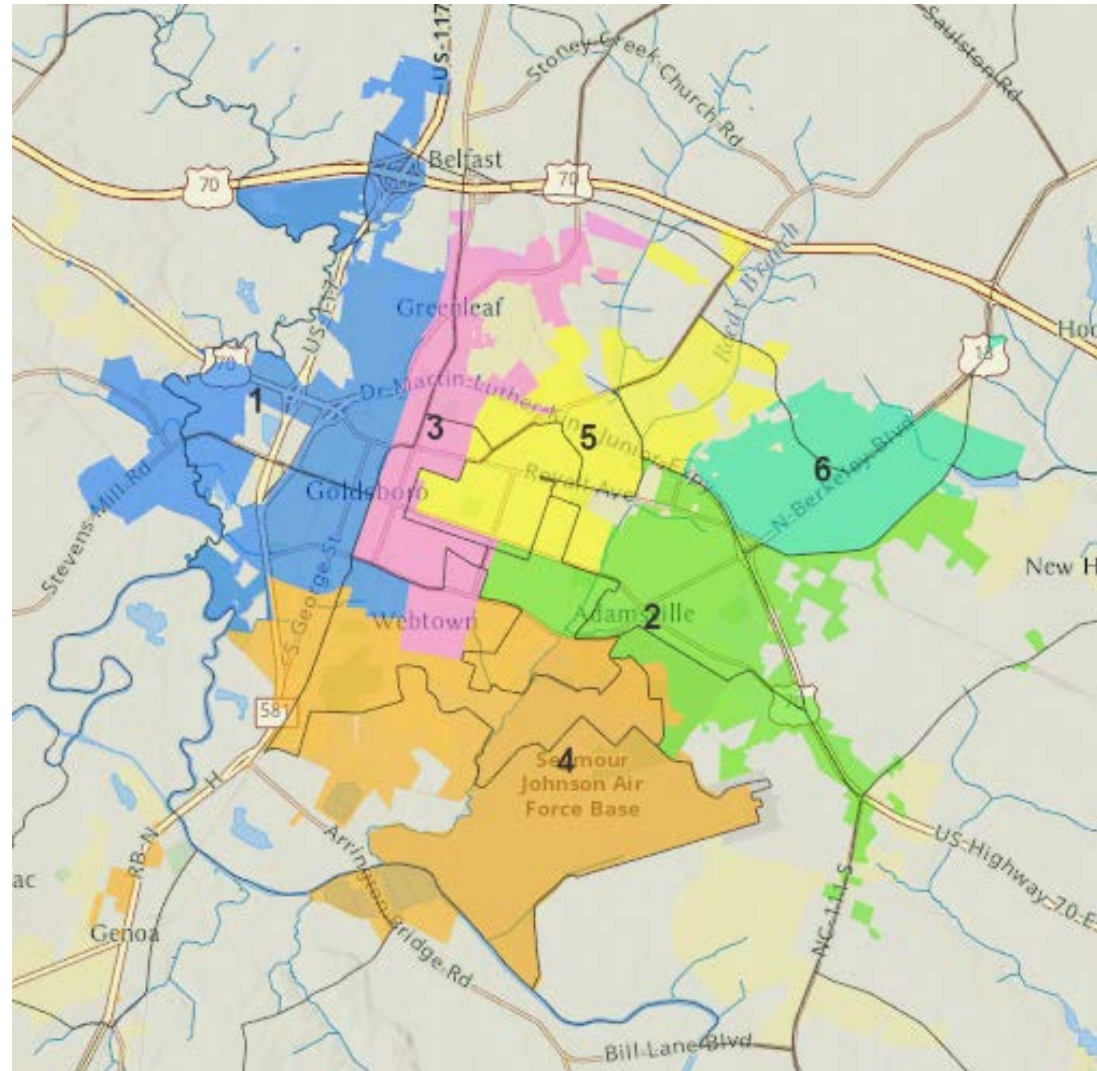
Required Guiding Principles

1. To comply with one-person, one-vote constitutional principles, every district's total population should be within plus or minus 5% of the ideal district size.
 2. Minority voting strength should not be diluted, but race should not unnecessarily predominate.
-

One-person, one-vote

Goldsboro Current City Council Districts in Official 2020 Census

District	<u>Total Population</u>	<u>Ideal District Pop</u>	<u># Dev from Ideal</u>	<u>% Dev from Ideal</u>
1	4,406	5,610	-1,204	-21.46%
2	6,347	5,610	737	13.14%
3	5,669	5,610	59	1.05%
4	5,532	5,610	-78	-1.39%
5	6,024	5,610	414	7.38%
6	5,679	5,610	69	1.23%
County Total	33,657			

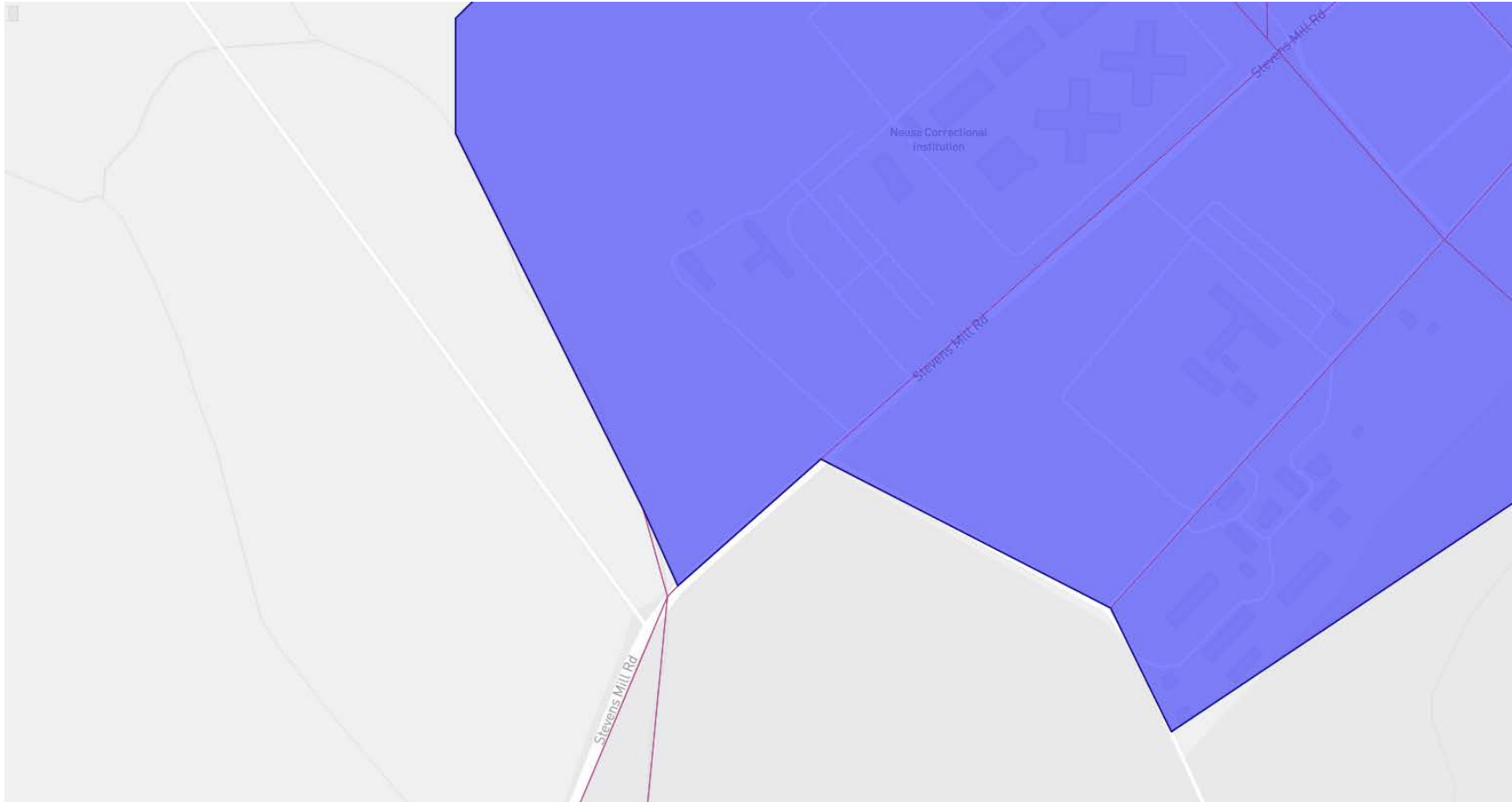


Current Goldsboro City Council Districts

Current District data using official 2020 Census

<u>District</u>	<u>Total Population</u>	<u>Ideal District Pop</u>	<u># Dev from Ideal</u>	<u>% Dev from Ideal</u>
1	4,406	5,610	-1,204	- 21.46%
2	6,347	5,610	+ 737	+13.14%
3	5,669	5,610	+ 59	+ 1.05%
4	5,532	5,610	- 78	- 1.39%
5	6,024	5,610	+ 414	+ 7.38%
6	5,679	5,610	+ 69	+ 1.23%
Total County	33,657			

Potential error in counting prison population



Potential error in counting prison population

- 593 people were counted in a tiny Census block just outside the city limits. No livable structure is apparent in that Census block.
- That sliver of a Census block is adjacent to the Census block which includes the Neuse Correctional Center. The Neuse Correctional Center is within the city limits. The block that contains the prison, in the official 2020 Census, shows a population of 361.
- It is apparent that the 593 people the Census counted in the sliver outside the city limits were prison inmates who should have been counted inside the city limits.
- Dr. Michael Cline, the State Demographer, has noted this apparent error and corrected it in his July 1, 2020, estimate of the city's population. He said that he does not have the authority to correct the US Census.
- The process of correcting the US Census, called the Count Question Resolution process (CQR), begins in January 2022. A CQR challenge to the accuracy of a city's population must be filed by the city itself.
- If this apparent error were corrected, the population of Goldsboro would be 34,250 rather than the 33,657 that the Census reported.

Effect of the apparent error on redistricting:

- It has no effect on whether Goldsboro is required to redistrict.
- It would affect how the new map for this decade must be drawn to be legally acceptable.

Current District data using a corrected 2020 Census

<u>District</u>	<u>Total Population</u>	<u>Ideal District Pop</u>	<u># Dev from Ideal</u>	<u>% Dev from Ideal</u>
1	4,999	5,708	- 709	- 12.42%
2	6,347	5,708	+639	+11.19%
3	5,669	5,708	- 39	- 0.68%
4	5,532	5,708	- 176	- 3.08%
5	6,024	5,708	+316	+ 5.54%
6	5,679	5,708	- 29	- 0.51%
Total County	34,250			

Comparison of official and corrected data

Current Districts using official Census

<u>District</u>	<u>Tot Pop</u>	<u>Ideal</u>	<u># Dev</u>	<u>% Dev</u>
1	4,406	5,610	-1,204	-21.46%
2	6,347	5,610	+ 737	+13.14%
3	5,669	5,610	+ 59	+ 1.05%
4	5,532	5,610	- 78	- 1.39%
5	6,024	5,610	+ 414	+ 7.38%
6	5,679	5,610	+ 69	+ 1.23%
County	33,657			

Current Districts using corrected Census

<u>District</u>	<u>Tot Pop</u>	<u>Ideal</u>	<u># Dev</u>	<u>% Dev</u>
1	4,999	5,708	- 709	- 12.42%
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5	6,024	5,708	+316	+ 5.54%
6	5,679	5,708	-29	- 0.51%
County	34,250			

§ 160A-23. District map; reapportionment.

(a) If the city is divided into electoral districts for the purpose of electing the members of the council, the map or description required by G.S. 160A-22 shall also show the boundaries of the several districts.

(b) The council shall have authority to revise electoral district boundaries from time to time. If district boundaries are set out in the city charter and the charter does not provide a method for revising them, the council may revise them only for the purpose of (i) accounting for territory annexed to or excluded from the city, and (ii) correcting population imbalances among the districts shown by a new federal census or caused by exclusions or annexations. When district boundaries have been established in conformity with the federal Constitution, the council shall not be required to revise them again until a new federal census of population is taken or territory is annexed to or excluded from the city, whichever event first occurs. In establishing district boundaries, the council may use data derived from the most recent federal census and shall not be required to use any other population estimates. (1969, c. 629; 1971, c. 698, s. 1.)



Optional Guiding Principles

1. In order to minimize voter confusion, districts should retain their current configuration, to the extent possible (“core preservation”)
 2. Alternatively, the existing district lines should not be considered except to the extent legally required (“blank slate”)
 3. Avoid the pairing of incumbents in the same district
 4. Follow natural boundaries and physical features, such as roads or waterways, to the extent possible
-



Optional Guiding Principles

5. Use precincts as building blocks for the districts, to the extent possible
 6. Recognize and respect neighborhood boundaries
 7. Recognize and respect communities of interest, to be defined by the Council with public input
 8. Consider areas of potential future population growth/decline
 9. Districts should be reasonably compact, to the extent possible
-

Questions/Discussion

6 MONTH FINANCIAL UPDATE

Catherine Gwynn, Finance Director

Feb 22, 2022



www.goldsboronc.gov

Revenue Collections FY22 Operating Funds

General Fund – Collections

(Comparison to 1st Six Months Actual FY22 vs. FY21)

	<i>FY 2021-22</i>	<i>FY 2020-21</i>	<i>Difference Over/(Under) Prior Year</i>
Taxes	\$13,044,837	\$12,284,344	\$760,493
Loan Proceeds	3,268,981	0	3,268,981
Sales Tax	2,735,358	2,549,201	186,157
Refuse	1,841,868	1,848,633	(6,765)
Shared Services	1,603,920	1,523,479	80,441
Powell Bill	1,024,645	868,303	156,342
Utility Franchise	696,086	760,919	(64,833)
Intergovernmental Grants	350,936	359,752	(8,816)
Golf Course	339,319	308,911	30,408
Miscellaneous	435,906	353,516	82,390
Paramount	211,662	2,620	209,042
Permits	197,558	165,393	32,165
ABC Board	170,800	0	170,800
Shared State Revenues	63,049	70,005	(6,956)
Recreation Fees	104,283	28,251	76,032
Investment Earnings	4,516	2,346	2,170
Goldsboro Events Center	38,654	12,514	26,140
Fees	36,902	39,178	(2,276)
Cemetery	21,560	27,292	(5,732)
Total General Fund 12/31	26,190,840	21,204,657	4,986,183

General Fund Collections

July – December FY22 Budget vs. Actual

	<i>Adjusted Budget</i>	<i>Actual Collections</i>	<i>YTD% % of Budget</i>
Property Tax	\$17,825,544	\$13,044,837	73.18%
Sales Tax	9,997,261	2,735,358	27.36%
Refuse	3,706,327	1,841,868	49.70%
Shared Services	3,207,840	1,603,920	50.00%
Utility Franchise Tax	2,871,676	696,086	24.24%
Intergovernmental Grants	1,997,872	350,936	17.57%
Proceeds from Loan	2,303,395	3,268,981	141.92%
Other Revenues	1,070,217	435,906	40.73%
Powell Bill	830,800	1,024,645	123.33%
Golf Revenue	548,500	339,319	61.86%
State Shared Revenues	382,887	63,049	16.47%
Permits	378,450	197,558	52.20%
Paramount Revenue	173,650	211,662	121.89%
Fund Balance Appropriated	156,633	-	
ABC Board	95,000	170,800	179.79%
Other Fees and Permits	90,850	36,902	40.62%
Recreation Fees	86,000	104,283	121.26%
Cemetery Fees	57,000	21,560	37.82%
Goldsboro Event Center Revenues	40,900	38,654	94.51%
Investment Income	15,000	4,516	30.11%
Total General Fund Collections thru December	<u>\$45,835,802</u>	<u>\$26,190,840</u>	57.14%

Utility Fund – Collections

(Comparison to 1st Six Months Actual FY22 vs. FY21)

			<i>Difference Over/(Under)</i>
	<i>FY 2021-22</i>	<i>FY 2020-21</i>	<i>Prior Year</i>
Charges - Sewer	\$ 4,719,918	\$ 4,411,826	\$ 308,092
Charges - Water	3,870,139	3,735,854	134,285
UF - SJAFB & Case Farms	1,277,810	995,900	281,910
Miscellaneous Other	428,747	33,819	394,928
Late Payment Fees	193,482	94,606	98,876
Tap Fees	18,014	14,300	3,714
Compost Fees	13,237	21,090	(7,853)
Investment Earnings	4,388	1,574	2,814
Utility Fund thru 12/31	\$ 10,525,735	\$ 9,308,969	\$1,216,766

Utility Fund Collections

July – December FY22 Budget vs. Actual

	<i>Adjusted Budget</i>	<i>Actual Collections</i>	<i>YTD % Collections</i>
Current Water	\$7,321,707	\$3,870,139	52.86%
Current Sewer	8,823,652	4,719,918	53.49%
UF - SJAFB & Case Farms	1,084,004	1,277,810	117.88%
Late Payment Fees	258,000	193,482	74.99%
Miscellaneous Other	2,770,094	428,747	15.48%
Compost Fees	51,000	13,237	25.95%
Tap Fees	31,000	18,014	58.11%
Investment Earnings	8,000	4,388	54.85%
Fund Balance Approp.	391,761	0	
Utility Fund Collections thru December	\$20,739,218	\$10,525,735	50.75%

Stormwater Fund Collections

(Comparison to 1st Six Months Actual FY22 vs. FY21)

	<i>FY 2021-22</i>	<i>FY 2020-21</i>	<i>Difference Over/(Under) Prior Year</i>
Stormwater Fee	\$803,904	\$771,599	\$32,305
Loan Proceeds	267,551	0	267,551
Miscellaneous Other	6,293	0	6,293
Investment Income	568	310	258
Stormwater Fund Totals thru 12/31	\$1,078,316	\$771,909	\$306,407

Stormwater Fund Collections

July – December FY22 Budget vs. Actual

	<i>Adjusted Budget</i>	<i>Actual Collections</i>	<i>YTD% Collections</i>
Stormwater Fee	\$1,575,000	\$803,904	51.04%
Loan Proceeds	0	267,551	
Investment Income	1,200	568	47.33%
Miscellaneous Other	0	6,293	
Stormwater Fund Collections Totals	\$1,576,200	\$1,078,316	68.41%

Downtown District - Collections

(Comparison to 1st Six Months Actual FY22 vs. FY21)

	<i>FY 2021-22</i>	<i>FY 2020-21</i>	<i>Difference Over/(Under) Prior Year</i>
Property Taxes	\$63,407	\$60,183	\$3,224
Investment Earnings	33	10	23
Downtown District Fund thru 12/31	\$63,440	\$60,193	\$3,247

Downtown District- Collections

July – December FY22 Budget vs. Actual

	<i>Adjusted Budget</i>	<i>Actual Collections</i>	<i>YTD % Collections</i>
Property Taxes	\$95,174	\$63,407	66.62%
Investment Earnings	0	33	
Downtown District Fund Collections Totals thru December	\$95,174	\$63,440	66.66%

Occupancy Tax - Collections

(Comparison to 1st Six Months Actual FY22 vs. FY21)

	<i>FY 2021-22</i>	<i>FY 2020-21</i>	<i>Difference Over/(Under) Prior Year</i>
Occupancy - Civic Center (80%)	\$393,204	\$332,172	\$61,032
Occupancy - Travel & Tourism (20%)	98,301	83,043	15,258
Wayne County Occupancy Tax	81,382	52,929	28,453
Merchandise Sales	0	1,615	(1,615)
Local Grants	0	0	0
Investment Earnings	196	131	65
Occupancy Tax Fund Totals thru 12/31	\$573,083	\$469,890	\$103,193

Occupancy Tax - Collections

July – December FY22 Budget vs. Actual

	<i>Adjusted Budget</i>	<i>Actual Collections</i>	<i>YTD % Collectio</i>
Occupancy - Civic Center (80%)	\$625,000	\$393,204	62.91%
Occupancy - Travel & Tourism (20%)	155,000	98,301	63.42%
Wayne County Occupancy Tax	175,975	81,382	46.25%
Merchandise Sales	5,000	0	0.00%
Local Grants	28,493	0	0.00%
Investment Earnings	200	196	98.00%
Fund Balance Approp.	150,000	0	0.00%
Occupancy Tax Fund Collections Totals	<u>\$1,139,668</u>	<u>\$573,083</u>	50.29%

Actual Collections

(Comparison to 1st Six Months Actual FY22 vs. FY21) –
Recap by Fund

	<i>FY 2021-22</i>	<i>% of Budget FY22</i>	<i>FY 2020-21</i>	<i>% of Budget FY21</i>	<i>Difference Over/(Under) Prior Year</i>
General Fund	\$ 26,190,840	58%	\$ 21,204,655	49%	\$ 4,986,185
Utility Fund	10,525,735	51%	9,308,969	50%	1,216,766
Stormwater Fund	1,078,316	68%	771,909	43%	306,407
Downtown Development	63,440	67%	60,193	61%	3,247
Occupancy Tax	573,083	50%	469,890	39%	103,193
Total Revenues Collected	<u><u>\$ 38,431,414</u></u>		<u><u>\$ 31,815,616</u></u>		<u><u>\$ 6,615,798</u></u>

Expenditures

FY22 Operating Funds

FY22 Actual Expenditures vs. Adjusted Budget First Six Months

	<i>FY21-22</i>			<i>% of</i>	<i>FY20-21</i>			<i>% of</i>
	<i>Actual</i>				<i>Actual</i>			
	<i>12/31/21</i>	<i>Budget</i>		<i>Budget</i>	<i>12/31/20</i>	<i>Budget</i>		<i>Budget</i>
General Fund								
Personnel	\$ 12,563,477	\$ 26,871,891		47%	\$ 12,671,946	\$ 26,616,283		48%
Operating	\$ 4,394,008	\$ 10,365,688		42%	\$ 3,686,356	\$ 9,656,540		38%
Capital	\$ 319,405	\$ 1,768,097		18%	\$ 528,072	\$ 1,715,594		31%
Debt	\$ 1,905,318	\$ 5,094,550		37%	\$ 1,982,518	\$ 4,850,892		41%
Trans & Sh Svc	\$ 976,835	\$ 1,735,576		56%	\$ 18,371	\$ 23,607		78%
Total GF	\$ 20,159,043	\$ 45,835,802		44%	\$ 18,887,263	\$ 42,862,916		44%
Utility Fund								
Personnel	\$ 1,942,950	\$ 4,375,055		44%	\$ 1,926,919	\$ 4,232,215		46%
Operating	\$ 2,040,218	\$ 7,139,524		29%	\$ 2,182,361	\$ 5,989,516		36%
Capital	\$ 174,642	\$ 2,549,744		7%	\$ 53,645	\$ 1,090,760		5%
Debt	\$ 336,769	\$ 3,577,300		9%	\$ 366,518	\$ 3,430,251		11%
Trans & Sh Svc	\$ 1,548,798	\$ 3,097,595		50%	\$ 2,119,053	\$ 3,802,580		56%
Total UF	\$ 6,043,377	\$ 20,739,218		29%	\$ 6,648,496	\$ 18,545,322		36%

FY22 Actual Expenditures vs. Adjusted Budget First Six Months (con't)

<i>FY21-22</i>				<i>FY20-21</i>			
	<i>Actual</i>		<i>% of</i>	<i>Actual</i>		<i>% of</i>	
	<i>12/31/21</i>	<i>Budget</i>	<i>Budget</i>	<i>12/31/20</i>	<i>Budget</i>	<i>Budget</i>	
Stormwater Fund							
Personnel	\$ 256,021	\$ 661,899	39%	\$ 304,167	\$ 634,715	48%	
Operating	\$ 126,747	\$ 330,521	38%	\$ 123,653	\$ 342,652	36%	
Capital	\$ -	\$ 54,000	0%	\$ -	\$ 282,204	0%	
Debt	\$ -	\$ 181,757	0%	\$ -	\$ 124,819	0%	
Trans & Sh Svc	\$ 292,901	\$ 348,023	84%	\$ 54,426	\$ 391,210	14%	
Total SWF	\$ 675,669	\$ 1,576,200	43%	\$ 482,246	\$ 1,775,600	27%	
Downtown District							
Personnel	\$ -	\$ -		\$ -	\$ 3,617	0%	
Operating	\$ 52,932	\$ 80,174	66%	\$ 13,224	\$ 77,281	17%	
Capital	\$ -	\$ 15,000		\$ -	\$ 20,000	0%	
Debt	\$ -	\$ -		\$ -	\$ -		
Trans & Sh Svc	\$ -	\$ -		\$ -	\$ 17,000	0%	
Total DD	\$ 52,932	\$ 95,174	56%	\$ 13,224	\$ 117,898	11%	

FY22 Actual Expenditures vs. Adjusted Budget First Six Months (con't)

	<i>FY21-22</i>			<i>FY20-21</i>		
	<i>Actual 12/31/21</i>	<i>Budget</i>	<i>% of Budget</i>	<i>Actual 12/31/20</i>	<i>Budget</i>	<i>% of Budget</i>
Occupancy Tax Fund						
Personnel	\$ 81,583	\$ 188,039	43%	\$ 86,909	\$ 189,425	46%
Operating	\$ 192,844	\$ 741,006	26%	\$ 107,090	\$ 559,133	19%
Capital	\$ -			\$ -	\$ 4,665	
Debt	\$ 55,311	\$ 210,623	26%	\$ 46,092	\$ 446,621	10%
Trans & Sh Svc	\$ -	\$ -		\$ -	\$ -	
Total SWF	\$ 329,738	\$ 1,139,668	29%	\$ 240,091	\$ 1,199,844	20%

FY22 Actual Expenditures vs. Adjusted Budget

First Six Months - Recap

FY21-22

ALL FUNDS	<i>Actual</i> <i>12/31/21</i>	<i>Budget</i>	<i>% of</i> <i>Budget</i>
Personnel	\$ 14,895,243	\$ 32,096,884	46%
Operating	\$ 6,803,493	\$ 18,656,913	36%
Capital	\$ 446,092	\$ 4,386,842	10%
Debt	\$ 2,297,398	\$ 9,064,229	25%
Trans & Sh Svc	\$ 2,818,534	\$ 5,181,194	54%
Total ALL FUNDS	\$ 27,260,759	\$ 69,386,062	39%

FY20-21

ALL FUNDS	<i>Actual</i> <i>12/31/20</i>	<i>Budget</i>	<i>% of</i> <i>Budget</i>
Personnel	\$ 14,989,941	\$ 31,676,256	47%
Operating	\$ 6,112,684	\$ 16,625,121	37%
Capital	\$ 581,717	\$ 3,113,223	19%
Debt	\$ 2,395,128	\$ 8,852,583	27%
Trans & Sh Svc	\$ 2,191,850	\$ 4,234,397	52%
Total ALL FUNDS	\$ 26,271,320	\$ 64,501,580	41%

BY FUND	<i>Actual</i> <i>12/31/21</i>	<i>Budget</i>	<i>% of</i> <i>Budget</i>
General	\$ 20,159,043	\$ 45,835,802	44%
Utility	\$ 6,043,377	\$ 20,739,218	29%
Stormwater	\$ 675,668	\$ 1,576,200	43%
Downtown Distric	\$ 52,933	\$ 95,174	56%
Occupancy	\$ 329,738	\$ 1,139,668	29%
Total ALL FUNDS	\$ 27,260,759	\$ 69,386,062	39%

BY FUND	<i>Actual</i> <i>12/31/20</i>	<i>Budget</i>	<i>% of</i> <i>Budget</i>
General	\$ 18,887,263	\$ 42,862,916	44%
Utility	\$ 6,648,496	\$ 18,545,322	36%
Stormwater	\$ 482,246	\$ 1,775,600	27%
Downtown Distric	\$ 13,224	\$ 117,898	11%
Occupancy	\$ 240,091	\$ 1,199,844	20%
Total ALL FUNDS	\$ 26,271,320	\$ 64,501,580	41%

Operating Funds Revenue & Expenditure Summary

FY22 Revenue & Expenditures

First Six Months – Recap

	FY21-22			FY20-21		
	<i>Actual</i>		<i>% of</i>	<i>Actual</i>		<i>% of</i>
<u>GENERAL FUND</u>	<i>12/31/21</i>	<i>Budget</i>	<i>Budget</i>	<i>12/31/20</i>	<i>Budget</i>	<i>Budget</i>
Revenue	\$ 26,190,840	\$ 45,835,802	57%	\$ 21,202,177	\$ 42,862,916	49%
Expenditures	\$ 20,159,043	\$ 45,835,802	44%	\$ 18,887,263	\$ 42,862,916	44%
Net Revenue						
Over/(Under) Expend.	\$ 6,031,797	\$ -		\$ 2,314,914	\$ -	
	<i>Actual</i>		<i>% of</i>	<i>Actual</i>		<i>% of</i>
<u>Utility Fund</u>	<i>12/31/21</i>	<i>Budget</i>	<i>Budget</i>	<i>12/31/20</i>	<i>Budget</i>	<i>Budget</i>
Revenue	\$ 10,525,735	\$ 20,739,218	51%	\$ 9,308,969	\$ 18,545,322	50%
Expenditures	\$ 6,043,377	\$ 20,739,218	29%	\$ 6,648,496	\$ 18,545,322	36%
Net Revenue						
Over/(Under) Expend.	\$ 4,482,358	\$ -		\$ 2,660,473	\$ -	
	<i>Actual</i>		<i>% of</i>	<i>Actual</i>		<i>% of</i>
<u>Stormwater Fund</u>	<i>12/31/21</i>	<i>Budget</i>	<i>Budget</i>	<i>12/31/20</i>	<i>Budget</i>	<i>Budget</i>
Revenue	\$ 1,078,316	\$ 1,576,200	68%	\$ 771,909	\$ 1,775,600	43%
Expenditures	\$ 675,669	\$ 1,576,200	43%	\$ 482,246	\$ 1,775,600	27%
Net Revenue						
Over/(Under) Expend.	\$ 402,647	\$ -		\$ 289,663	\$ -	

FY22 Revenue & Expenditures

First Six Months – Recap (con't)

	FY21-22			FY20-21		
	<i>Actual</i>		<i>% of</i>	<i>Actual</i>		<i>% of</i>
<u>Downtown District</u>	12/31/21	Budget	Budget	12/31/20	Budget	Budget
Revenue	\$ 63,440	\$ 95,174	67%	\$ 60,193	\$ 117,898	51%
Expenditures	\$ 52,931	\$ 95,174	56%	\$ 13,224	\$ 117,898	11%
Net Revenue						
Over/(Under) Expend.	\$ 10,509	\$ -		\$ 46,969	\$ -	
	<i>Actual</i>		<i>% of</i>	<i>Actual</i>		<i>% of</i>
<u>Occupancy Tax</u>	12/31/21	Budget	Budget	12/31/20	Budget	Budget
Revenue	\$ 573,083	\$ 1,139,668	50%	\$ 469,889	\$ 1,199,844	39%
Expenditures	\$ 329,738	\$ 1,139,668	29%	\$ 240,092	\$ 1,199,844	20%
Net Revenue						
Over/(Under) Expend.	\$ 243,345	\$ -		\$ 229,797	\$ -	
	<i>Actual</i>		<i>% of</i>	<i>Actual</i>		<i>% of</i>
<u>ALL FUNDS</u>	12/31/21	Budget	Budget	12/31/20	Budget	Budget
Revenue	\$ 38,432,415	\$ 67,838,829	57%	\$ 31,813,138	\$ 64,501,580	49%
Expenditures	\$ 27,260,758	\$ 67,838,829	40%	\$ 26,271,320	\$ 64,501,580	41%
Net Revenue						
Over/(Under) Expend.	\$ 11,171,657	\$ -		\$ 5,541,818	\$ -	

Project Funds

Capital Project Funds

Special Revenue Funds

City Council enacts Budget Ordinances



OPERATING FUNDS

- Jul 1-Jun 30
- Governmental
- Enterprise



PROJECT FUNDS

- Multi-Year Life
- Capital Project Fund
- Special Revenue Fund



Capital Projects Summary

Governmental Type Activities

as of 12/31/2021

Description	Primary Funding		Project Budget	Spent as of 12/31/21
	Source			
CDBG	Grants	\$	1,452,314	\$ 785,682
Herman Park Center	Debt	\$	11,150,000	\$ 358,000
Police/Fire Construction	Debt	\$	6,417,326	\$ 6,187,144
2018 Street Bonds	Debt	\$	5,048,522	\$ 4,742,297
Parks & Rec CPF FY19-FY24	Donations/Grants	\$	627,393	\$ 212,522
Police DOJ JAG Grants	Grants	\$	197,794	\$ 149,810
Police - Federal Forfeiture	Grants	\$	200,815	\$ 72,281
Police BJA CRF 2020	Grants	\$	108,628	\$ 64,822
1919 La France Fire Truck	Donations	\$	80,000	\$ -
Police Other Restricted Funds	Gr/Donat	\$	46,025	\$ 14,024
Parks & Rec SRF	Donations	\$	30,166	\$ 20,622
Community Relations SRF	Donations	\$	15,858	\$ 14,182
Total		\$	25,374,841	\$ 12,621,386

Capital Projects Summary

Governmental & Enterprise Type Activities

as of 12/31/2021

Description	Primary Funding Source	Project Budget	Spent as of 12/31/21
TIGER VIII Streetscape	Grant/City	\$ 7,189,383	\$ 6,527,315
FEMA Hurricane Florence	Grant	\$ 4,604,077	\$ 4,179,246
CRF Funding Wayne Co	Grant	\$ 966,688	\$ 959,792
FEMA FF Source Capture	Grant/City	\$ 202,083	\$ 202,083
Misc CRF Funding	Grant	\$ 120,366	\$ 45,431
ARP 2021	Grant	\$ 8,813,514	\$ -
Total		\$ 21,896,110	\$ 11,913,867

Capital Projects Summary

Enterprise Type Activities as of 12/31/2021

Description	Primary		
	Funding	Source	
		Project Budget	Spent as of 12/31/21
Phase IV Sewer Rehab	Debt/City	\$ 9,083,790	\$ 7,883,090
Sewer Rehab W-17-0110	Debt/City	\$ 1,259,802	\$ 596,487
2010 Sewer GO Bonds	Debt	\$ 8,684,163	\$ 8,367,780
Goldenleaf Storm & Sewer Infrast.	Grant	\$ 961,307	\$ 596,216
Little Cherry Big Cherry Pump Station Relocati	Debt/City	\$ 30,000	\$ 30,000
Stormwater Drainage Projects	City	\$ 488,000	\$ -
Water Lines (SRF)	Debt/City	\$ 3,717,200	\$ 265,513
Plate Settlers (SRF)	Debt/City	\$ 2,114,307	\$ 1,517,550
2" Water Lines WIF1979		\$ 30,000	\$ 25,000
Total		\$ 26,368,569	\$ 19,281,636

Recap

Governmental Project Funds	\$ 25,374,841	\$ 12,621,386
Govt'l & Enterprise Project Funds	\$ 21,896,110	\$ 11,913,867
Enterprise Project Funds	\$ 26,368,569	\$ 19,281,636
	\$ 73,639,520	\$ 43,816,889

Fund Balance Appropriations

Fund Balance Appropriations

FY 2021-22

General Fund \$ 156,633

FY20-21 PO Rollover	\$	156,633
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Utility Fund \$ 397,761

FY20-21 PO Rollover	\$	391,761
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Transfer to Capital Projects S1107 & S1108	\$	6,000
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Stormwater Fund \$ 640,000

Transfer to Capital Project Fund T2201	\$	640,000
--	----	---------

Downtown District \$ -

Occupancy Tax \$ 150,000

Appropriated Fund Balance Ord 2021-11	\$	150,000
---------------------------------------	----	---------

Categories of Fund Balance Governmental Funds

GASB 54 Reporting



FY19 Audit – General Fund Excerpt

FUND BALANCES

Nonspendable:

Inventories and prepaids 187,925

Restricted:

Stabilization by state statute 6,011,326

Public safety 7,850

Transportation -

Cemetery maintenance 294,478

Economic and physical development -

Cultural and recreational -

Committed:

Environmental protection 374,346

Assigned:

Subsequent year's expenditures 778,842

Unassigned 3,132,854

Total fund balances 10,787,621

Total liabilities, deferred inflows of
resources and fund balances \$ 15,939,549

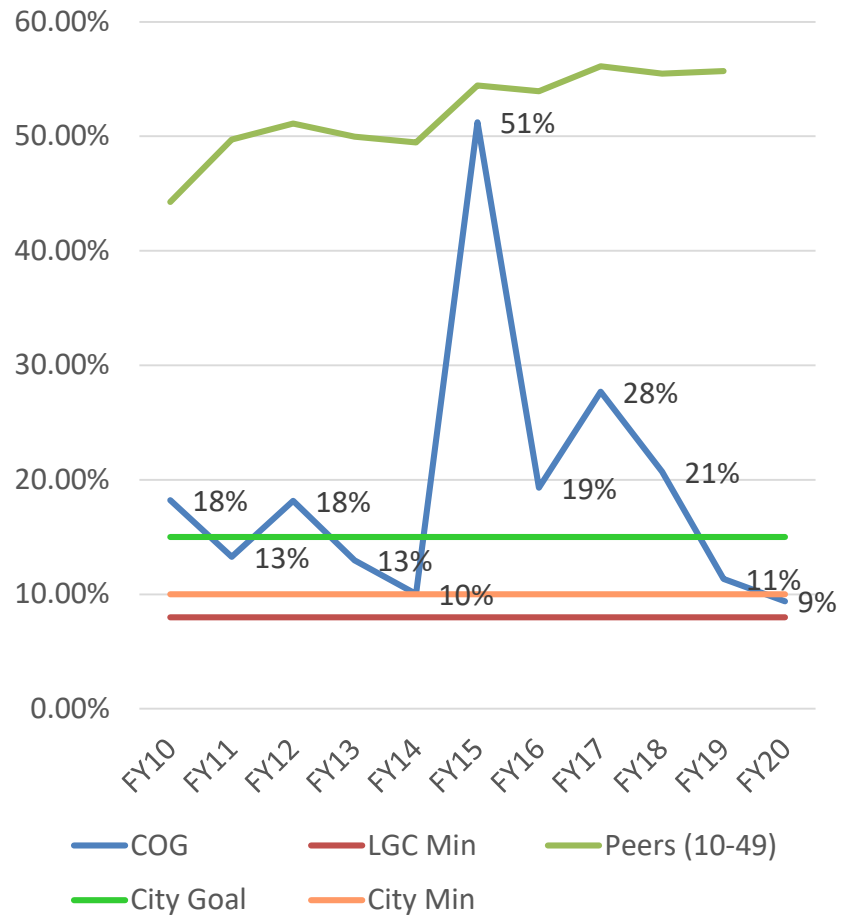
Legal Definition of Available Fund Balance (G.S. 159-8(a))

Formula:

- Cash And Investments
 - Minus Liabilities
 - Minus Encumbrances
 - Minus Deferred Revenues Arising From Cash Receipts
 - Equals Fund Balance Available For Appropriation
-
- As figures stand at June 30 preceding budget year
 - LGC minimum is 8% (1 month of expenditures)

Available Fund Balance – General Fund

FY	Avail FB	Avail. FB %
FY10	\$5.35 M	18.23%
FY11	\$4.25 M	13.26%
FY12	\$5.76 M	18.17%
FY13	\$4.34 M	12.97%
FY14	\$3.35 M	10.03%
FY15	\$12.16 M	51.23%
FY16	\$6.57 M	19.30%
FY17	\$9.59 M	27.70%
FY18	\$7.96 M	20.71%
FY19	\$4.59 M	11.35%
FY20	\$3.90 M	9.38%



FY2020-21 Net Operating Results

(Modified Accrual - unaudited)

	<i>Budget</i>	<i>Actual</i>	<i>Under/(Over) Budget</i>
General Fund			
Revenues	\$ 43,627,074	\$ 41,983,101	\$ 1,643,973
Expenditures	43,627,074	39,458,713	4,168,361
General Fund - Net	\$ -	\$ 2,524,388	2,524,388
Utility Fund			
Revenues	\$ 18,721,325	\$ 20,906,095	(2,184,770)
Expenditures	18,721,325	16,283,133	2,438,191
Utility Fund - Net	\$ -	\$ 4,622,962	4,622,962
Stormwater Fund			
Revenues	\$ 1,960,600	\$ 1,591,312	369,288
Expenditures	1,960,600	1,782,721	177,879
Stormwater Fund - Net	\$ -	\$ (191,410)	(191,410)
Downtown MSD Fund			
Revenues	\$ 117,898	\$ 94,980	22,918
Expenditures	117,898	36,985	80,913
Downtown MSD Fund - Net	\$ -	\$ 57,995	57,995
Occupancy Tax Fund			
Revenues	\$ 1,204,378	\$ 1,043,372	161,006
Expenditures	1,204,378	1,109,152	95,226
Occupancy Tax Fund - Net	\$ -	\$ (65,780)	(65,780)
Total - Net Change all Funds	\$ -	\$ 6,890,159	\$ 6,890,159

Questions?

Discussion Materials

City of Goldsboro, North Carolina



February 22, 2022

Contents / Agenda



2	Credit Rating Overview
5	General Fund Operations and Fund Balance
9	Tax Supported Debt Profile
14	Utility Supported Debt Profile



Credit Rating Overview



Credit Rating Overview and Peer Comparatives

Overview

- The City is currently rated AA by Standard and Poor's.
- On August 13, 2020, the City's Aa2 Moody's rating was withdrawn due to a lack of sufficient information.
- The following pages contain peer comparatives based on the below Moody's rating categories.
 - National Cities and Towns
 - Aaa 227 Cities/Towns
 - Aa 1336 Cities/Towns
 - A 573 Cities/Towns
 - North Carolina Cities and Towns
 - Aaa 13 Cities/Towns
 - Apex, Asheville, Cary, Chapel Hill, Charlotte, Durham, Greensboro, Huntersville, Morrisville, Raleigh, Wake Forest, Wilmington, Winston-Salem
 - Aa 25 Cities/Towns
 - Burlington, Carrboro, Clayton, Concord, Davidson, Fayetteville, Fuquay-Varina, Garner, Gastonia, Greenville, Hickory, High Point, Holly Springs, Indian Trail, Jacksonville, Kannapolis, Matthews, Monroe, Mooresville, Mount Holly, Rocky Mount, Sanford, Thomasville, Wilson, Zebulon
 - A 2 Cities/Towns
 - River Bend, Stanley

Moody's Investor Services	Standard & Poor's	Fitch Ratings
Aaa	AAA	AAA
Aa1	AA+	AA+
Aa2	AA	AA
Aa3	AA-	AA-
A1	A+	A+
A2	A	A
A3	A-	A-
Baa1	BB+	BB+
Baa2	BBB	BBB
Baa3	BBB-	BBB-
Non Investment Grade		

Note: The data shown in the peer comparatives is from Moody's Municipal Financial Ratio Analysis database. The figures shown are derived from the most recent financial statement available as of February 18, 2022 (FY 2020 figures in most cases).



Rating Agency Methodologies

Moody's Rating Methodology

Category	Rating Percentage	Short Term Control	Long Term Control
Economy / Tax Base	30%		✓
Finances	30%	✓	✓
Management	20%	✓	✓
Debt / Pensions	20%	✓	✓

- On December 16, 2016, Moody's updated its US Local Governments General Obligation Debt methodology and assumptions.
- Under the new methodology, an initial indicative rating is calculated from a weighted average of four key factors.
- Below the line qualitative adjustments can be made based upon certain factors not included in the quantitative score.

S&P Rating Methodology

Category	Rating Percentage	Short Term Control	Long Term Control
Institutional Framework	10%		✓
Economy	30%		✓
Management	20%	✓	✓
Budget Flexibility	10%	✓	✓
Budgetary Performance	10%	✓	✓
Liquidity	10%	✓	✓
Debt and Contingent Liabilities	10%	✓	✓

- On September 12, 2013, Standard & Poor's updated its US Local Governments General Obligation Ratings methodology and assumptions.
- Under the new methodology, an initial indicative rating is calculated from a weighted average of seven key factors.
- Up to a one-notch adjustment can be made from the indicative rating based on other qualitative factors not included in the quantitative score.

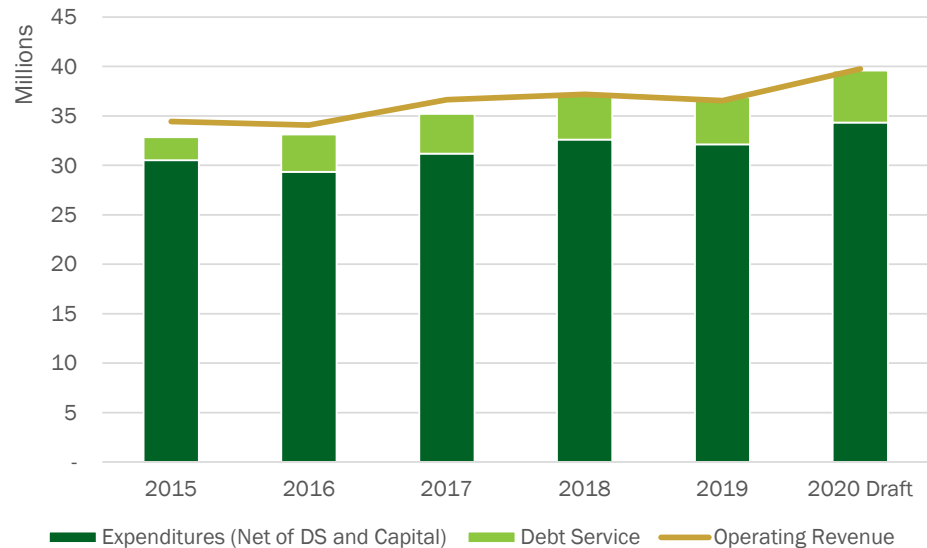


General Fund Operations and Fund Balance

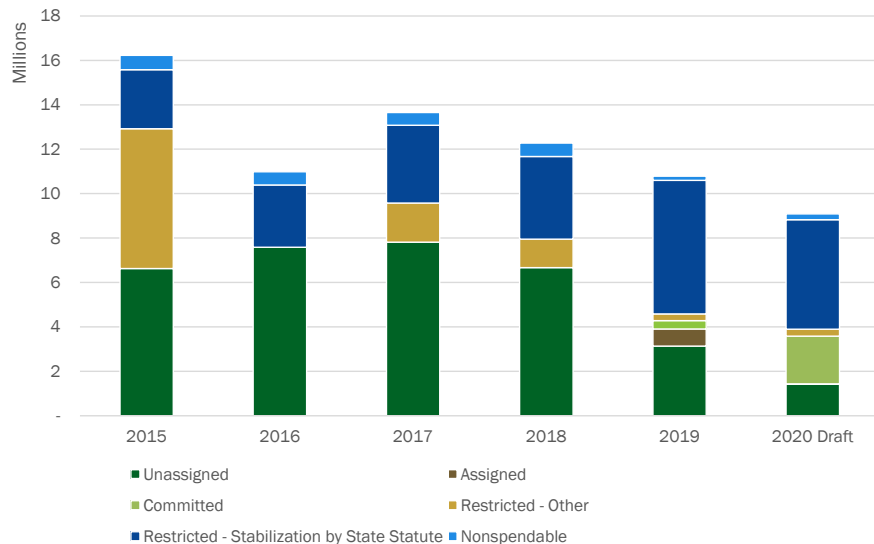
General Fund Financial Performance



General Fund Revenues vs. Expenditures



General Fund Balance



Observations

- Historically, the City's operating revenues have exceeded operating and debt service expenditures, resulting in a structurally balanced budget and annual operating surpluses.
- Beginning in 2018 however, due to increases in operating expenditures and debt service, expenditures exceeded revenues, resulting in a slight operating imbalance.
- Additionally, due to the City's investment in capital from both operating revenues (pay-go capital) and expenditures from bond proceeds, the City's fund balance has declined in four of the last five years.
 - Due to an increase in stabilization by state statute in FY 2019, the City's unassigned fund balance decreased by over \$3.5 million.
 - In FY 2020 both total and unassigned general fund balance declined, with unassigned fund balance falling below \$1.5 million.

	2015	2016	2017	2018	2019	2020 Draft
General Fund Balance						
1 Nonspendable	651,278	589,493	564,291	606,124	187,925	257,212
2 Restricted - Other	6,300,863	1,269	1,767,085	1,285,452	302,328	312,812
3 Restricted - Stabilization by State Statute	2,651,605	2,807,277	3,503,289	3,712,763	6,011,326	4,931,066
4 Committed - FEMA Grant Fund ¹	-	-	-	-	374,346	2,146,511
5 Assigned	-	-	-	-	778,842	12,964
6 Unassigned	6,625,432	7,585,797	7,811,928	6,670,426	3,132,854	1,423,993
7 Total	16,229,178	10,983,836	13,646,593	12,274,765	10,787,621	9,084,558

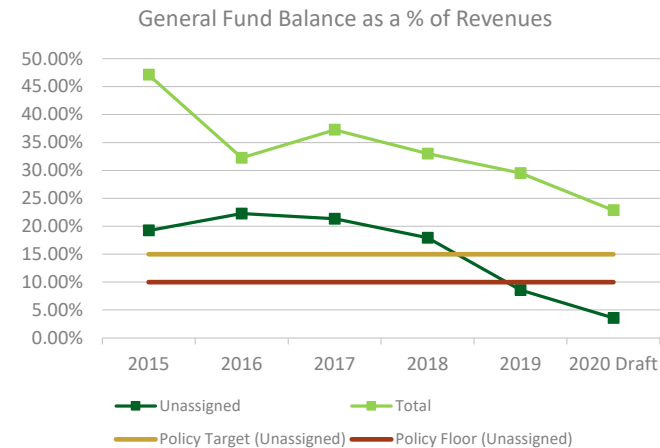
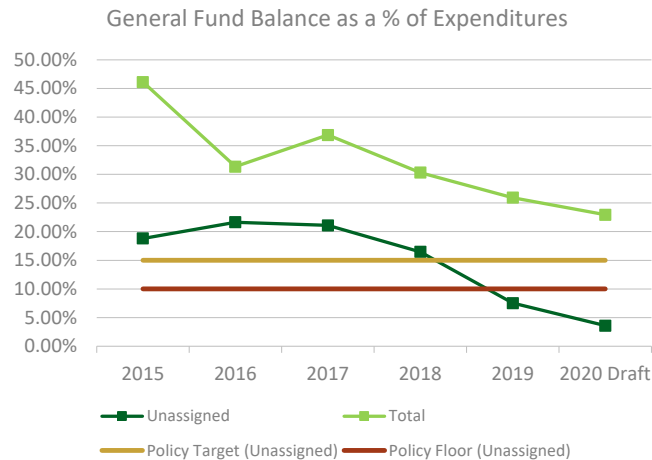
1) Approximately \$1.5 million of FY 2020 Committed Fund Balance represents FEMA funds to be reimbursed to the Utility Fund.

General Fund Balance Overview



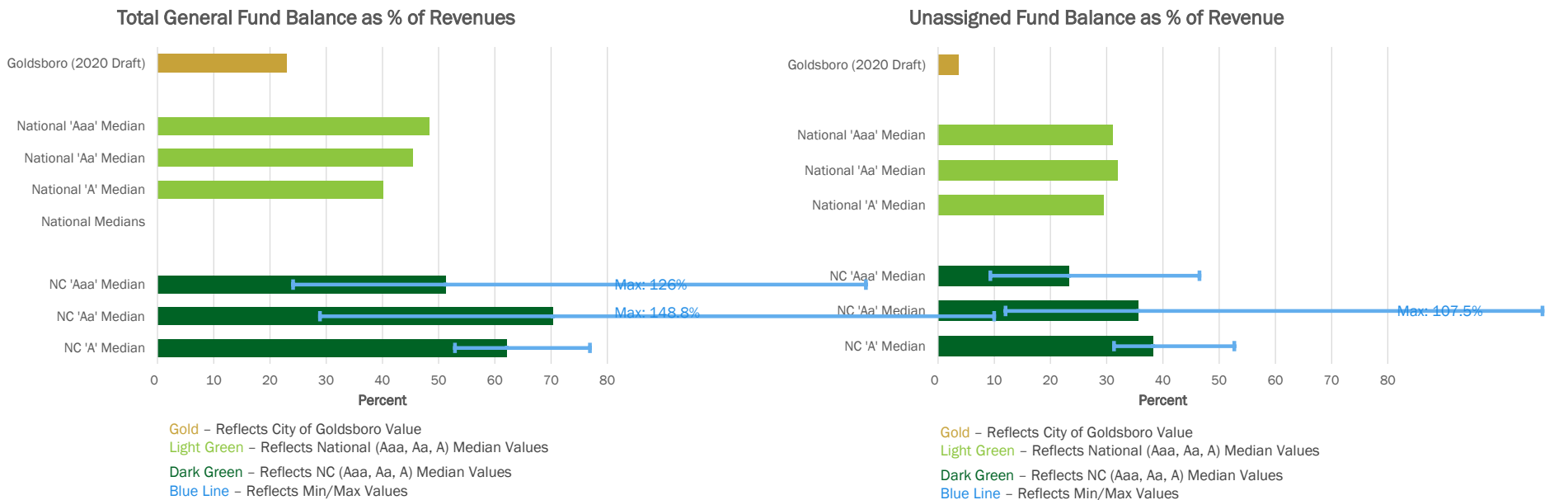
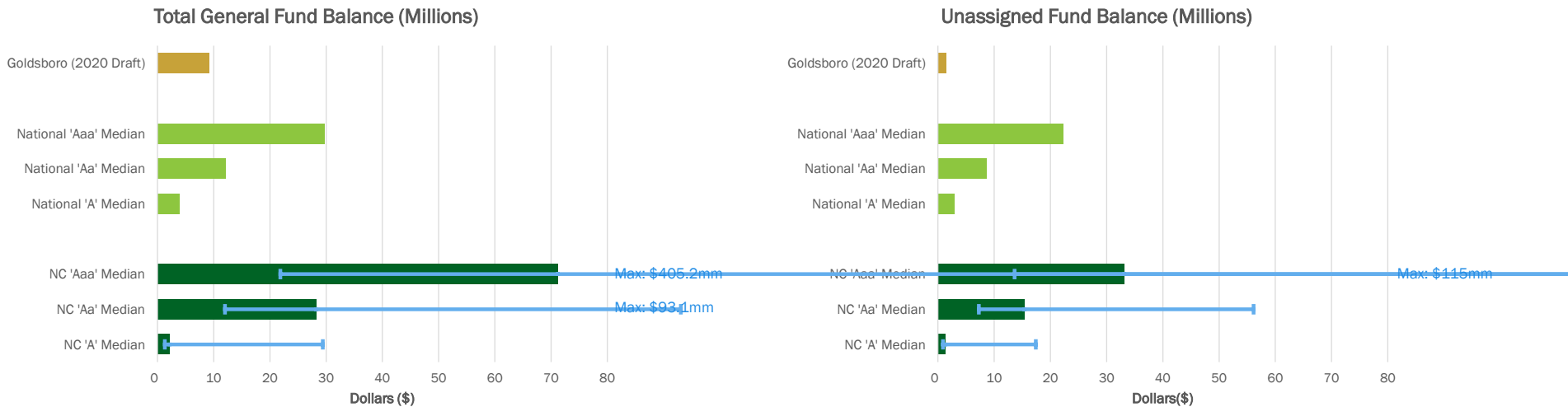
City of Goldsboro Fund Balance Policy:

- The City of Goldsboro will strive to maintain available fund balance in the General Fund (originally defined as Unreserved, Undesignated and now defined as Unassigned) at a level sufficient to meet its objectives. The City will target an available fund balance at the close of each fiscal year equal to 15% of the General Fund Operating Budget; at no time shall the available Fund Balance fall below 10% of the General Fund Operating Budget.
- The City Council may, from time-to-time, appropriate fund balances that will reduce available fund balances below the 10% policy for the purposes of a declared fiscal emergency or other such global purpose as to protect the long-term fiscal security of the City of Goldsboro. In such circumstances, the Council will adopt a plan to restore the available fund balances to the policy level within 36 months from the date of the appropriation. If restoration cannot be accomplished within such time period without severe hardship to the City, then the Council will establish a different but appropriate time period.



	2015	2016	2017	2018	2019	2020 Draft
General Fund						
Revenues	34,445,297	34,061,753	36,626,690	37,184,034	36,548,222	39,758,350
Expenditures	35,208,626	35,054,223	37,025,363	40,495,239	41,599,247	39,593,894
General Fund Balance						
Nonspendable	651,278	589,493	564,291	606,124	187,925	257,212
Restricted - Other	6,300,863	1,269	1,767,085	1,285,452	302,328	312,812
Restricted - Stabilization by State Statute	2,651,605	2,807,277	3,503,289	3,712,763	6,011,326	4,931,066
Committed	-	-	-	-	374,346	2,146,511
Assigned	-	-	-	-	778,842	12,964
Unassigned	6,625,432	7,585,797	7,811,928	6,670,426	3,132,854	1,423,993
Total	16,229,178	10,983,836	13,646,593	12,274,765	10,787,621	9,084,558
General Fund Balance Ratios						
Unassigned as a % of Revenues	19.23%	22.27%	21.33%	17.94%	8.57%	3.58%
Unassigned as a % of Expenditures	18.82%	21.64%	21.10%	16.47%	7.53%	3.60%
Total General Fund Balance as a % of	47.12%	32.25%	37.26%	33.01%	29.52%	22.85%
Total General Fund Balance as a % of	46.09%	31.33%	36.86%	30.31%	25.93%	22.94%

General Fund Balance – Peer Comparatives



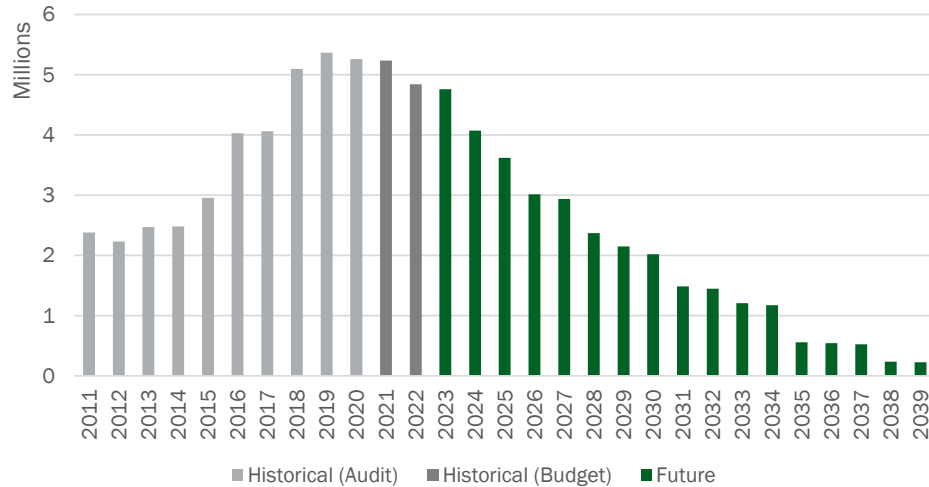


Existing Tax Supported Debt Profile

Existing Tax Supported Debt



Tax Supported Debt Service



Par Outstanding – Estimated as of 6/30/2021

Type	Par Amount
General Obligation Bonds	\$10,621,168
IPCs / LOBs / Other	\$20,877,991
Total	\$31,499,159

Note: Includes the following loans issued after 6/30/2021:

- 2021 IFA (BB&T/Truist)
- 2021 IFA (PNC Equipment Finance)
- 2021 IFA (Sterling National Bank)

Tax Supported Debt Service

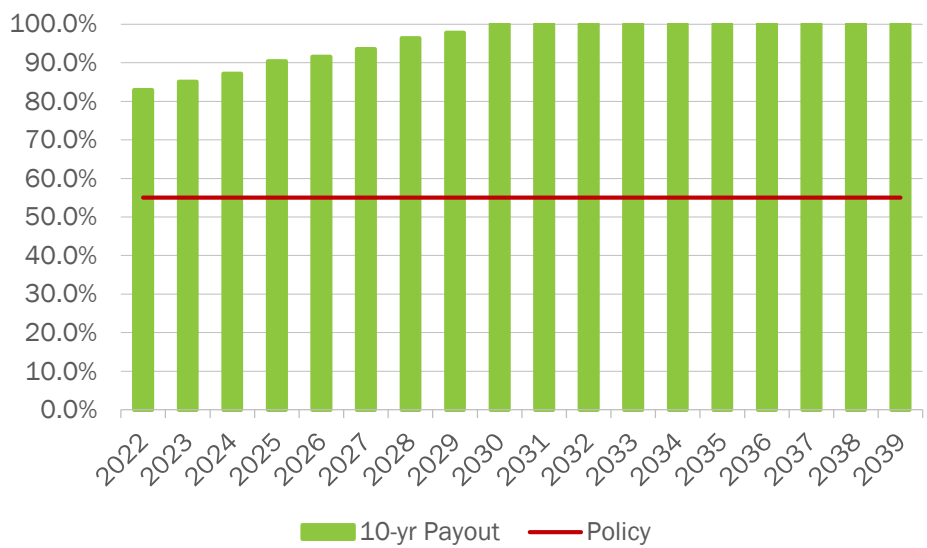
FY	Principal	Interest	Total	10-yr Payout
Total	31,499,159	5,704,429	37,203,588	
2022	3,946,619	895,585	4,842,203	82.9%
2023	3,951,623	807,673	4,759,296	85.1%
2024	3,366,901	706,492	4,073,393	87.2%
2025	3,005,192	613,946	3,619,138	90.4%
2026	2,484,702	532,355	3,017,057	91.6%
2027	2,483,123	457,108	2,940,232	93.6%
2028	1,991,000	381,777	2,372,777	96.3%
2029	1,833,000	314,619	2,147,619	97.8%
2030	1,766,000	256,057	2,022,057	100.0%
2031	1,281,000	204,291	1,485,291	100.0%
2032	1,280,000	166,639	1,446,639	100.0%
2033	1,080,000	129,019	1,209,019	100.0%
2034	1,080,000	94,400	1,174,400	100.0%
2035	500,000	59,297	559,297	100.0%
2036	500,000	43,328	543,328	100.0%
2037	500,000	27,219	527,219	100.0%
2038	225,000	10,969	235,969	100.0%
2039	225,000	3,656	228,656	100.0%

- The City's Tax Supported Debt consists of obligations paid for from the General Fund and from Occupancy Tax.



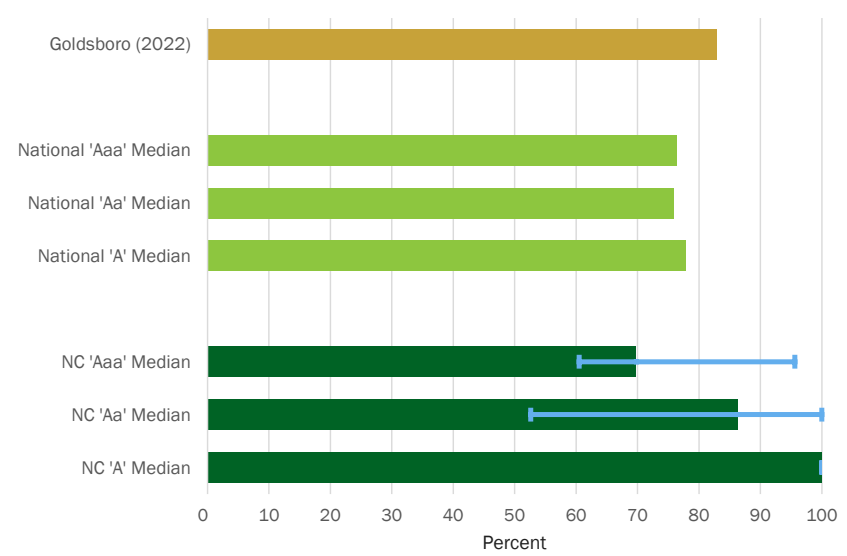
Key Debt Ratio: Tax Supported Payout Ratio

10-Year Payout Ratio



- Existing 10-year Payout Ratio
 - FY 2022: 82.9%
- The 10-Year Payout Ratio measures the amount of principal to be retired in the next 10 years.
- This ratio is an important metric that indicates whether or not a locality is back-loading its debt.
- The City has a Policy establishing a minimum 10 Year Payout Ratio of 55%.

10-year Payout Ratio Peer Comparative



Gold – Reflects City of Goldsboro Value
 Light Green – Reflects National (Aaa, Aa, A) Median Values
 Dark Green – Reflects NC (Aaa, Aa, A) Median Values
 Blue Line – Reflects Min/Max Values

- Rating Considerations:
 - Moody's: Moody's rating criteria for General Obligation credits allows for a scorecard adjustment if an issuer has unusually slow or rapid amortization of debt principal.
 - S&P: A payout ratio greater than 65% results in a one point positive qualitative adjustment to the Debt & Contingent Liabilities section of S&P's General Obligation rating methodology.



Key Debt Ratio: Debt to Assessed Value

Debt to Assessed Value



Existing Debt to Assessed Value

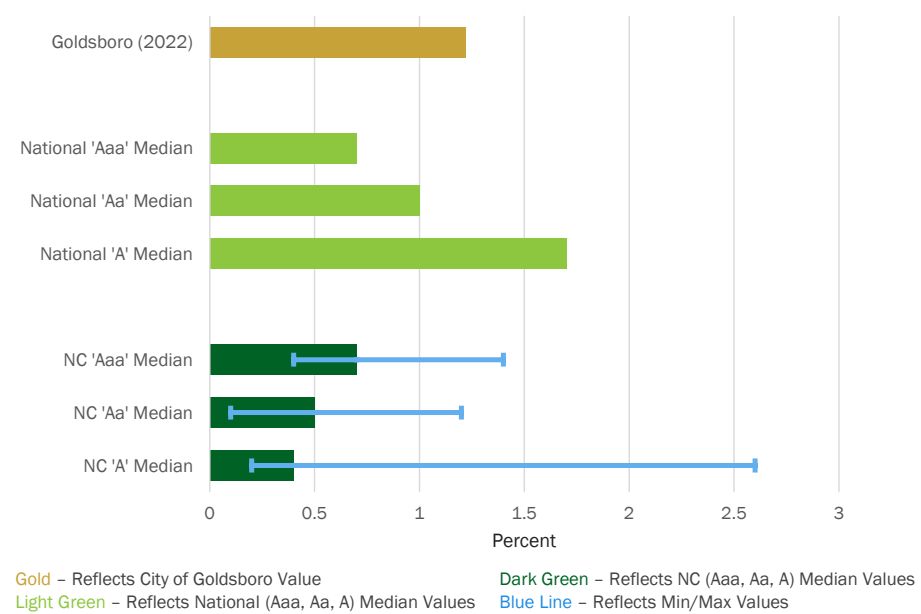
– FY 2022: 1.22%

Assumed Future Growth Rates

– 2022 Budgeted Assessed Value: \$2,565,561,616
 – 2023 & Beyond: 1.00%

■ The City has a Policy establishing a maximum Debt to Assessed Value of 2.50%.

Debt to Assessed Value Peer Comparative



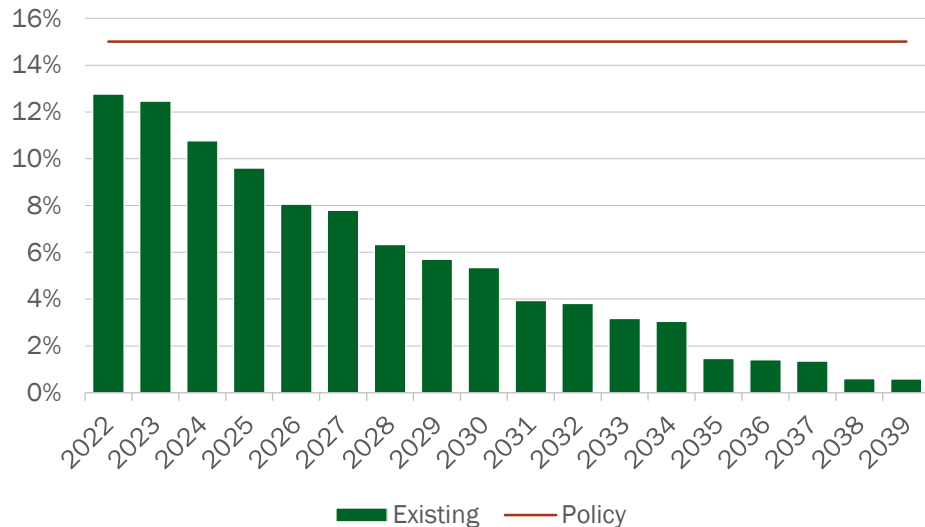
Rating Considerations:

- Moody's: Criteria for General Obligation Credits defines categories of Debt to Assessed Values as:
 - Very Strong (Aaa): < 0.75%
 - **Strong (Aa): 0.75% - 1.75%**
 - Moderate (A): 1.75% - 4.00%
 - Weak – Very Poor (Baa and below): > 4.00%
- S&P: A positive qualitative adjustment is made to the Debt and Contingent Liabilities score for a debt to market value ratio below 3.00%, while a negative adjustment is made for a ratio above 10.00%.



Key Debt Ratio: Debt Service vs. Expenditures

Debt Service vs. Governmental Expenditures



Existing Debt Service vs. Expenditures

– FY 2022: 12.76%

Assumed Future Growth Rates

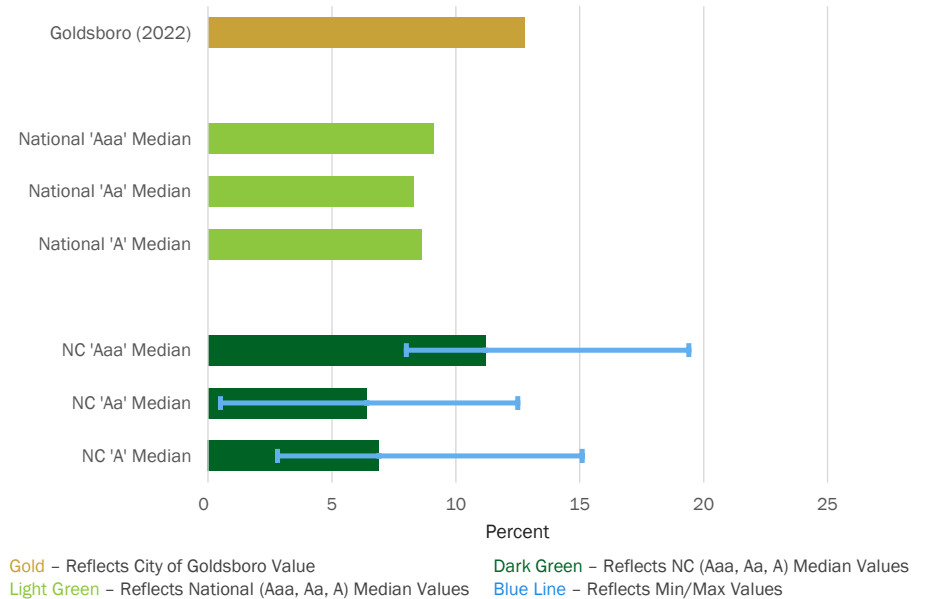
– 2020 Adjusted Expenditures: \$32,442,937

– 2021 & Beyond: 1.00%

The City has a Policy establishing a maximum Debt Service to Expenditures of 15%.

Note: Governmental Expenditures represent the ongoing operating expenditures of the City. In this analysis, debt service and capital outlay expenditures are excluded.

Debt Service vs. Expenditures Peer Comparative



Rating Considerations:

- Moody's: Moody's criteria allows for a scorecard adjustment if an issuer has very high or low debt service relative to its budget Percent.
- S&P: The Debt and Contingent Liabilities section defines categories of Net Direct Debt as a % of Total Governmental Funds Expenditures as follows:
 - Very Strong: <8%
 - **Strong: 8% to 15%**
 - Adequate: 15% - 25%
 - Weak: 25% - 35%
 - Very Weak: > 35%

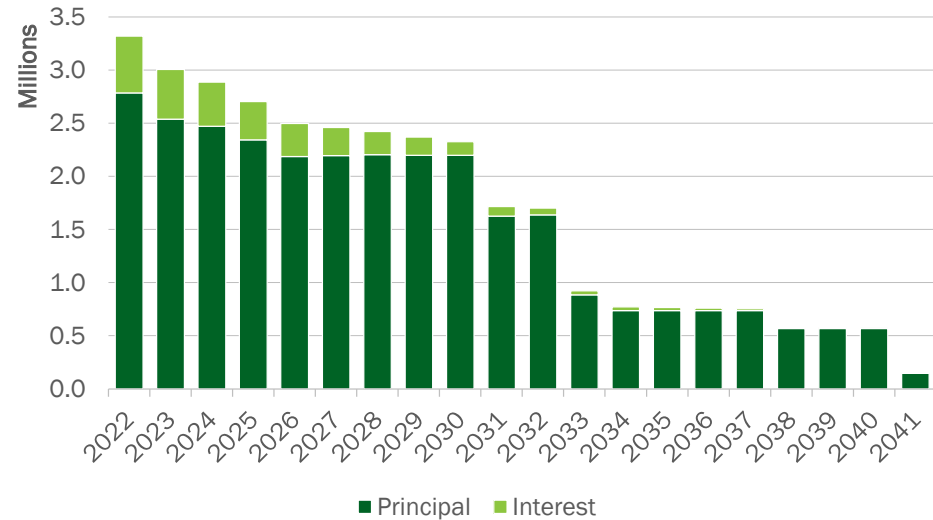


Existing Utility Supported Debt Profile



Existing Water & Sewer Supported Debt

Water & Sewer Supported Debt Service



Par Outstanding – Estimated as of 6/30/2021

Type	Par Amount
General Obligation Bonds	\$6,326,832
IPCs / COPs / LOBs	\$4,642,152
Revolving Loans	\$19,101,987
Total	\$30,070,970

Note: Includes Revolving Loans for Plate Settlers, Phase IV Sewer Rehab and Gravity Sewer Rehab, but does not include Revolving Loans that have been awarded, but not yet closed, including:

- DENR Loan – Water Lines, Booster Pump New Hope
- DENR Loan – 2" Galvanized Water Lines Project

Water & Sewer Supported Debt Service

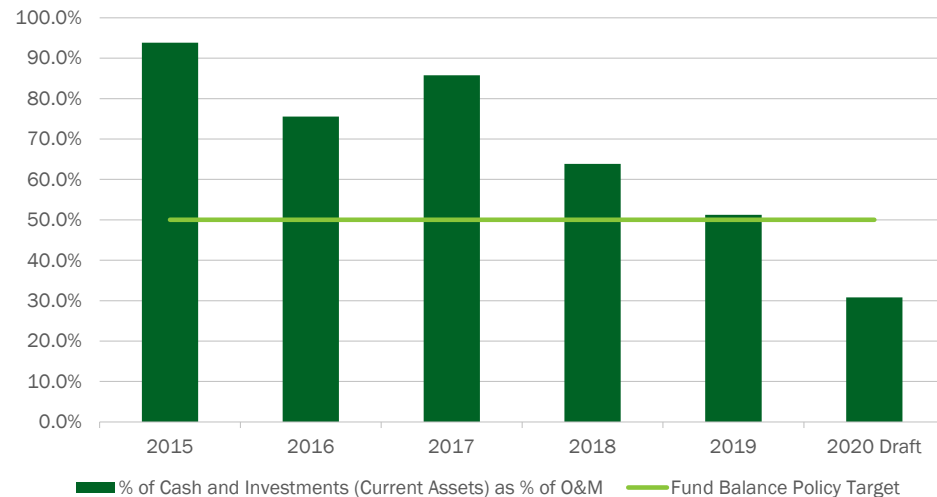
FY	Principal	Interest	Total
Total	30,070,970	3,193,087	33,264,058
2022	2,784,377	535,134	3,319,511
2023	2,538,029	468,093	3,006,121
2024	2,472,592	413,661	2,886,253
2025	2,343,999	361,081	2,705,080
2026	2,186,753	311,933	2,498,687
2027	2,195,753	264,926	2,460,679
2028	2,204,753	217,706	2,422,459
2029	2,198,753	170,274	2,369,027
2030	2,197,753	129,129	2,326,882
2031	1,626,753	88,072	1,714,825
2032	1,636,753	64,202	1,700,955
2033	883,786	40,095	923,881
2034	736,693	34,236	770,929
2035	736,693	28,376	765,069
2036	736,693	22,517	759,210
2037	736,693	16,657	753,350
2038	568,607	10,798	579,405
2039	568,607	8,098	576,706
2040	568,607	5,399	574,006
2041	148,324	2,699	151,023

Liquidity

Water & Sewer Fund

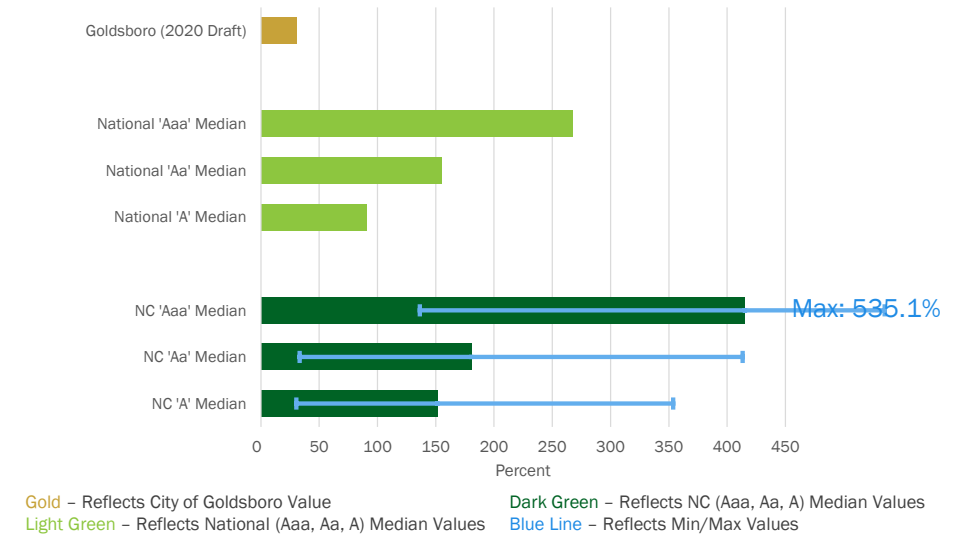


Liquidity (Cash and Investments – Current Assets) as % of O&M



- Cumulative Funds available after Operations and Debt Service needs
- Days Cash on Hand = Unrestricted Cash ÷ (Operating Expenditures ÷ 365)
- Unrestricted Cash as % of O&M = Unrestricted Cash ÷ Operating Expenditures
- Moody's criteria for Water and Sewer Credit defines categories of Days Cash on Hand as:
 - 15 – 35 days: Baa
 - 35 – 150 days: A
 - 150 – 250 days: Aa
 - > 250 days: Aaa

Peer Comparative: Unrestricted Cash as a % of O&M



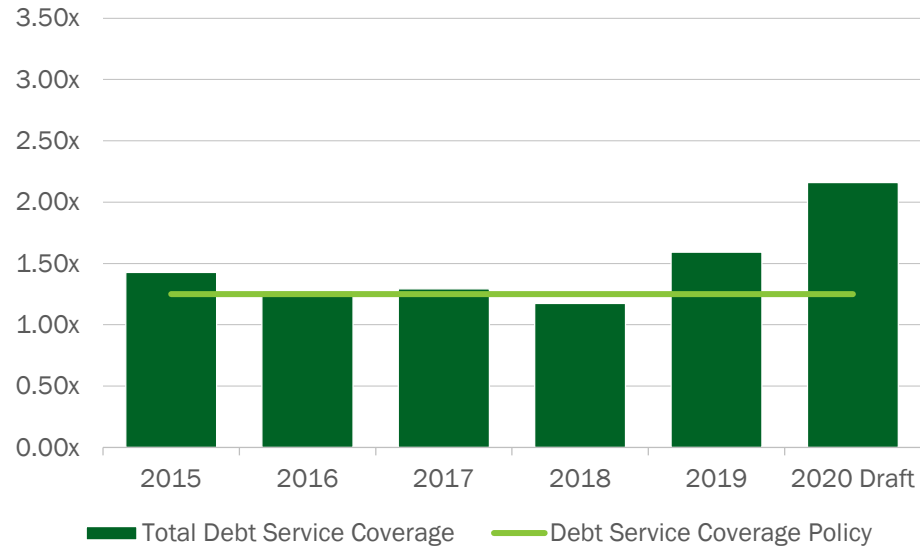
- North Carolina Water & Sewer:
 - Aaa
 - Maximum: 535.1%
 - Median: 415.2%
 - Minimum: 136.3%
 - Aa
 - Maximum: 413.3%
 - Median: 180.4%
 - Minimum: 33.3%
 - A
 - Maximum: 353.7%
 - Median: 151.1%
 - Minimum: 30.3%



Debt Service Coverage Ratio

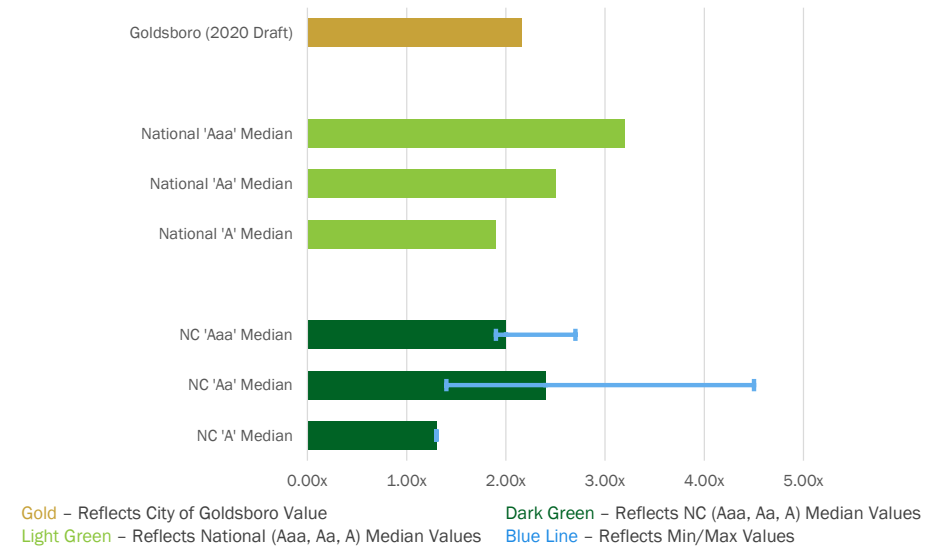
Water & Sewer Fund

Debt Service Coverage Ratio ("DSCR")



- Measure of ability to meet operating and debt service obligations.
- $DSCR = \text{Net Revenue Available for Debt service} \div \text{Annual Debt Service}$.
- Standard and Poor's criteria for Water and Sewer Credit defines categories of Debt Service Coverage Ratio as:
 - <1.0x: Insufficient
 - 1.0x – 1.25x: Adequate
 - 1.26x – 1.50x: Good
 - >1.50x: Strong

Peer Comparative: Total DSCR



North Carolina Water & Sewer:

- Aaa
 - Maximum: 2.70x Total
 - Median: 2.00x Total
 - Minimum: 1.90x Total
- Aa
 - Maximum: 4.50x Total
 - Median: 2.40x Total
 - Minimum: 1.40x Total
- A
 - Maximum: 1.30x Total
 - Median: 1.30x Total
 - Minimum: 1.30x Total

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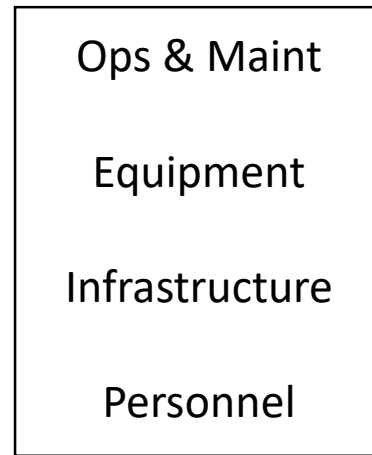
Juneteenth Holiday Discussion

<https://youtu.be/qLnS4Bll62U>

ARPA CSLFRF Distribution

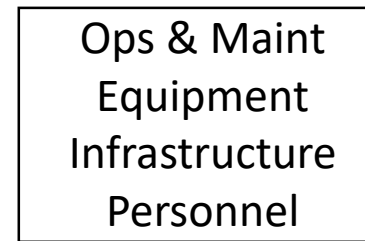
Without American Rescue Plan Act
Coronavirus State and Local Fiscal
Recovery Funds

Taxes,
Fees,
Service
Charges



General Fund
FY22 \$43.5M

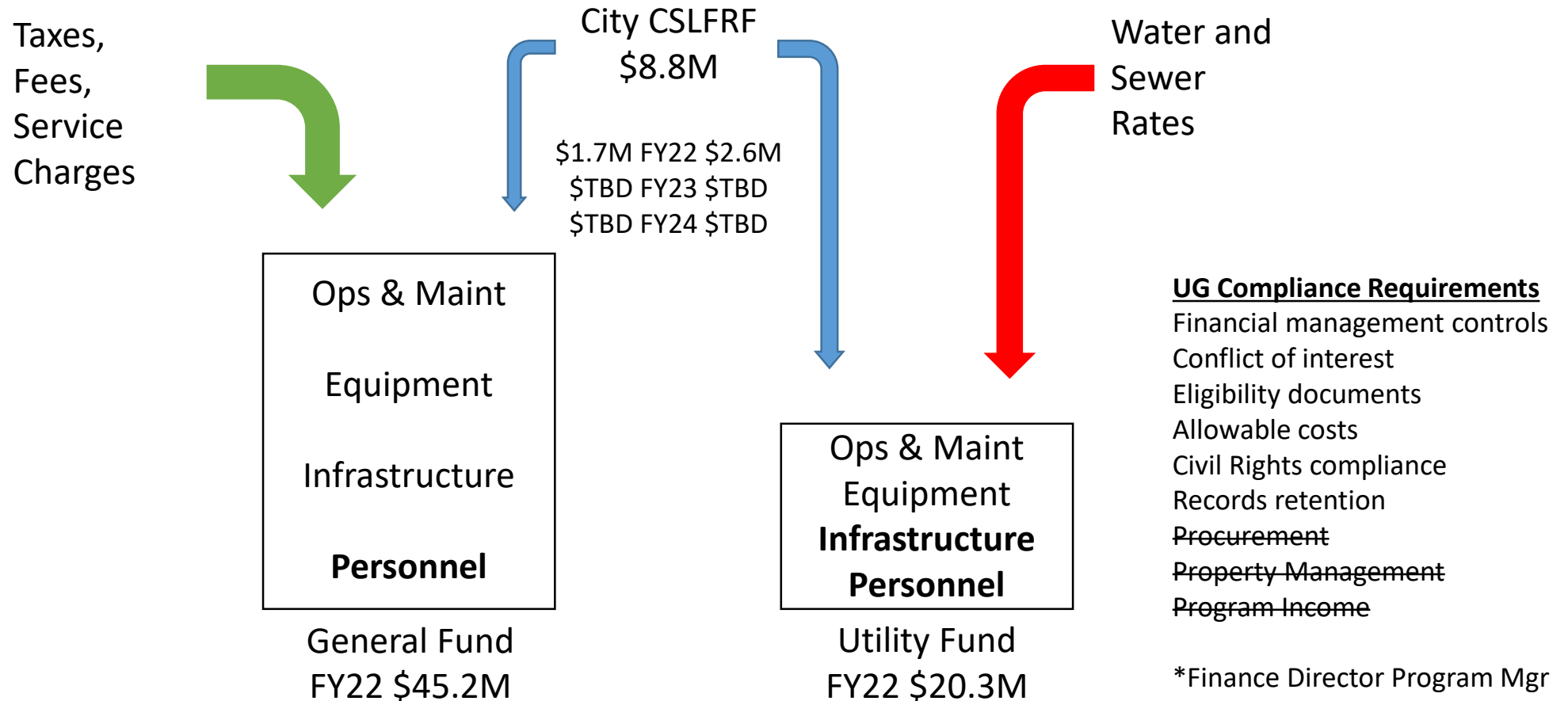
Water and
Sewer
Rates



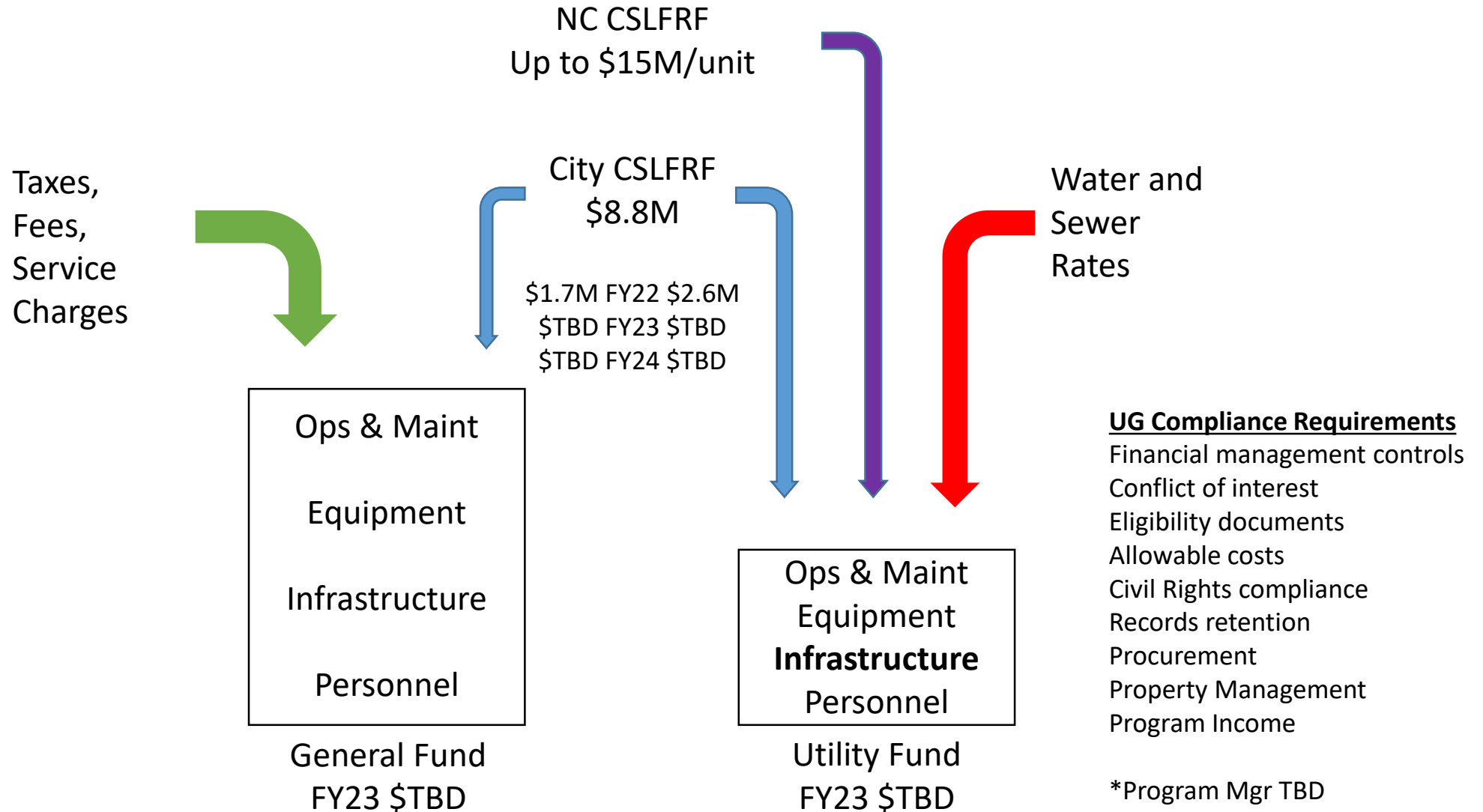
Utility Fund
FY22 \$17.7M

ARPA CSLFRF Distribution

With ARPA CSLFRF Final Rule
Use Standard Allowance For Revenue!
How should we spend it?



ARPA CSLFRF Distribution



ARPA CSLFRF Recommendation

- 1) Council approve to utilize the standard allowance of revenue loss for the full SLFRF award of \$8,813,514 which provides broader flexibility and greater simplicity
- 2) Pay for personnel to simplify Federal Uniform Guidance (UG) reporting requirements
- 3) This will enable local tax and utility rate revenue to pay for other requirements as determined by Council in accordance with NC procurement laws